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Schmidt appeal

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Pop rejected

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BUSINESS

£ and \$ ease; sugar off £6

STERLING eased to \$1.7655

DOLLAR weakened to DM 2.3965

EQUITIES drifted, awaiting the Cabinet response

GLTS rose on sterling's firmer trend against the dollar

WALL STREET was 3.04 down at \$43.04

GOLD fell \$5.25 to \$342.75

SUGAR daily raws price closed £6 lower

CHICAGO Mercantile Exchange's stock index futures contract failed to be halted by a Kansas court move

QUEEN'S AWARD for Export this year went to 91 companies

NIGERIA is expected to introduce new import curbs

ECONOMIC policymaking in industrial countries can be more flexible because of the oil prices fall

LOCKHEED of the U.S. said "all but a handful" of 43 options for its L-1011 TriStar had been cancelled

PERKINS of the UK is supplying diesel engines to China for four-wheel drive vehicles that are believed to be its first for export

LIVERPOOL DOCKERS stage a 24-hour strike from 8 am today

AGEMASPAK, the high technology precision engineering company and holder of the Queen's Award of Export, went into receivership

REPUBLIC STEEL, the fourth largest U.S. steel producer, announced a first-quarter net loss of \$28.5m

SMITHS INDUSTRIES, whose interests include aerospace, automotive and medical products, lifted pre-tax profits to £11.17m

Channel Tunnel... 128 - 30

Smiths Inds... 338 - 7

Anglo Amer Crpm... 505 - 15

Anglo Amer Crpm... 505 - 15

Pym taking UK peace plan to Washington

BY PETER RIDDELL, POLITICAL EDITOR

MR FRANCIS PYM, the Foreign Secretary, will fly to Washington tomorrow with Government proposals for a peaceful solution to the Falklands crisis.

The Government is seeking to keep its diplomatic options open for as long as possible, though time is short, with the naval task force due to reach the Falklands area in the next few days.

Some Tory MPs last night were speculating that the task force might arrive when Mr Pym was in Washington, and that pressures on Argentina might be maintained by action at South Georgia, the Falklands Dependency, but there was no official comment in London.

In other developments in the crisis yesterday: Argentine Foreign Ministry officials said that they were very pessimistic about chances for a peaceful solution to the dispute following the cool reception by Mrs Thatcher

to the latest proposals. Mr Alexander Haig, U.S. Secretary of State, arrived in Washington from Buenos Aires. U.S. officials said that his return home might "force" both Britain and Argentina to take a hard look at what they could accept to avoid war.

The Cabinet met for an hour last night to hear a progress report on the talks and discuss the broad outlines of Mr Pym's brief for his Washington talks.

The signs were that the Ministers were agreed about the further attempt to seek a peaceful solution, and that there should be no shift in the key British conditions involving: total withdrawal of Argentine forces; no joint administration; and the need to make the views of the islanders paramount.

Mr Pym who won support last night from Tory MPs, will prepare detailed proposals today, which apparently is why he is not going to Washington until tomorrow.

Mr Pym's proposals are expected to be a number of objections to them, though she only mentioned the failure to take account of the islanders' wishes and the unacceptable proposal for joint policing.

But it is evident from Mrs Thatcher's comments in the Commons yesterday that there are a number of objections to them, though she only mentioned the failure to take account of the islanders' wishes and the unacceptable proposal for joint policing.

On the Labour side many MPs believe that the Argentine proposals are a basis for negotiation, even if they fall short of an acceptable settlement, and that it would be wrong to risk a war by being too stubborn now.

Labour is likely to press for UN involvement, and Labour leaders are clearly looking for ways of distancing themselves from the Government if military action looks probable.

It was also noticeable yesterday that Mr David Steel, the Liberal leader, said that the wishes of the islanders should not be made paramount, but that their interests should be "uppermost in the minds" of MPs.

This view is shared by only a handful of Tory MPs, and there was criticism of Mr Steel's statement not only by the Prime Minister, but also generally from the Tory benches.

These disagreements may become greater if armed conflict occurs. Some doubts are being expressed on the Tory side, but only a handful, possibly a dozen or two MPs, privately say that armed conflict should be avoided at all costs.

The predominant view was expressed at a private meeting of the Tory backbench Foreign Affairs Committee that the Government should remain resolute, reject the Argentine proposals, and not compromise on any basic condition.

While there is still a general preference for a peaceful solution, continued on Back Page

Platform builders to cut jobs as N. Sea orders fall

BY RAY DAFTER, ENERGY EDITOR

MORE THAN 2,000 workers in the UK offshore oil construction industry are facing redundancy as platform builders and their suppliers face a crisis shortage of North Sea orders.

The industry warned yesterday that many more of its 25,000 workforce could lose their jobs unless orders for production platforms and associated equipment are placed by the end of the year.

At the moment, the industry is working through orders which resulted mainly from field development programmes started in the late 1970s.

Several companies have already issued statutory redundancy notices. They include: Lewis Offshore, Stornoway in the Outer Hebrides—notice served on 404 employees earlier this month.

Mr John D'Annena, director general of the Offshore Supplies Office, however, said he was encouraged by the way companies were trying to find work overseas.

The gloomy prospects over the next year or so are in sharp contrast with the offshore market last year. It is expected that the Government will soon publish figures showing that in 1981 all companies ordered almost £300 worth of equipment and services compared with £2.4bn worth of contracts placed in 1980.

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Israel razes last of Sinai villages

By David Lennon in Tel Aviv

ISRAEL is destroying the houses and farms it built in Sinai before it returns the area to Egypt on Sunday.

Bulldozers and cranes have been busy demolishing houses and uprooting trees in a rush of last minute destruction.

In 1967, when we captured the area, we found only sand dunes," an Israeli official said in Yamit yesterday.

Israel has invested more than \$1bn building 15 settlements in Sinai over the past 15 years. Because of delays demolishing what to do about these villages before next Sunday's withdrawal, only a very small proportion of the investment has been recovered by dismantling and transferring the structures and equipment to Israel.

The destruction should reach its peak today or tomorrow, after the army finishes evicting the die hard settlers and protesters still living in the Yamit urban settlements on the Mediterranean coast in north eastern Sinai.

This is to prevent Egypt taking over the villages, which were built as a buffer between the Sinai and Israel. The Government apparently fears that if Egypt was to inherit the homes intact, it would immediately install some of its own people in the settlements close to the Israeli border.

While most Israeli settlers were wary of being forced to leave the area many felt that their achievements in the region could have been used for the benefit of others. A number of former settlers said they were shocked to learn that even the trees they had planted were being uprooted.

Public borrowing well within forecast

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

PUBLIC SECTOR borrowing for the last financial year will be shown to be significantly below the £9bn expected by the City—a figure which is itself £1bn lower than the Government had been expecting.

The extent of the difference, which will be shown in figures to be released tomorrow, has puzzled Whitehall and ministers. It shows that the Government's fiscal stance last year was tighter than intended, and raises questions about whether borrowing will continue to be lower than predicted in the current year.

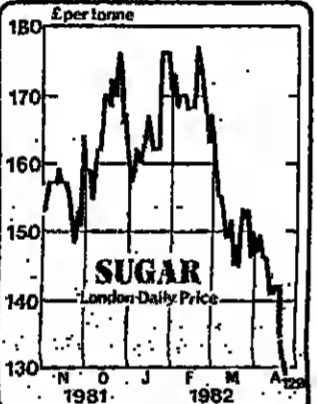
The figures should provide a welcome though modest boost to the Government's hopes for an easing of interest rates. However, this may not be feasible while the markets remain nervous.

Last week Central Statistical Office figures showed that the Central Government Borrowing Requirement was £7.56bn, £1.18bn less than predicted in the Budget forecast in March. Tomorrow's figures will show that local authorities also borrowed less than expected last year, so that the total difference could be nearer £1.5bn than £1bn.

The difference, though large, is within the margins of error for predicting a



UK offshore oil and gas industry orders



SUGAR London Daily Prices

Italy questions Acclaim's parentage

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE ITALIAN motor industry wants its government to rule that the Triumph Acclaim, built by BL in Britain under licence from Honda of Japan, is a Japanese car.

The Italians insist that the UK content of the Acclaim is only 60 per cent, not enough to entitle the car being called "British".

BL says the Acclaim is "70 per cent British, measured by ex-factory price".

If the Italian Government backs the local industry's view, the Acclaim would count against the very limited Japanese car quota of 2,000 a year in the country.

The car was launched in Italy amid an expensive advertising campaign last month.

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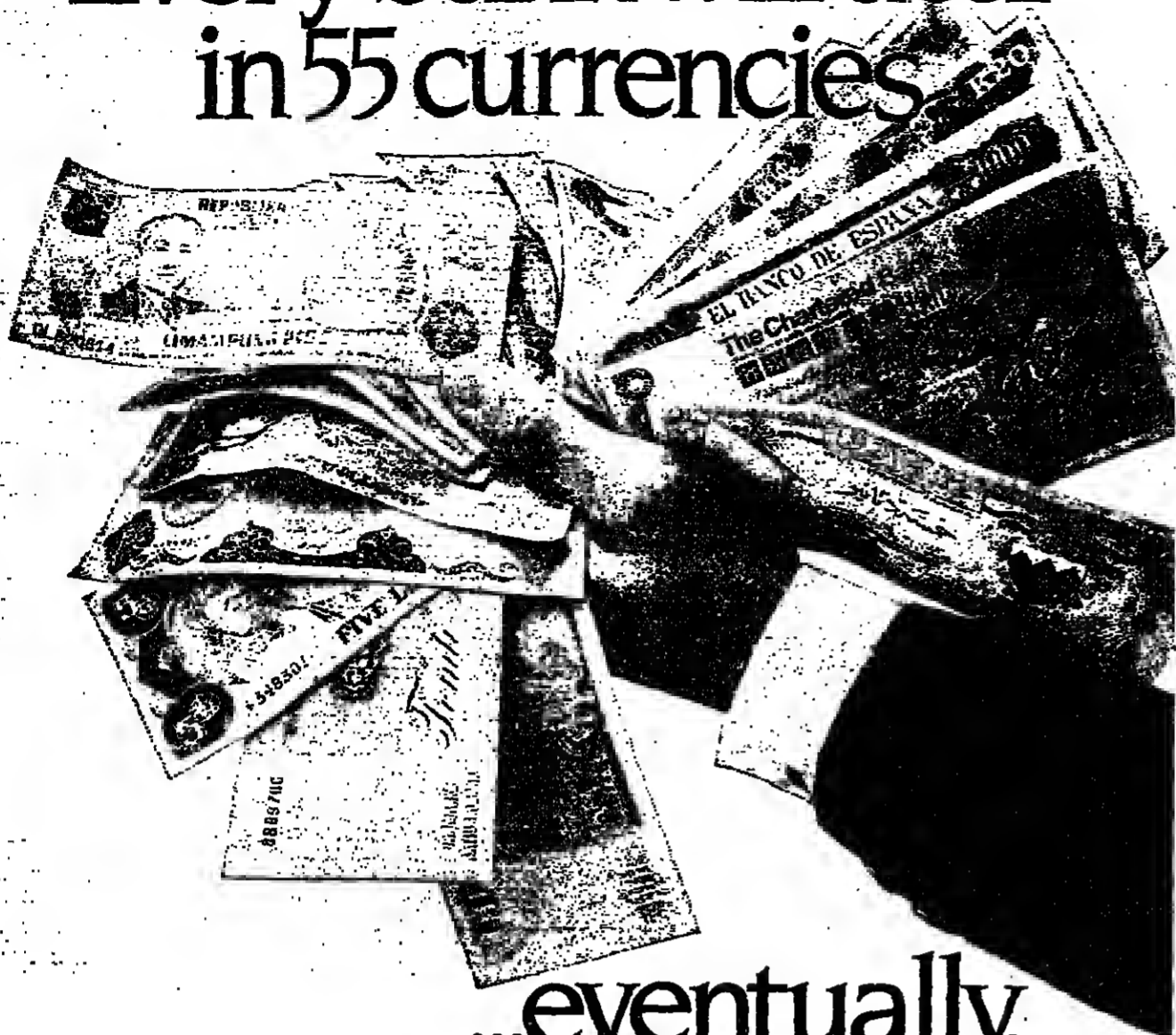
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EUROPEAN NEWS

Polish demand to reinstate unions

BY CHRISTOPHER BOBINSKI IN WARSAW

THE LEADER of Kazz, Poland's confederation of independent trade unions which represents about 1m members, has demanded that all the unions suspended last December, including Solidarity, be reinstated immediately. Mr Bogdan Flutowski, of the small computer programmers' union and chairman of Kazz, produced some consternation when he made the demand last week at a special conference on the future of unions at the Communist Party college, a bastion of party dogmatism. He called for the return of the unions, even under martial law, and said that "their absence is a threat to our national survival".

Against the background of the lack of progress in relations between Solidarity and the authorities, Mr Flutowski's finely balanced speech represents the first coherent presentation in public of a framework for a possible modus vivendi between an autonomous and pluralistic union movement and the Communist Government. Kazz proposes the establishment of an independent union movement inside the system, an idea once accepted by moderates in the party but discarded last year and now little supported in the establishment. The Kazz confederation, overshadowed by Solidarity last year, grouped some 32 unions of various sizes which wanted to remain independent both of the free trade union and the loyalist "branch" unions. None of the movement's activists were interned on December 13 when martial law was imposed and the authorities have refrained from attacking Kazz. However, some like Mr Tomasz Barabasiewicz, an adviser who represented Kazz at the International Labour Organisation in Geneva last year, are now losing their jobs. Mr Flutowski demanded in his speech that neither Kazz

nor Solidarity be allowed to disappear and that the unions must be autonomous. He criticised the Government-sponsored discussion on the future of the unions and charged that media policy was being run "as if someone didn't want to see the unions back again". He added, by way of concession, however, that the unions must set aside any thought of bringing about fundamental changes in the political system and must stick to representing their members' interests. They "must work to strengthen the Socialist system in our country," he said. "This also meant that while the Communist Party must remain a partner for the unions in day-to-day matters, on the wider issues, like foreign policy, the party and the unions must work together."

In a strong plea for the unions' independence, Mr Flutowski said: "On all the detailed problems connected with the construction of socialism, the unions must show all respect for their members' interests and thus maintain their own opinions." He added: "Activities hostile to the system and our economy should be eliminated with all the due severity of the law." This would mean that any unions wanting to resume operations would have to shed those activities deemed hostile to the authorities, although Mr Flutowski's statement is also aimed at mismanagement of the economy. "There is no room for enemies of our society" he added. Indeed, the Kazz demand that unions return even under martial law implies that it is ready to condone continued internment. Mr Flutowski noted in his speech that the independence of Solidarity must be safeguarded but he clearly believes that the 10m-strong union must agree to leadership changes

French industry sees little hope of output rising in near future

BY DAVID WHITE IN PARIS

FRENCH INDUSTRIALISTS expect little change in average production levels over the next few months, despite a recent upturn in the consumer goods sector. This is the conclusion of the latest Bank of France survey carried out at the beginning of this month. The overall climate is expected to improve only very slowly, and not enough to encourage the new investment which the Government is seeking in its drive for new jobs. The survey coincides with publication of official February figures showing a drop in the industrial production index to 127 from 128 in January. The seasonally-adjusted figure,

which excludes the building industry, compares with a level of 130 in February last year. According to the Bank of France, however, the trend improved in March with a return to the gradual growth seen at the end of last year. This recovery has taken place mainly in consumer products, such as clothing, household equipment and particularly cars. Industrialists in these sectors expect activity to continue expanding but at a slower rate. On the other hand, output of intermediate products, after gaining somewhat from this trend in March, is expected to fall back in the short term. The same goes for capital goods,

where the situation remains unchanged in the face of weak export demand. The Bank underlines the problems that many companies are experiencing in trying to keep prices competitive with European and Japanese rivals. It notes frequent complaints from industrialists about shrinking margins on both the export and the domestic markets and fears of further pressure from higher wage and social charges and the increased cost of dollar-denominated imports. In general, domestic demand was more active in March, but export orders were slightly down.

Portuguese bank lifts base rate

By Clara Smith in Lisbon

The Bank of Portugal has increased its base rate by one point to 18 per cent — the first adjustment since 1978. This is part of sweeping measures introduced yesterday by the Ministry of Finance in the hope of restraining excessive credit demand, of stimulating investment and, by inference, reducing the burden of Portugal's short-term foreign debt, which is 30 per cent of the \$10bn foreign debt. Commercial interest rates have been raised by two points to a range of 23 per cent on 90-day operations to 26 per cent over five months or more. At the same time, the bank's compulsory reserves have been increased to 12 per cent of deposits of less than one year and 9 per cent of deposits of more than a year. Sr Joao Salgueiro, the Finance Minister, said banks have been instructed to be more selective with credit, ending eight years of indiscriminate lending. Privileged interest rates for agriculture and foreign trade are to be reviewed. The privileged rates will decrease for short-term operations and increase on long-term ones. Meanwhile, export credit facilities will no longer be automatic. They will be given preferentially to new products or new markets. In an effort to streamline management of the wealthy public sector, the Government has created the Institute of Public Companies, a holding company on the Italian model. The cumbersome nationalised sector has been run until now by several ministries. Sr Salgueiro voiced the hope that the new institute would provide flexible, professional management. Holders of bonds issued as compensation for assets nationalised in the 1975 revolution may now use these to repay bank debts.

Communists to back Kyprianou

BY ANDREAS HADJIPAPAS IN NICOSIA

THE CYPRUS President, Mr Spyros Kyprianou, yesterday declared his decision to seek re-election at the head of a political alliance that will include Akel, the powerful Communist Party. He made the announcement at the same time as making sweeping changes in his government in which all but three ministers were replaced. A presidential election is due next February when Mr Kyprianou's five-year term expires. The pact between Diko, Mr Kyprianou's centre-right Democratic Party, and Akel came in the form of an 11-page document laying down a "minimum joint programme" which would form the basis of a new government's policies. It said Cyprus would follow an "anti-imperialist" policy, strengthen its co-operation with the non-aligned movement and reinforce friendly ties with the "Socialist countries which have been the island's main supporters both within and outside the United Nations."

The document stressed, however, that the new alliance was not seeking to change the island's economic and social structure. This is an evident attempt to allay fears among many of Mr Kyprianou's supporters who clearly favour continuation of the free economy and free enterprise system. On the problem of the partition of Cyprus, the document expressed support for inter-communal talks under United Nations auspices, called for efforts to achieve reconciliation and rapprochement between Greek Cypriots and Turkish Cypriots and stressed the need to search for a peaceful settlement. An Akel-Diko alliance, in fact, has been in force informally for more than a year as Mr Kyprianou has had to rely on the Communists' strength to push legislation through Parliament. In Parliamentary elections last May, the Moscow-orientated Akel polled 32.8 per cent of the vote, while Mr Kyprianou's Diko gained just under 20 per cent. On this basis Mr Kyprianou would win a presidential election outright. The other declared candidates are Mr Giakfos Clerides, leader of the pro-Western Democratic Rally which won 32 per cent of the votes last May and Dr Vassos Lyssariadis, whose Socialist party polled 8 per cent. Mr Nicos Rolandis, the Minister of Foreign Affairs, and Mr Christodoulos Venizelos, the Minister of Interior and Defence, have retained their positions in the cabinet shuffle.

Nicos Kyprianou... to seek re-election

Spanish coup trial may drag on into summer

BY ROBERT GRAHAM IN MADRID

SENTENCING in the court martial of the 32 officers and one civilian accused over the attempted coup of February, 1981, is unlikely before June. This is the view of Sr Leopoldo Calvo Sotelo, the Spanish Prime Minister, and underlines that the two-month-old trial is proving far more protracted than expected. The trial's leisurely pace was underlined yesterday by a decision to adjourn for a week. This followed the winding up of evidence heard from witnesses called by the accused. Originally, 60 witnesses were called to give evidence. However, the defence lawyers on Monday decided not to call 20 of these, mostly minor figures. This left only two witnesses

outstanding. The first of these was Sr Enrrique Mugica, number three in the Socialist Party hierarchy, and the sole politician called to give evidence. He had been summoned by the defence of Gen Alfonso Armada, for whom the prosecution is seeking 30 years' imprisonment as the ringleader of the plot. Five months before the coup attempt, Sr Mugica met Gen Armada when the latter was military governor of Llerida. Sr Mugica denied any discussion of a coup and said the visit was a courtesy, backing up Gen Armada's claim to have played no part in the coup attempt. One more witness was called after Sr Mugica—a sergeant. However, he failed to turn up, his name having already been called on Monday. There was

no explanation for his absence and the presiding military judge ordered an investigation. This small incident highlighted once again the apparent lack of control with the 17-man tribunal has exercised over the 34 sessions. Yesterday morning, six of the accused were absent, again without explanation. In the past, two weeks, it has become a growing habit for various members of the accused to absent themselves. There seems no enforcement on attendance. The adjournment will allow the prosecution to prepare its summing up which will almost certainly consume the whole of next week's sessions. The defence representing each of the 33 accused will then present their case, to be followed by the

co-defenders of the accused (a largely political presence of Right-wing army officers). After this there will be final declarations before the sentence. The presiding judge yesterday rejected pleas for face-to-face questioning in court between people giving contradictory evidence. This leaves in the air the flat denial by Gen Armada of any part in the plot or of meetings he was alleged to have had directly or through intermediaries with the other key figures, Gen Jaime Milans del Bosch and Col Antonio Tejero. FINANCIAL TIMES published daily except Sundays and holidays. U.S. subscription rates \$385.00 per annum. Second Class postage paid at New York, N.Y., and at additional mailing centres.

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June poll likely as Italian coalition totters

BY JAMES BUXTON IN ROME

THE GOVERNMENT of Sig Giovanni Spadolini yesterday appeared virtually certain to fall in the next few days with a general election at the end of June.

Almost the only thing that could halt the accelerating movement towards the fall of Italy's 41st Government since the war would be the resignation of Sig Nino Andreatta, the Treasury Minister, whose speech last weekend sparked off the latest crisis.

Sig Andreatta, a Christian Democrat, told a party meeting that the Socialists who are partners in the coalition, might lead Italy to "national socialism" if they took votes away from the Christian Democrats.

The remarks brought to the boil tensions within the five-party coalition which have been building up for several weeks. They were seized upon angrily by the Socialists who called for the minister's immediate resignation. Sig Andreatta has refused, though he has said that he expressed himself badly in his speech and meant "socialist nationalism."

Rome cracks down on gang warfare in Naples

BY RUPERT CORNWELL IN ROME

THE Italian Government has begun a counter-offensive to the gang warfare which is ravaging Naples and its hinterland. The move follows the transfer of the country's most notorious underworld leader to a remote island prison off north-west Sardinia.

This year alone almost 110 people have been killed as factions of the Camorra, a Neapolitan equivalent of the Mafia, battle for control of the lucrative arms and drugs traffic through the city, and of the L1,500bn (£666m) earmarked for reconstruction after the November 1980 earthquake.

The last of them, Sig Alfonso Rosanova, was shot dead this week in his hospital bed at Salerno, south of Naples, by a group of 10 armed men who overpowered his police guard. Sig Rosanova was known as a financier of the most powerful Camorra group, led by Sig Raffaele Cutolo.

The record this year, however, is of no less than eight deaths in a day. The butchery is such that not just criminal rivals, but their families, have been wiped out by men out to terrorise their enemies into submission.

So far, the Government has seemed powerless to stem the bloodshed. Manpower has been unavailable, and the central state has promised only the extension of existing anti-Mafia legislation to Naples, and

Norway pay pattern set

BY FAY GJESTER IN OSLO

THE ELEVENTH-HOUR agreement between Norway's engineering employers and the powerful iron and metal workers' union could set the pattern for wage settlements in other sectors of industry.

For the first time in many years the Government has taken no part in the bargaining. It stated in advance that it would not intervene to stop strikes by referring disputes to the state wages board—as the previous Labour Government often did.

Europe's union chiefs set out plan to cut jobless

BY JOHN LLOYD, LABOUR EDITOR, IN THE HAGUE

EUROPE'S union leaders yesterday set out their plan for cutting Western Europe's 13m jobless total through a mixture of co-ordinated reflation and reduction in working time.

These demands to be adopted this week at the fourth congress of the European Trades Union Congress (ETUC) at the Hague, will be pressed at European Commission level in coming months, and elements—especially the demand for reduced working time—will be reflected in national bargaining.

An additional demand to the Resolution on Economic Recovery was accepted. This calls on European governments to devote 1 per cent of national income to further public investment.

ETUC calculations use the OECD interlink models so that, if the reflation was a concerted one among Western European states, the gross domestic product of most of them is envisaged as increasing in one year by about 2 per cent.

The exercise is similar to and takes its inspiration from a project by the British TUC, in which a reflationary plan was run through the UK Treasury economic model.

Mr David Lea, assistant general secretary of the TUC and chairman of the ETUC's economic committee, told dele-

Schmidt makes strong plea to party not to desert him

BY JONATHAN CARR IN MUNICH

THE WEST GERMAN Chancellor, Herr Helmut Schmidt, has made a strong personal appeal to his Social Democrat Party (SPD) not to desert him, nor his increasingly strained coalition government in Bonn.

Addressing the party congress in Munich yesterday, Herr Schmidt stressed that this year would be one of fateful decisions at home and abroad against the background of a continuing world economic crisis.

"I ask you for your help," the Chancellor said to the 400 delegates, adding, in a departure from his prepared text, "sometimes one feels pretty alone in high state office."

Herr Schmidt was speaking after months of bickering, not only within the government coalition between the SPD and the Liberal Free Democrat

Party (FDP), but between factions within the SPD itself. The result has been growing speculation about whether the alliance, which has been in office for more than 12 years, can survive much longer.

Parts of the speech were, for Herr Schmidt, unusually personal in tone—evidently in an effort to change the views of some in the party who see him as an unsympathetic "crisis manager" with little long-term perspective. Herr Schmidt admitted that he had made mistakes, that he would be unable to avoid making more—and that he had been hurt by some of the party criticism levelled at him—for example, that his moral stance had been "crippled by the pressures of practical policy-making."

But on the key controversial issues which the congress is due to debate this week, Herr Schmidt also made clear that he had not budged at all—and did not intend to do so.

As expected, he reaffirmed his complete commitment to the Nato "arm and negotiate" decision on intermediate-range nuclear missiles, a stand which at least a strong minority of delegates would like to see rejected. While not specifically repeating his threat to resign if the party came out against the Nato position, Herr Schmidt said: "The congress is aware of the absolutely top-level importance I attach to this matter."

The Chancellor also urged the congress to reject a motion to be placed before it urging that there be a two-year ban on construction of new nuclear



Schmidt and Brandt... differences of tone

Share in Canada's arctic gas sought

By Kevin Done in Frankfurt

WEST GERMAN and Canadian energy groups are to examine ways of exploiting natural gas reserves in the Canadian Arctic islands, with a view to shipping up to 5bn cubic metres a year of liquefied natural gas (LNG) to the Federal Republic.

Ruhrgas, the dominant West German gas importer, and Deutsche BP, the West German subsidiary of British Petroleum, are to mount a joint feasibility study with Transcanada Pipelines and Petro-Canada into developing gas reserves discovered on the Klog Christian and Ellef Ringnes islands.

Double act finds audience hard to rouse at SPD congress

BY JONATHAN CARR

HERR HELMUT SCHMIDT and Herr Willy Brandt had at least one thing in common when they spoke this week to the party congress. Both found it hard to rouse much enthusiasm among the 400 delegates inside the largely-empty and acoustically-treacherous "Olympiahalle," which can seat more than 10,000. That said, the speeches were most notable for their differences.

To be sure, Herr Brandt, the party chairman, delivered his remarks in strong tone and with much banging of the speaker's gavel. But through the way in which he formulated his comments and through what he failed to say, he left some doubt about his real position.

Like Herr Schmidt, he urged the congress to support the Nato "arm and negotiate"

decision on nuclear missiles. But he argued that the Nato stand "is a fact. It belongs to the mechanism which puts pressure on both sides (the U.S. and Moscow) to agree." He also said the decision did not imply that new Western missiles would automatically be deployed in Europe, if the super-power talks stalled.

The Chancellor, on the other hand, put the onus firmly on the Soviet Union. The negotiations could only be successful if Moscow knew for certain that failure would mean the missiles deployment.

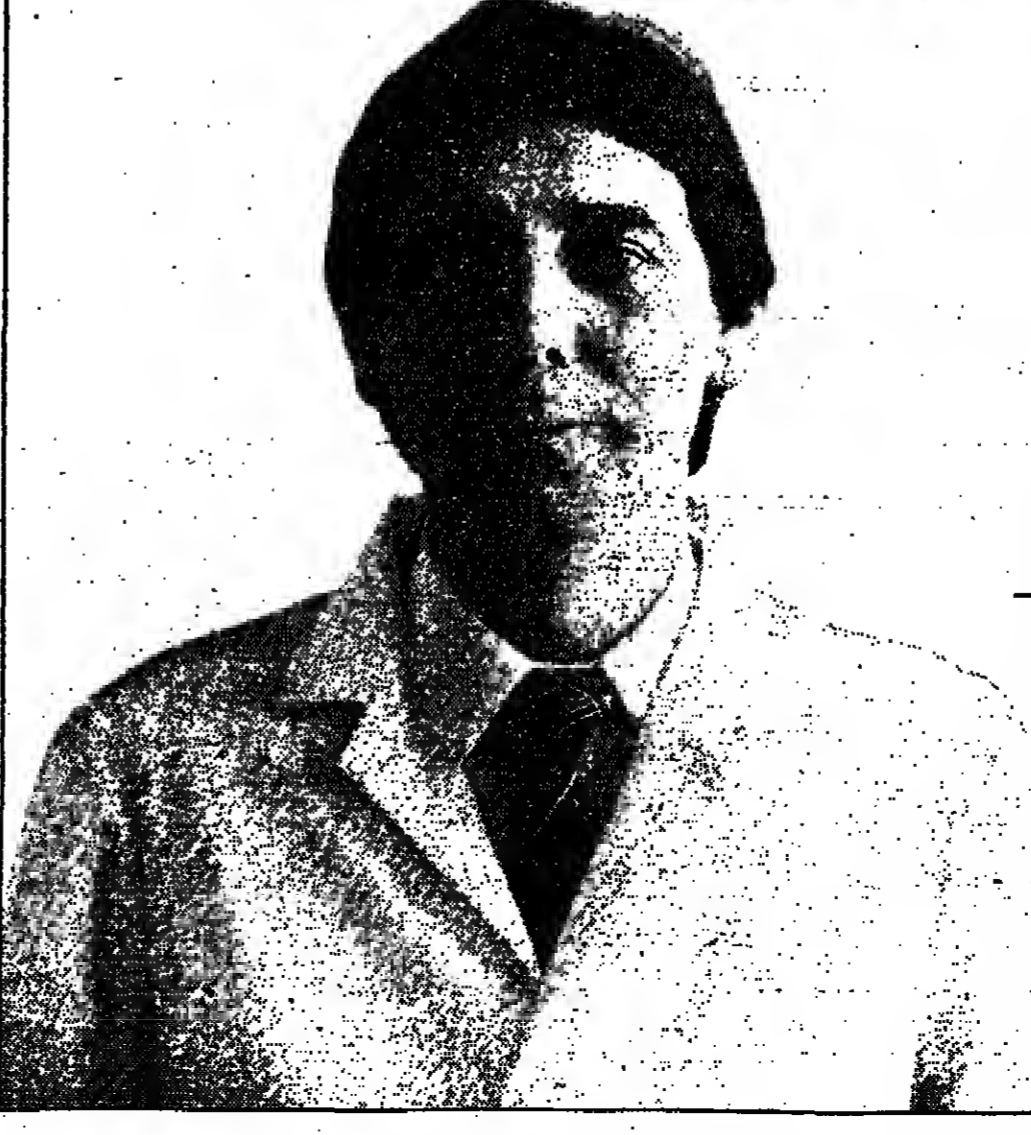
Both speakers mentioned Afghanistan, but in quite different ways. Herr Schmidt likened the Soviet invasion to the action of the "aggressive Hitler dictatorship," while the SPD chairman simply remarked that El Salvador should not become another Afghanistan.

Herr Brandt said the Social Democrats wanted close and friendly relations with the U.S., but it was Herr Schmidt who gave concrete examples of things for which the West Germans were truly grateful to Washington, including the defence of freedom in Berlin and Marshall aid. Above all, Herr Schmidt stressed that "our position is irrevocably anchored in the West," and the whole thread of his foreign policy arguments made clear why he thought so.

This stance emerged much less clearly from Herr Brandt's remarks and helps explain why successive U.S. administrations, as well as the Mitterrand Government in France, have had doubts about the SPD's whole-



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OVERSEAS NEWS

Eanes holds talks with Nujoma in Luanda

By Diana Smith in Lisbon

President Antonio Ramalho Eanes of Portugal has held talks in Luanda with Mr Sam Nujoma, leader of the South West Africa People's Organisation, in a move which has put Portugal's role in Southern Africa on an entirely new footing.

Having specially asked to see President Eanes while the Portuguese head of state paid a four-day state visit to Angola, Mr Nujoma told him he would be happy to see Portuguese troops playing a key part in a peace-keeping in Namibia, once the transition toward independence began.

President Eanes' public condemnation in Luanda of Apartheid and of the undeclared war waged by South Africa in Southern Angola was patently what his hosts wanted to hear.

This and efforts to drum up co-operation by Portuguese companies for Angola's glaring material needs ensured the success of his visit.

Portugal has always discreetly hinted that it would be pleased to be an honest broker in southern Africa, if such a contribution were needed.

The crowd who welcomed President Eanes wherever he went in Angola were no great surprise. The Angolans had hinted he could expect a particularly friendly welcome, as the first Western chief of state to visit the country since its 1975 independence.

But the speed at which letters of intent were signed and the alacrity with which Angola agreed to clear up outstanding debts, like one of \$12m (£6.6m) to Portugal's National Navigation Company, startled many observers.

Among the steps agreed are assistance by a Portuguese metal company in production of gas cylinders in Angola, operation of 13 Angolan hotels by a Portuguese company and help by Portuguese technicians in restoring production of coffee, sisal, sugar and cotton.

Angola desperately needs volunteers in every area of activity. Portugal will make special efforts to persuade young people with the necessary qualifications to go there.

Meanwhile, the Angolans indicated they would return assets to Portuguese who would come back, having fled the country in the 1975 civil war.

Lee tightens control on Singapore newspapers

BY KATHRYN DAVIES IN SINGAPORE

THE SINGAPORE Government is to tighten its already strict control over the local media next month by forcing changes in the ownership of the republic's leading newspapers.

An announcement from Prime Minister Lee Kuan Yew's office yesterday said that a wholly-owned subsidiary of the Straits Times Press (1975) Limited, which publishes all four of the republic's English-language newspapers, will relinquish two of its titles to a rival concern, Singapore Monitor Limited, from May 1.

In an arrangement which has not been fully explained, the Monitor will "borrow" the titles of an afternoon paper and a Sunday paper from the Straits Times for a nominal sum for an initial period of one year. The Straits Times is believed to be particularly unhappy about parting with the Sunday paper but has been overruled.

At the same time, the country's two major Chinese language dailies are apparently being threatened with amalgamation, following the creation of a joint holding company through a complicated share swap by the parent groups of both newspapers.

Trading in the shares of the Straits Times and the two Chinese newspapers was suspended on the Singapore stock exchange last week while discussions took place between senior executives and Mr Lee. A statement from the Prime Minister's office said that the declining readership of Singapore's Chinese newspapers caused by the popularity of English-language education in Singapore, had caused a need to restructure the ownership of both groups of newspapers.

Many local journalists and newspaper executives fear the restructuring is another response to the emergence of a small but vocal opposition to Mr Lee's ruling People's Action Party, which suffered an unexpected defeat in a by-election last October.

The victory of Mr J. E. Jeyaretnam, the Workers Party candidate, in the Anson constituency has been partially blamed by Ministers on a report carried by the Straits Times just before the election, saying that his fares were going up. The report was subsequently denied by the Government, which alleged voters had been misled.

In February, a former senior intelligence officer and senior civil servant, Mr S. R. Nathan, was appointed as executive chairman of the Straits Times, a move interpreted by many observers as direct government intervention in the running of what was in any case a pro-Government newspaper.

This view was shared by the Australian newspaper owner Sir Keith MacPherson, whose Australian newspaper chain, the Herald and Weekly Times, held a 3 per cent stake in the Straits Times subsidiary, New Nation Publishing, the maximum allowed to overseas interests.

In a letter to Prime Minister Lee, announcing his company's decision to sell its holding last week, Sir Keith said: "The Herald and Weekly Times Ltd is a staunch supporter of the principles of freedom of the Press... quite obviously therefore, it is not possible for us to continue in association with a newspaper which is now clearly government dominated."

Mr Lee has had traditionally abrasive relations with both the foreign and local press and the PAP does not deny that it intends to keep a firm grip on the content of the republic's newspapers.



Lee Kuan Yew

Newspapers. Mr S. Dhanabalan, the Foreign Minister, told Parliament recently: "We make our own rules as to how political parties should conduct them-

selves and how public issues should be discussed."

Specifically, however, the Government also needs to accommodate the backers of the yet-to-be-published Singapore Monitor, including the Government-controlled Development Bank of Singapore (DBS) which has already sunk \$44m (£11m) into the venture.

The Government first backed the Monitor two years ago as a potential check on the influence of the Straits Times, the republic's only morning English language paper, which has a circulation of 230,000.

But Mr Lee is said to have become concerned that the new paper could not function professionally without the assistance of senior foreign, mostly British, journalists who would not necessarily share PAP's media perceptions.

HIGH CURRENT ACCOUNT DEFICIT FORECAST

India will need more external financing, says World Bank

BY K. K. SHARMA IN NEW DELHI

THE WORLD BANK has warned that India will need considerably more external help to finance its current account deficit, in addition to generating its own foreign exchange resources.

In a confidential report on the Indian economy which has been sent to Western donor countries and Japan in the "Aid-to-India" consortium, the World Bank said that India's current account deficits are anticipated to be more than 2 per cent of Gross Domestic Product (GDP) for the first half of the 1980s.

Growth in imports must be accompanied by major improvements in infrastructural performance, modernisation of industry and accelerated export growth as a "top priority," the report says.

The Bank projects exports of \$10bn in 1982-83, \$11.5bn in 1983-84 and \$13.5bn in 1984-85, a growth rate which roughly conforms to the Government's calculations. Imports are projected at \$17.5bn in 1982-83, \$20bn in 1983-84 and \$21.75bn in 1984-85. The current account deficit would be highest in 1983-84, when it is estimated at \$5.19bn, more than double that estimated in 1981-82.

The flow of concessional aid is expected to reach about \$1.8bn annually in the next three years and this must mean a rise in medium- and long-term borrowing from other sources, including the International Monetary Fund (IMF) and the world money markets.

The report says that the role of the external sector in the Indian economy is "certainly more critical now" than ever before. It points out that imports will be vital for promoting efficient use of resources since they will make industry competitive. The "significant challenge" of modernisation could be met only through greater reliance on imports of key equipment.

Exports also have an important part to play in encouraging a more efficient use of resources and in improving the allocation of "scarce" resources for development," the report says, pointing out that private foreign investment and external commercial borrowings will be important for India in the 1980s. Government policy should encourage foreign investment, it says.

The industrialisation of foreign companies under the Foreign Exchange Regulation Act of 1974 is nearly completed, the bank says, and the Act need not be an obstacle to foreign investment. The number of foreign collaboration agreements since 1974 has increased.

Nearly two-thirds of the collaboration agreements in the 1970s covered five major industries—electrical machinery, electrical equipment, chemicals, machine tools and metallurgical industries.

The report broadly endorses the policy decisions of the Indian Government in the past year but has noted some major weaknesses in the economy. Apart from the balance of payments position, these include the relatively slow improvement in power generation, transport and coal imbalance in agricultural growth both in regions and crops, low productivity of many sectors of industry and the slow progress of irrigation projects.

The Bank approves of the increased public sector outlays in the country's sixth five-year plan for the period 1980-85 but says that the changes made in the last two years are insufficient to meet the real investment needs for the period as a whole.

Last month's Opec meeting in Vienna established a quota of 1.3m barrels a day (b/d) for Nigeria in the second April production share. Even if Nigeria reached its quota, oil receipts would be an estimated \$700m below normal monthly import levels.

Businessmen in Lagos believe that new measures could include an import deposit scheme, and raised customs duties.

In his speech on the Bill, the President released the results of a central bank exercise which illustrates the country's serious balance of payments difficulties in the wake of falling oil production.

As of March 23 outstanding commitments for imports of spare parts, raw materials and food came to 4.9m Naira (£4.1m), of which 2.6m Naira will fall due over the next three months.

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Delhi to build two heavy water plants for N-power stations

BY ALAIN CASS, ASIA EDITOR

INDIA IS to build two heavy water plants to supply cooling liquid for its nuclear power stations which are currently working substantially below full capacity.

The plants will be built entirely without foreign aid or technology and it is hoped their completion will relieve the chronic instability in India's electricity grid.

India is reliably understood to have turned down offers from the Soviet Union to supply heavy water to make up the shortfall.

This is because the Russians insisted that any plants using their heavy water would have to be opened to international inspection under the auspices of the Vienna-based International Atomic Energy Agency.

India is not a signatory of the Non-Proliferation Treaty (NPT) which it considers biased against developing nations. Proposals for building the first entirely Indian heavy water plant to add to the existing two French-designed stations have been put before the Cabinet in New Delhi.

The plant is expected to be sited on the Godavari River in Andhra Pradesh State and to have a production of between 200 Mw and 400 Mw a year. A second plant is in the planning stage.

Of India's four nuclear power plants either in operation or under construction, three are pressurised heavy water reactors (PHWRs) using natural, as opposed to enriched uranium. One unit at the Madras power station is lying idle because of a shortage of heavy water.

The critical shortage of heavy water has two reasons. First, the existing French-designed heavy water plants are affected by frequent power failures. The Andhra Pradesh plant will have its own generator.

Second, the heavy water plant at Baroda was out of action for nearly 18 months after an explosion in 1980 which ruptured a critical pipe. Persistent reports that this was the result of sabotage have been denied by the Government.

The electricity shortage has also hit existing nuclear power plants which sometimes stop functioning two or three times daily when the power frequency drops below certain levels. This in turn stops the outflow of power from the nuclear stations.

India's only nuclear power station which functions on enriched uranium at Tarapur in Maharashtra has been running at below 80 per cent capacity since the U.S. ended its supply contract.

Mrs Indira Gandhi, the Prime Minister, is likely to press for a resumption of supplies when she visits Washington later this year.

According to officials, the Tarapur plant has sufficient fuel for what is described as its life time, but they refuse to say how long that may be, or what happens after that, should the U.S. not resume supplies of enriched uranium.

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THE FALKLANDS CRISIS



Landing craft from HMS Hermes exercise in the Atlantic

by two mass rallies and a daily ritual of public statements of support from a wide political spectrum. This ranges from fascist politicians and conservative hawks, to left-wing trade unionists and human rights activists. The minority in dissent has been successfully squashed by a barrage of media coverage.

But popular support has not been simply the creation of propaganda. A week before the Falklands invasion thousands of Argentines demonstrated on the streets of Buenos Aires against the Government's authoritarian rule and economic policies in open defiance of the state of siege. Argentines would not do this to go again were they to consider that "the military was taking them for a ride."

The fervour which characterised the aftermath of the invasion has now given way to a more sombre mood and growing tension. Public opinion has woken up to the very real possibility of war. But the military, on the whole, remains convinced that it still has most Argentines behind it.

Argentine military, including Gen Leopoldo Galtieri. The U.S. has tried to impress on the junta that both sides must pull back from a war which would threaten not only Britain's Nato commitment within Europe, but also regional stability in the south Atlantic.

In Buenos Aires the U.S. raised the prospect of two severely weakened allies and the subsequent exploitation of the situation by the Soviet Union. Military officers admit that such an argument has undoubtedly produced a measure of flexibility from the Argentine side, such as the offer of a transition period leading to further talks about sovereignty, rather than insistence on an immediate de jure recognition of the claim by Britain.

"Don't forget that we have lost more lives than any other South American country in the fight against communism. We're hardly going to let the Soviets in through the back door on account of the Malvinas," said one officer.

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Marines tell of battle on the beach

By Bridget Bloom, Defence Correspondent

THE 22 British Royal Marines who found themselves on the island of South Georgia facing an invasion force of about 100 Argentine Marines decided to fight rather than capitulate because they wanted to make sure the Argentine capture of the island became a separate political issue from the Falkland Islands takeover.

Lt Keith Mills, commanding the Marine detachment normally based on HMS Endurance, told a Defence Ministry Press briefing yesterday how his men had fought for two hours on April 3, the day after Argentine troops had taken the Falklands, to prove their political point.

The Marines had dug themselves into trenches defended by booby traps and explosives 300 yds from the main beach landing by the Argentines. The group had, he believed, killed 10-15 Argentine Marines and wounded at least 20.

The Marines caused enough damage with anti-tank rockets and machine gun fire to an Argentine corvette to cause it to limp the 1,200 miles back to the mainland. They also immobilised one helicopter and damaged a second.

"We used every weapon we had," Lt Mills said. Only one British Marine was injured. The 22 men spent 11 days on the sea journey to Argentina and four days on the mainland before flying to Britain on Monday. They were "treated very well," Lt Mills said.

Lt Mills (below right) is welcomed back to Britain by Lt Gen Sir Stuart Pringle



Falklands adventure unites a country in search of its identity

BY JIMMY BURNS IN BUENOS AIRES

OUTSIDE army headquarters in Buenos Aires the symbols of warfare—replica tanks, heavy artillery and live soldiers looking like American G.I.s—look menacing. But inside the huge white building the guards are dressed in top hats and riding breeches and hold muskats in their hands.

In a country that has never fought a conventional international war, you need to delve into history to catch a glimpse of the military psyche. In 1907, a British attempt to recover a city which commercial interests had led it to believe was half Britain's was temporarily shattered when troops led by General John Whitlock were ignominiously routed in the streets of Buenos Aires by a poorly-armed and outnumbered local militia.

Much of the attitudes that underlie current Argentine military thinking and which could motivate Buenos Aires to move beyond the brink are strikingly similar.

The ghost of Whitlock has been cast in the role of colonial aggressor. Argentine military preparations have been justified as the legitimate defence against an external threat to national territory.

Public opinion was warned to the fact that the occupation of the Falkland Islands was carried out with an absence of violence from the Argentine side. Indeed, while British Marines shot to kill, Argentine soldiers stuck to their specific instructions to shoot into the air.

The colonial argument has now been taken to the Organisation of American States in a further attempt to repeat history. In 1807 the thwarting of the British troops was one of the sparks that lit the flame of the Latin American War of Independence.

In 1982, however, such sentiments remain Utopian, given the huge regional differences that exist within Latin America, the diverse political and economic philosophies that exist within individual countries and their inter-dependence on Western trade and influence. Within the Argentine armed forces it smacks more of diplomatic opportunism than any real perception of a global role, although some nationalist officers take it seriously enough.

In its search for a national identity this country of immigrants remains as fanatical as it was over 150 years ago. Today, as then, the men under arms are acutely aware that the occupation of the Falklands has forged an unprecedented unity in a country characterised by the divisiveness of its political and economic system.

Any doubts the junta might have had about popular commitment to Argentina's claim to the islands have been dispelled

President of the EEC's Council of Ministers, said that the Council agreed on four conclusions:

● Reaffirmation of their solidarity with the UK in the Falklands crisis;

● Confirmation of the Community's desire for full implementation of UN Security Council resolution 502 calling for the withdrawal of the Argentine forces;

● A declaration calling for a peaceful solution to the crisis;

● "Strong support" for Mr Haig's continuing efforts to encourage a settlement.

The discussion is said to have been low key and to have avoided any talk of the possibility of a military conflict. No criticism of British conduct or objectives was evident.

Before the meeting the British stressed that the UK was prepared to use force against Argentina if diplomatic efforts fail. Mr Pym made no such assertion to his colleagues, and none apparently sought to probe British intentions.

According to Mr Tindemans, there was some discussion as to what might need to be done diplomatically if Mr Haig's efforts fail, but no conclusions were reached. The foreign ministers are to review developments again when they meet in Luxembourg next Monday and Tuesday.

Mr Pym, who is said to have made a good impression at his first EEC ministerial session, emphasised his determination to take part in the negotiations,

Pessimism grows in Argentina

By Andrew Whitely in Buenos Aires

ARGENTINA'S INSISTENCE on a final transfer of sovereignty over the Falkland Islands from Britain by the end of December is considered by observers here to be the principal stumbling block in the protracted indirect negotiations being conducted through the good offices of the U.S.

At the end of what has been described in Buenos Aires as "the first phase of the negotiations," there is an unofficial consensus that any departure from this position by Argentina could lead to the collapse of the present military Government led by Gen Leopoldo Galtieri.

Mrs Margaret Thatcher's critical first reaction to the outcome of the Haig mission, transmitted to London on Monday, has added to the new wave of pessimism settling over the country, following hopes of a decisive breakthrough.

The pro-Government La Nation daily, yesterday quoted a "high Government source" as saying that Argentina was prepared to accept dual administration of the islands, shared equally with Britain, provided London gave prior and explicit recognition of Argentina's right to sovereignty.

This was said to have been rejected by Mr Haig on behalf of Britain.

The source is reported as saying that the situation was so grave that a peaceful settlement only appeared possible through the loss of Argentine sovereignty over the Falklands, and at a high political cost domestically.

The mass-circulation daily Clarin, which has been usually well informed throughout the crisis, says the U.S. Secretary of State agreed reluctantly to transmit to London Argentina's insistence that the transition period would have to expire by the end of the year; but that he would not incorporate the proposal into his plans.

According to Clarin, Mr Haig left with a five-point plan. On the sensitive issue of which flag would fly over the island, it was agreed that there would be three — those of Britain and Argentina over the governors' house, and that of the U.S. over the house of the American representative, there to act as guarantor of the agreement.

Japan acts unofficially on credits

By Richard C. Hanson in Tokyo

JAPAN has unofficially suspended new commitments for export credits and other commercial loans to Argentina for fear of "discrimination" apparently aimed at supporting the UK position in the Falkland Islands dispute.

The halt in credits could become more specific if Argentina does not withdraw its troops from the islands for a long period. For the time being, however, the Japanese Government is unwilling to make public such a sanction for fear of "discrimination" by Argentina against the substantial Japanese assets (mostly loans) in that country. The suspension can, in any case, be interpreted as a prudent step on the part of private bankers.

British journalists were told yesterday that the Japanese Government is trying, within limits, to act in step with others

AMERICAN NEWS

Fears grow as budget debate draws to end

BY ANATOLE KALETSKY IN WASHINGTON

FEARS OF a loss of direction in economic policy and of continuing demoralisation for financial markets grew in Washington yesterday as the long-running debate on the U.S. Government's 1983 budget entered its final session.

A major reason for opposition to President Reagan's original budget was that such deficits were regarded as excessive. The best outcome now being expected would be a deficit of about \$100bn, even on the assumption of close co-operation between the President and both parties in Congress.

Family incomes unchanged over ten-year period

BY PAUL BETTS IN NEW YORK

PEOPLE in the U.S. may have enjoyed a general increase in their standard of living and in the level of education during the past decade, but slow economic growth has led to little, if any, improvement in family income and poverty.

226.5m in 1980 from 203m in 1970. This was made up of 189m whites, 26.5m blacks, 3.7m Asians and 7.2m Eskimos, Indians and others.

Salvador 'massacre' investigated by U.S.

By Our Washington Correspondent

THE U.S. embassy in El Salvador is investigating an alleged massacre of 48 unarmed peasants by Salvadorean soldiers. The killings, which are reported to have taken place on Sunday at a place which had been used by guerrillas, could further undermine the fragile credibility of U.S. foreign policy in Central America.

Attention in the U.S. is at present focused on the Falkland Islands, but interest in El Salvador, Guatemala and Nicaragua is likely to revive as Congress reassembles and a new right-wing Government in El Salvador, takes shape.

Cuban code aims to woo foreign investors

BY CANUTE JAMES IN KINGSTON

THE CUBAN government has started to open the door slightly of its hitherto closed economy to foreign investors. A new investment code is offering potential investors joint ventures with Cuban state agencies, and a range of incentives not unlike those offered by other developing countries seeking to attract foreign capital.

The U.S. Government has banned business and pleasure travel to Cuba in an effort to limit the flow of dollars to that country, Reuter reports from Washington.

The U.S. Government has banned business and pleasure travel to Cuba in an effort to limit the flow of dollars to that country, Reuter reports from Washington.

The new restrictions are almost identical to those in effect from 1963 until 1977, when President Carter liberalised travel policy.

running the new hotels and bankers here have said this is one area in which the Cuban government may be willing to raise the equity level of foreign concerns above 49 per cent.

According to information from the Cuban Chamber of Commerce which has been made available here, the new foreign investment law offers potential investors up to a 49 per cent share in joint ventures. This level can be raised in special cases subject to approval by the Cuban government.

those involved in the tourist trade, will be exempt from these taxes, as well as from import duties, and will be able to import whatever managerial and technical skills they need.

dependence on the members of the Council for Mutual Economic Assistance (Comecon).

slightly up on last year. But Cuba's projected earnings have been hit by falling prices.

Resignations clear way for Chilean shuffle

BY MARY HELEN SPOONER IN SANTIAGO

ALL MEMBERS of Chile's Cabinet has submitted their resignations to allow General Augusto Pinochet, the country's ruler to carry out a reshuffle.

direct references to the Falkland Islands crisis, the brutal murder of a dissident trade union leader two months ago and a recent scandal involving members of Chile's military police force, the Carabineros, who were linked to a series of murders in the coastal resort of Vina del Mar.

The statement cited "problems of co-ordination among security agencies" and "an international situation that is conflict ridden, both in the economic as well as in the political arena."

The latest resignations have spurred speculation that authorities investigating the trade unionist's death or the Vina del Mar murders have uncovered evidence potentially embarrassing to the regime.



Arms sales of \$30bn reported

By Our Washington Correspondent

THE U.S. has committed itself to \$30bn worth of overseas arms sales this year, according to a report published yesterday by the Centre for Defence Information, and independent Washington research group. This compares with the Administration's own statement that arms sales for the 1982 fiscal year will be \$10bn.



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WORLD TRADE NEWS

Indonesia to enter \$1bn joint venture in petrochemicals

By RICHARD COWPER IN JAKARTA

INDONESIA is to enter a \$1bn (\$555m) joint venture with U.S. and Japanese petrochemical concerns to design, build and manage a large part of an Olefins petrochemical complex. The contract was signed yesterday by Pertamina, the state-owned oil company, and Exxon Chemical of the U.S. and Tonen Petrochemical (TSK) of Japan. The plant they are to build is to be set up at Arum in North Sumatra. It will be the second stage of a \$2bn, three-stage complex. The joint venture will be 45 per cent owned by Exxon Chemical, 40 per cent by Pertamina and 15 per cent by TSK, a subsidiary of Toa Nenryo-ogyo—a Japanese company 25 per cent owned by Exxon, 25 per cent by Mobil and 50 per cent by the Japanese public. The three partners will construct and operate three major plants, a 350,000 tonne ethane cracker, a 125,000 tonne low density polyethylene plant and a 70,000 tonne high density polyethylene plant. Pertamina plans to own and operate the first stage of the complex, which involves the construction of an ethane extraction unit designed to produce ethane from natural gas. The state oil company is reviewing bids from some 12 contractors, including Dave McKee of the UK. The plant is expected to cost upwards of \$200m. Pertamina says a decision is expected to be made in June. The signing comes just two months after Pertamina concluded a contract with Thyssen Rhinstal GmbH of West Germany and Kellogg Overseas of the U.S. to design, engineer and operate a \$1.6bn aromatics petrochemicals complex in south Sumatra. Construction is expected to start next year and should be completed by the end of 1987, with the plants coming on stream by 1988. The Indonesian Government is also negotiating with two Japanese companies, Asahi Chemicals, an independent concern, and Asahi Glass, a subsidiary of Matsui, for the third stage of the Olefins complex. This downstream section of the plant, expected to cost in the region of \$400m, will involve the construction of a 370,000-tonne vinylchloride monomer plant and a chloroalkal plant. This part of the complex was originally expected to be a joint venture between Petrochimia Gresik, a state-owned petrochemical company, and one of the two Japanese contestants. But the Indonesian Government is now thought to be considering the possibility of turning it over to a wholly privately-owned domestic company.

U.S. to buy four British airliners

By Michael Dome, Aerospace Correspondent

AIR WISCONSIN, a leading U.S. regional airline, has arranged a \$56m (\$31m) credit with a group of banks for the purchase of four British Aerospace BAe 146 Series 200 four-jet airliners for delivery in March next year. The credit is supported substantially by the UK Export Credits Guarantee Department, Continental Illinois, the merchant banking subsidiary of Continental Illinois Corporation, arranged and is agent for the credit. Banks participating, in addition to Continental Illinois National Bank and Trust Company of Chicago, are Barclays Bank International, Chase Manhattan Bank NA, The First National Bank of Boston, The First Wisconsin National Bank of Milwaukee, Fort Wayne National Bank, First National Bank of Appleton and Valley Bank of Appleton. The contract for the aircraft was signed last May, and is worth about \$70m. The balance of the cash will be met by Air Wisconsin from its own resources. Plessey Airports, part of the Plessey Group, has won a further \$5m contract from the United Republic of Cameroon, for work on the Garoua airport.

French trade and the old itch of protectionism

BY DAVID HOUSEGO IN PARIS

PROTECTIONISM, LIKE adultery, is not a thing to proclaim in advance. At the end of last year France's well publicised plans to hold imports through a "reconquest of the domestic market" resulted in a sharp protest from France's European partners worried by the threat of increased restrictions on the flow of EEC goods into France. Since then President Mitterrand's administration has been anxious to avoid provoking fresh charges of protectionism. In Pierre Mauroy, the Prime Minister, recently said France had no intention of closing its frontiers and that the Government's main concern was to maintain a French presence in all sectors of industry. But since the Socialists took power last year there have been undoubted changes in French trade policy. M Raymond Barre, the former Prime Minister, was an aggressive free marketeer who tolerated restrictions on competition as a relic of France's past. Even so, he was something of a lone crusader in an administration which broadly believed that vulnerable industries needed temporary assistance to give them time to adjust and which was tight-lipped over letting foreign investors into the French market. M Pierre Mauroy's administration has reverted to the more traditional French view—and one gaining ground elsewhere in Europe—that unrestrained competition risks the destruction of whole industries and unacceptably high regional pockets of unemployment. French-made motor cycles and photographic equipment have been excluded from the market. The Socialists fear that French textiles, leather goods, machine tools and some household electronic goods risk following a similar path unless restructuring is accompanied by a respite from the aggressive competition of East Europe, the Far East and Japan.



President Mitterrand (left): anxious to avoid charges and Premier Mauroy: no intention of closing frontiers.

As restructuring in many industries—and particularly in high technology sectors—requires more than a national market, the French want action on a European level. Hence the pleasure recently in Paris that the communiqué of the Brussels European Commission warned the Japanese that they must run an economic and trading policy more compatible with that of other industrialised nations. The matter was one of the many points raised during President Mitterrand's visit to Japan last week. The other pressure reinforcing old protectionist itches in France is the widening of the French trade deficit. M Barre's priority was the rapid expansion of French exports which in volume terms grew at an annual average of 5.5 per cent a year from 1978-81. The Socialists have been unlucky to have taken over at a time when French exports are slowing both because of world recession and the economic difficulties of France's two fastest growing markets—the Opec and Comsoon nations. "Now," says an official at the Ministry of External Trade, "we must get to know our imports better—what they are and where they come from." In practice the Government is finding little scope for cutting imports because of the increased importance of trade in French economic growth and because France's close interdependence with her trading partners leaves it open to reprisals. Exports have climbed to 27 per cent of GDP and imports to 26 per cent. Nearly 50 per cent of French exports are absorbed by the EEC and 88 per cent by the industrialised nations of the Organisation for Economic Co-operation and Development. The key figures that worry French officials are: ● The French trade deficit is now expanding at an annual rate of about FFr 80bn (\$5bn) as against a level of FFr 50bn

quest of the domestic market." In machine tools the target is to reduce imports from 60 to 30 per cent of all sold in France; in furniture from 20-15 per cent; and in shoes from 25 to 10 per cent. In machine tools, the programme is being held up in part by the failure of education institutes to place new orders for French-made hardware. The toy industry equally has run into resistance from wholesalers and retailers. The furniture industry, which has reached agreement on raising funds to promote innovation, says it has signed agreements "to buy French" with only a few major retailers. In line with similar measures taken by its predecessors the new administration has continued to take action against "sensitive" imports. It has reduced its quota on Japanese TVs to 84,000 this year from 88,000 last year. It has imposed fresh quotas on Hong Kong watches—which are being challenged by the Hong Kong authorities. It continues to use the time-honoured device of customs approval requirements to delay the import of Italian pullovers, cars (Japanese cars are restricted to 3 per cent of the French market) and machine tools. The State-dominated health service will be encouraged to make its purchases both of medical equipment and of drugs from French manufacturers. The Government has generally been more willing than its predecessor to open the French domestic market to foreign investors, but it vigorously opposes Japanese companies investing in EEC States as a way of establishing a foothold for export elsewhere in the Community. Should the trade deficit grow worse or unemployment continue at high levels, French pressure for tough action against competition from Japan and elsewhere in the Far East is bound to grow.

Concern in France over Somali deal

By Terry Doodworth and David White in Paris

FRENCH state-controlled telecommunications interests are worried that Italian competitors may seek to take at least part of a contract they have concluded with Somalia for a ready-made telephone network. A FFr 450m (\$40m) deal was signed earlier this year between a consortium of French companies and the Somali Government, according to CIT-Alcatel, communications branch of the nationalised GCE group. The agreement, which covers two electronic exchanges, nationwide cable links and microwave installations, had not been officially announced, pending final settlement of the accompanying financial package. The consortium also includes GCE's cable subsidiary Cables de Lyon and Thomson-CSF, which would supply the microwave equipment. It had been hoped that the deal would be finalised when President Sadi Barre of Somalia visited France recently. But the Italian company Italcable, part of the state IRI empire, is understood to have put up rival proposals, involving in particular the cable network which accounts for a large part of the overall investment. CIT-Alcatel, which leads the French consortium and is due to supply two of its E10 digital exchanges, confirmed that some financing remained to be fixed up. About two-thirds of the total is expected to be covered by financing arranged separately by the Somali authorities, drawing on Arab funds. The Somalis are looking to the French Government to provide the rest. A large part of the country's current telephone equipment was Italian-supplied. The new system is due to have an initial capacity of 45,000 lines, with provision for expansion to 100,000 lines within five to six years. The French telecommunications companies, under some pressure at present to maintain employment, say that the cable side of the deal would guarantee about 1,000 jobs at Cables de Lyon over a period of about a year.

S. African power station plant in demand

BY BERNARD SIMON IN JOHANNESBURG

A SPATE of big orders for power station equipment has recently illustrated the extent to which the benefits of doing business with South Africa frequently seem to outweigh political pressures on foreign companies to loosen commercial links with that country. Escom, the state-owned electricity utility, is one of the world's biggest customers for power station equipment. In the past two years it has ordered more generating plant than all the utilities in the U.S. combined. This week it issued a letter of intent to the British engineering company GEC for six 600 MW turbine generators. With a price of over R450m (\$250m) the contract represents the company's biggest order, and brings GEC's business with Escom over the past seven years to well over R1bn. The power station for which the GEC turbines will be built, known as Station D, is the fifth 3,600 MW coal-fired plant unveiled by Escom in the last two years. In addition, construction will start soon on a sixth station with a similar generating capacity. These six projects, as well as

the country's first nuclear power station now nearing completion north of Cape Town and a new 400 MW pump storage scheme also in the Western Cape, will almost double Escom's generating capacity to around 40,000 MW over the next decade, an average annual increase of 6.9 per cent. Long-range projections indicate that capacity will have to be raised by another 40,000 MW during the 1990s. Electricity sales are currently growing by more than 7 per cent a year. The rapid growth of the South African economy in recent years is one reason for the state of power stations. Furthermore, electricity's share of total energy consumption is rising fast—from 10 per cent to 20 per cent in the last three decades. Recent disruptions in supplies from the Cabora Bassy hydroelectric project in Mozambique, which accounted for about 8 per cent of Escom's total capacity, have increased the urgency of bringing power stations on stream. The total cost of the six power stations on the drawing boards is about R12bn, a useful

sum for suppliers, whose orders from utilities in many other parts of the world have shrunk markedly in recent years. Escom has had no shortage of tenderers for its contracts, particularly the large orders for boilers—with an average value of R700m for each power station—and turbine generators. Nine U.S., European and Japanese companies, including Brown Boveri, Westinghouse, General Electric, MAN and Alstom Atlantique, tendered for the turbine contract for the Khutala power station, which was awarded last January to Kraftwerke-Union, a subsidiary of Siemens of West Germany. Boiler and generator contracts for four of the six new power stations have already been decided. Escom has spread its favours around. Among the turbine suppliers, a MAN-Alstom Atlantique consortium and GEC each have orders for two power stations—including the latest letter of intent—and KWU for one. Boiler orders have gone to L. and C. Steinmuller of West Germany, a West German-French consortium of Stein

Industrie and EPT, Babcock Engineering of Britain and Combustion Engineering of the U.S. The Combustion Engineering contract was the first major Escom order in several years to a U.S. company, and has been interpreted widely as an indication of the increasingly close political and commercial ties between South Africa and the U.S. A British company—NEI—will also benefit handsomely from the Combustion Engineering contract. Under a licensing agreement, NEI is manufacturing a considerable portion of the equipment at its plants in Britain and South Africa. GEC's turbine generator order is by no means its only business with Escom. Mr Tony Charles, the company's chief executive in South Africa, says GEC has also supplied motors, switchgear and transformers. "Escom is one of our major customers," Mr Charles says. GEC intends to tender for the turbine order for the sixth power station, but chances are that the next contract will go to one of its competitors.

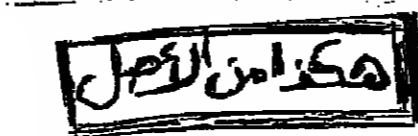
Advertisement for Pirelli General. It features a logo with a crown and the letters 'EG' inside a shield, with '1982' below it. The text reads: 'Pirelli General plc, the British electric cable manufacturing and installation group which has been established in Britain for nearly seventy years, is proud to have received The Queen's Award for Export Achievement. We would like to thank our customers, employees, and all those associated with the Company at home and overseas for their contribution towards the achievement of this Award.' Below the text is the 'PIRELLI GENERAL' logo in large, bold letters, followed by 'Pirelli General plc, P.O. Box 4, Southampton'.

Advertisement for Johnston Pipes. It features a logo with a crown and the letters 'JP' inside a shield, with '1982' below it. The text reads: 'Johnston Pipes of Telford, Shropshire are proud to receive The Queen's Award for Export Achievement we are privileged to have successfully exported Johnston Armaflow glass reinforced plastic pipes for pressure and gravity applications to the following countries: Saudi Arabia, Abu Dhabi, Qatar, Bahrain, Libya, Jordan, Iraq, Ireland, Hong Kong, Nigeria, Yemen, Egypt. Johnston Pipes Ltd. Doseley TELFORD Shropshire TF4 3BX Telephone Telford 505362 Telex 35179 Member of J. B. Holdings, p.l.c.'

Japan leases Boeing 747 to Air France

TOKYO—Two Japanese companies have arranged the leasing of a Boeing 747 airliner to Air France, an official for the company said. The Japan Leasing Corporation and the Tokyo Leasing Company sold the airliner to the leasing department of Manufacturers Hanover Trust of the U.S. for ¥30bn (\$68m), with 35 per cent down-payment and the rest to be met by instalments over 18 years. The airline was then leased to Air France through the Bank of New York, which acted as trustee owner. The arrangement was made in this fashion because Air France has yen income and could avert exchange-rate fluctuation risk, the official said. Reuter

Advertisement for INTEX. It features the word 'INTEX' in large, bold letters. Below it, the text reads: 'Now you can experience a live demonstration of the most powerful trading system the world has ever seen.' It lists demonstration dates: 'Hong Kong April 26, 27, 28', 'Singapore April 29, 30', 'Bahrain May 1, 2', 'London May 5, 6, 7'. It also includes a 'Demonstration Agenda' with bullet points: 'You will be able to see and try INTEX equipment.', 'You will be able to ask questions and have them answered by INTEX senior management.', 'You will hear the latest developments about key INTEX plans, contract details and scheduling.', 'INTEX will bring you up to date on its membership and membership deadlines.' It provides contact information for HONG KONG, SINGAPORE, BAHRAIN, and LONDON, and a footer: 'INTEX HEADQUARTERS: The International Futures Exchange (Bermuda) Ltd., The Ferry Building, 40 Church Street, Hamilton, 5-24, Bermuda (809-339-6400) Telex 328 INTEX BA'.





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ENERGY REVIEW

High oil and gas stakes in Atlantic Canada

By Paul Betts in New York

A SHORT 18 months ago, the Atlantic coast of Canada seemed poised to become a new North Sea. A boom atmosphere swept across the Atlantic provinces of Newfoundland and Nova Scotia, historic Canadian "have not" provinces which suddenly found themselves on the verge of an imminent oil and gas bonanza. The stock prices of the major oil companies in the area, especially Mobil, the key player in the Canadian East Coast, were shooting up fuelled by the traditional speculative frenzy caused by any major discovery.

The overall outlook of large offshore oil and gas reserves in the waters of Newfoundland and Nova Scotia ranging from 10bn to 20bn barrels has not changed. But the prevailing mood of optimism and excitement has disappeared. In all the local pubs and drinking houses—of which there are a great many—the regulars keep asking over and over again the same old question. When is this oil going to happen?

A complex combination of peculiar factors has now placed a major question mark on the timing of the development of Canada's promising Atlantic offshore resources. Political squabbles between the provinces and the Federal Government are discouraging the oil companies to press ahead with the \$4bn to \$5bn spending necessary to develop the oil fields in the Grand Banks off Newfoundland and the \$2bn to \$3bn needed for the Sable Island gas fields in the waters off the eastern extremity of Nova Scotia. Even more discouraging have been Ottawa's national energy policies designed to bring all the country's natural resources under Canadian control by the end of the decade. And all this has happened at a time of turmoil in the international oil market where declining demand and falling oil prices have put the squeeze on oil company spending and cash flows.

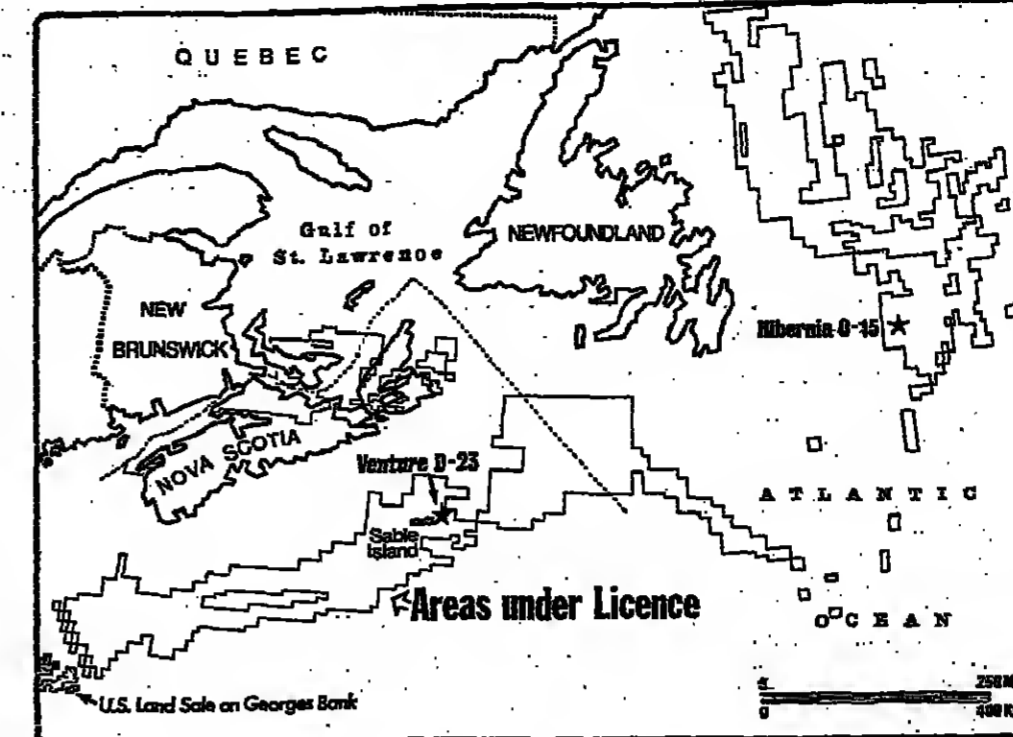
The picture for Atlantic Canada looked particularly bleak by last summer. Exploration activity had slowed down to a trickle, especially off Nova Scotia where gas is perceived as less valuable than the oil off Newfoundland. In these circumstances, it is hardly surprising that the speculators have lost, for the time being at least, interest in the Canadian Atlantic offshore oil and gas play. Mobil's share price on the New York Stock Exchange, for example, has dropped by more than 40 per cent since its highs just over a year ago. More significantly, the provinces and indeed Ottawa are beginning to get worried.

For the two Atlantic provinces the stakes are extremely high. For the past few years, they have been betting on oil and gas for their future economic prosperity. But it is not just a question of revenues from the offshore resources. The provinces see themselves becoming major oil service centres not only for the offshore activity in the Atlantic but also for the oil and gas in Arctic Canada and the Beaufort Sea. Indeed, the two provinces have been competing to establish themselves as the predominant oil industry centre for the region. And in the last few weeks, Nova Scotia appears to have won the edge over Newfoundland.

The province last month finally settled its dispute with Ottawa over jurisdiction in the Scotian Shelf. After years of haggling, Nova Scotia agreed to give the Federal Government ultimate authority in the management of its offshore resources in return for the lion's share of oil and gas revenues. Although the agreement left unsettled the thorny question of who technically owns the offshore resources, it ended the uncertainty about who controls the offshore industry. Moreover, the agreement has been structured over 42 years.

The agreement goes a long way to clear the anxieties of oil companies operating in the area. But as one American oil company warned, the agreement still leaves unanswered the one thing oil companies want to know—a precise definition of the price and return oil companies can expect from development and production of the gas resources.

Since the agreement was signed between the province and the Federal Government, offshore activity has been picking up again. Mobil has just brought into the area the Zapata Scotian, the world's largest jack-up rig designed to work the shallow water around Sable Island with the capacity to drill and complete holes to 10,000 ft. Mobil has also indicated that it is very encouraged by its Venture gas field as Sable



Bob Hutchison

Island which, subject to acceptable pricing arrangements from the Canadian and provincial government, is already viewed by many as a viable commercial project.

The sudden urgency displayed by Nova Scotia to settle, after years of faltering negotiations, its offshore dispute with Ottawa was prompted by something more than an effort to revive exploration activity at a time of a general slowdown in the oil industry at large. The province is currently bidding for two so-called "mega-projects" which it openly regards as being more important than the gas play.

The projects include Dome Petroleum's proposal to build in Atlantic Canada a huge shipyard to construct a fleet of between 25 and 39 special ice breaking tankers to move oil from Dome's Beaufort Sea field through the Northwest Passage all year round. Dome has already selected three possible sites in Nova Scotia for the shipyard which is estimated to cost more than \$300m. But the entire project with the fleet of special tankers taking about 20 years to build would represent a total investment of about \$9bn.

The other project is the proposed construction of a gas terminal in Nova Scotia to store liquefied gas shipped by ice-breaking LNG tankers from the Arctic. This would form part of a \$2bn Arctic pilot project designed to bring gas from Melville Island to Lower Canada.

posed construction of a gas terminal in Nova Scotia to store liquefied gas shipped by ice-breaking LNG tankers from the Arctic. This would form part of a \$2bn Arctic pilot project designed to bring gas from Melville Island to Lower Canada.

Uncertainties, however, abound about these two "mega-projects". Dome itself has some severe financial problems after running up debts of more than \$1bn following its acquisition of the Hudson's Bay Oil and Gas Company.

If Nova Scotia has striven to be accommodating with the Federal Government, Newfoundland has continued to dig in its heels. Since the discovery of the Hibernia Oil Field in the Grand Banks, relations between Ottawa and Newfoundland have hit all time lows. Unlike Nova Scotia, Mr Brian Peckford, the abrasive, outspoken Newfoundland premier, has refused to compromise on the issue of ownership of the province's offshore resources.

Only last month, Mr Peckford called provincial elections two years before the end of his term to strengthen his position in his dispute with Ottawa over control of the province's offshore resources. The election on April 6 turned into a resounding

triumph for the Premier whose Progressive Conservative Party won 44 of the 52 seats in the provincial legislature representing a gain of 10 seats for his party.

The sharp contrast in the two Atlantic provinces' approach to the offshore issue reflects, in a sense, Newfoundland's stronger overall position. Nova Scotia's gas resources are generally rated to be far less valuable than Newfoundland's oil. As one American oilman put it: "In Peckford's case you are talking about a really major find of oil. Nova Scotia has gas and there is a surplus of gas in Canada right now."

Indeed, Newfoundland has so far turned up the biggest hit in Atlantic Canada's search for offshore oil and gas. Mr Neil Windsor, Newfoundland's Minister of Development, says four wells in the giant Hibernia oilfield off the Newfoundland coast have now established the existence of 1.8bn barrels of oil and two trillion (million million) cubic ft of natural gas.

But the American-owned companies involved in Newfoundland, including Mobil, Gulf Canada and Chevron Standard, have all insisted they cannot go ahead with development until the national and provin-

vincial governments iron out their differences. This does not seem to concern Mr Peckford. His position is that control of the province's offshore resources is far more important than accelerated development. Some oilmen also regard Mr Peckford's posture as a calculated risk.

But both Nova Scotia and Newfoundland appear to share a common approach to Ottawa's energy policies. While they do not dispute the Federal Government's design to give Canada greater control of its resources and economic future ("you won't find many Canadians disagreeing with Canadianisation," one provincial government official in Nova Scotia said), they do object to the method Ottawa has adopted to implement its policies.

These policies, in the case of the American oil companies, have increased suspicions that the Government is basically seeking, in the words of one U.S. oilman, "to push us out completely and take over the whole darn thing." But he added that the Government at the same time wanted the majors to continue to invest capital in exploration, train the Canadian oil industry, and take many of the risks.

The Atlantic provinces, on the other hand, have continued to be very open to foreign investment. As Mr Neil Windsor, the Newfoundland Development Minister, told U.S. businessmen in Chicago: "We are not paranoid about exploiting this resource and welcome U.S. investment as this is an international discovery." Similar sentiments have been expressed by Nova Scotia which, as Development Deputy Minister James McNeven says, "Recognises that foreign investment has played a big role in the development of the province, far more for that matter than Canadian investment."

But the Federal Government has in recent months been adopting a more accommodating approach to the foreign oil companies. Committed to massive investments in the energy sector as the key stimulant for the country's future growth, the recent dramatic changes in the oil business have clearly worried the Canadian Government. "Yes, they are a bit scared," remarked an American oil executive. "But unfortunately not yet scared enough."

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Whitney to become director general of IBA

By Belinda Nenk

Mr John Whitney, managing director of Capital Radio, has been appointed the next Director General of the Independent Broadcasting Authority.

He will succeed Sir Brian Young, who retires in November at the age of 61.

Mr Whitney, 51, has been managing director of Capital Radio since 1973. He made his mark in broadcasting with the formation of Ross Radio Productions, producing radio programmes for Radio Luxembourg and other overseas commercial stations. Since 1980 he has been director of Consolidated Productions.

Lord Thomson of Meniffeth, chairman of the IBA said yesterday: "We had a strong field of candidates."

"Our final choice lay with John Whitney; he is one of the leading personalities produced by the independent system of broadcasting and one of the creators of local radio in this country."

Toy group change

Mr Bill Everard has been appointed managing director and chairman designate of Berwick Timpco, the troubled toy manufacturing group.

Mr John Oakley, the group's chairman, will resign at the next meeting in June, a year earlier than originally planned, to pursue his private interests.

Berwick Timpco made a pre-loss of \$467,217 for 1981 on sales of £18.23m as the group met poor trading conditions and the pressure from imports.

£15m 'phone order

BRITISH TELECOM has ordered 500,000 electronic push-button telephones, worth about £15m, from the information terminals division of Standard Telephones and Cables. The telephones will be produced at STC's Monkstown factory, near Belfast. It will mean 50 extra jobs.

Housing 'revival'

A MARKED revival in private sector house building during 1982 is being forecast by the National House-Building Council.

The council expects starts on 125,000 homes this year, against 116,500 in 1981. If this projection is fulfilled, it will mean the best year for private house building since 1979.

IMI in titanium move

IMI, the Birmingham-based metals and engineering group, yesterday said that it had been discussing the possibility of co-operating in the manufacture of wrought titanium products with the Cabot Corporation, of Boston, Massachusetts, a leading U.S. producer of strategic metals.

ACC postpones Gill payment decision again

BY JOHN MOORE, CITY CORRESPONDENT

VOTING SHAREHOLDERS of Associated Communications Corporation (ACC), Lord Grade's entertainment empire, yesterday postponed giving their approval to a record golden handshake of \$560,000 to Mr Jack Gill, the group's former managing director.

The decision to postpone further consideration of the payment was taken behind closed doors at a meeting with only the voting shareholders of

ACC were allowed to attend. Non-voting shareholders, including the Post Office Staff Superannuation Fund, which is seeking to block the payment to Mr Gill through litigation, were excluded.

The decision to exclude the non-voting shareholders from the meeting sparked a major row between Mr Ralph Quattano, chief executive of the fund, and Mr Robert Holmes à Court, the chairman of ACC whose business interests are

taking over the entertainments group.

As the row simmered between the Post Office Fund and ACC, Sir David Napley, solicitor for Mr Gill, declared yesterday that he was now considering further legal action following the latest adjournment—the fifth this year—of the meeting to consider the payment to Mr Gill.

"I personally take the view that this is a breach," said Sir David, referring to the latest

adjournment, "but the situation is not without its difficulties and we will have to consider the legal position carefully."

The decision, by seven votes to one, to adjourn the meeting means that the question of Mr Gill's compensation will not be considered until either ACC's annual general meeting, set for September 16, or four weeks after the decision of the courts in respect of the litigation launched by the Post Office Fund to block the payment,

whichever is earlier. Late yesterday, Mr Holmes à Court unveiled a boardroom reshuffle. Out of ACC's boardroom, so Lord Grade, who built up the company, Mr Ellis Birk and Mr Norman Collins.

Mr Holmes à Court confirmed himself as chairman. The rest of the board will consist of Sir Michael Clapham, Mr Michael Edwards, Mr George Preston, Mr Burt Reuter and Lord Windlesham. The post of chief executive is to be abolished and

Mr Reuter, one of Mr Holmes à Court's aides, is appointed group managing director.

As executive board, chaired by Mr Holmes à Court and responsible for day-to-day management, will consist of Mr Louis Benjamin, until yesterday deputy chairman of ACC, Mr Anthony Lucas, Mr L. S. Michael, Mr Reuter, and Mr Derek Williams.

Lord Grade remains executive deputy chairman of ITC Entertainments Inc.

Leading critic of Sizewell B satisfied on safety

By David Fishlock, Science Editor

THE GOVERNMENT has evinced its most eminent critic that the steel pressure vessel for the proposed Sizewell nuclear station can be made to tested to adequate standards public safety.

Sir Alan Cottrell, Master Jesus College, Cambridge, a former chief scientific adviser to the Government, says Government's advisers pressure vessel safely has settled his doubts.

After the nuclear accident at Three Mile Island in 1979, Mr Cottrell wrote to the Prime Minister expressing grave doubts about government plans for building PWRs in Britain.

His doubts centred on the integrity of the £10m, 435-ton steel pressure vessel which envelops the nuclear fuel, a whether inspection technique could be guaranteed to find a flaw in the steel that might lead to a dangerous size during the life of the reactor.

Sir Alan, an advocate of nuclear power, was nevertheless seen by opponents of the Sizewell B project as a potential witness for the opposition's case.

But correspondence between Sir Alan and Dr Walter Marshall, chairman of the Atomic Energy Authority, makes it plain that, at least in the case of the pressure vessel, former critic is satisfied.

The letters accompany a latest report from a study group on PWR pressure vessel integrity, under the chairmanship of Dr Marshall.

The report shows that Sir Alan's previous doubts about the performance of the standard U.S. ultrasonic inspection method in locating flaws of significant size with a high degree of probability were fully justified.

In a major international exercise organised by the OEC cracks as long as two inches have been missed by inspection teams, Sir Alan said yesterday.

But a smaller exercise initiated by Britain, involving top inspection teams in the U.K., France and West Germany using newer inspection techniques, demonstrated that the smallest flaws of any significance could be discovered with a very high degree of probability.

As a result, the Marshall study group estimates the probability of failure of a pressure vessel of the type that will be ordered for Sizewell B at less than one in a million per year.

In a letter to Dr Marshall on February 15, Sir Alan said it was a new report on pressure vessel integrity that persuaded him to go further than his predecessor in that direction which resolved his previous doubts about assuring the integrity of a PWR pressure vessel.

Sir Alan congratulates the study group on a "first class very thorough and objective report. He says he welcomes the new report for the way in which it has identified and precisely defined the condition needed to ensure high integrity. Safety of nuclear pressure vessels, Page 27

BACS opens £6m centre for clearing bank transfers

BY WILLIAM HALL, BANKING CORRESPONDENT

A SECOND automated bank clearing centre has been opened, at a cost of £6m.

The centre, in Dunstable, was opened by Bankers Automated Clearing Services (BACS), which operates the world's largest automated clearing house, in North London.

BACS is owned by Britain's clearing banks, and is one of the pioneers of electronic funds transfer in the UK. It processes transactions through powerful computers, which eliminate paperwork in the traditional branch banking system.

BACS has become increasingly important as the big banks work to contain the costs of mounting paperwork.

BACS processed 40.4m items in 1980, rising to 49.8m last year. The work represents 18 per cent of the banking transactions cleared through the British banking system. Volume is forecast to rise to 1.8m items by 1982, or 40 per cent of total inter-bank transactions.

The Dunstable unit will initially work to ensure continuity of BACS's current operations, but it should eventually become a fully-operational clearing centre. It has a computer suite of 15,000 sq ft, which houses an ICL 2866 mainframe computer.

BACS was formed in 1969 and has assumed an important role in accelerating the progress towards the cashless society through electronic funds transfer.

It is playing a leading role in the banks' current campaign for non-cash payment of wages. It has been able, since last month, to accept payment instructions on diskettes and cassettes as well as conventional computer tape. Next year it will be possible for data to be passed directly to telecommunication links.

Standing orders represent the biggest single element of its business.

A committee has been set up to help meet more efficiently and economically the computing needs of the Health Service.

Mr Norman Fowler, Social Services Secretary, has established the NHS Computer Policy Committee, to be chaired by Mr Gordon Roberts RBA.

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Hugh Routledge

A NEW technology centre giving small businesses working experience of micro-electronics and business technology is to be opened in Hackney, East London where about half the businesses employ fewer than 10 people.

The venture, to be housed in a 2,500 sq ft former car showroom and offices in Shoreditch High Street, is being promoted by Hackney

borough council with financial support mainly from the Government's Urban Programme.

The City Technology Centre, run by Citytec Hackney Ltd, has been set up by Mr Geoff Walker (above), a senior consultant with ICL, the national computer company. He has been seconded for a year as project co-ordinator.

Short new technology courses will be offered to local businessmen and in the same building an operation called the Business Technology Bureau will offer a battery of micro-computers for hire on an hourly basis.

Mr Walker said: "The intention is that employers gain working experience on the computers and then decide whether or not they would

like to purchase one." There is no obligation to do so and computer time will be available to any local company which wants it.

Mr Walker said: "Clients coming in will be in the situation of real business usage which is different from other micro-systems demonstration centres where software is on show."

BNOC heads group in North Sea oil find

BY RAY DAFTER, ENERGY EDITOR

A GROUP of international oil companies, led by British National Oil Corporation, has successfully drilled for oil close to the Thistle Field in the North Sea.

The find improves chances of an area north of Thistle being developed as a new complex of fields.

BNOC, the operators, said yesterday that "good shows" of oil were located in the main target area of reservoir rock, which will be tested later this year.

Meanwhile the well in block 211/18—120 miles east of the Shetlands—has been temporarily plugged.

Tests conducted in a secondary target — a section of Lower Jurassic Statfjord sandstone rock between 12,300 ft and 12,400 ft deep — yielded high quality, light oil with a specific gravity of 41 degrees API (American Petroleum Institute) flowing at a rate of 1,660 barrels a day.

The well was located less than a mile south-east of the main target well. The latest well, designated 221/18 — 24, was drilled to test a separate oil accumulation. According to stockbrokers Wood, Mackenzie, recoverable reserves in the area could be between 100m and 150m barrels.

BNOC also announced that it had awarded an engineering design contract for the second production platform for the in-shore Beatrice oil fields.

The order, won by Brown and Root, followed the completion of preliminary engineering

work carried out by J. Ray McDermitt.

The Beatrice Field, in Moray Firth, was commissioned last September. It currently yields 30,000 barrels a day.

Ivo Dawney adds: Mr Clive Jenkins, general secretary of the Association of Scientific, Technical and Managerial Staffs, yesterday accused the Government of "treason" over its plans to sell off North Sea oil assets.

Speaking at the Scottish Trade Union Congress in Perth, he said that the British National Oil Corporation had acted as a buffer against EEC legislation, allowing oil to be landed in any Community country.

"I now see a future in which you have foreign investors in the new so-called Britoil," he said.

"You can see a course of action in which American investors with interests in the private company can land oil wherever the tax regime is most suitable and the greatest profits can be made."

Esso chairman attacks the Government's offshore taxation policies

BY RAY DAFTER, ENERGY EDITOR

MR ARCHIE FORSTER, chairman and chief executive of Esso Petroleum, one of the major oil and gas producers in the North Sea, has vehemently attacked offshore taxation policies.

The new revenue-based Supplementary Petroleum Duty was the "major adverse contributor" to Esso's worsened financial performance last year, he writes in the annual report.

Last year Esso, UK subsidiary of Exxon Corporation, had

£205m net profit against £209m in 1980. Its return on capital fell from 10 per cent in 1980 to 7.9 per cent last year.

Its 1981 North Sea tax was nearly £300m, though only £23m in the previous 12 months. Almost £200m went to the Supplementary Petroleum Duty introduced last year.

Mr Forster said the tax raised the Government marginal rate to over 90 per cent "to demonstrate again the lack of stability

in the fiscal regime in our high-risk business."

It was notable that no major new North Sea development had been committed by the oil industry since announcement of the Petroleum Duty in November 1980.

"Though the duty would be scrapped at the New Year as a result of measures in the March Budget, other parts of the tax package would be amended, leaving overall taxation level

unchanged.

Taxation was the main disincentive to oil and gas development programmes. It raised "critical questions about the ability to maintain the nation's oil self-sufficiency past the 1980s."

Incentives to develop small fields remained inadequate; deeper water frontier areas had been made unattractive. Last year Esso invested a record £523m in the UK, £411m

on exploration and production. The company accounted for about 10 per cent of total UK offshore oil production and 13 per cent of its gas output.

Mr Forster said Esso results were also hit by competitive conditions in oil marketing and refining; inflation a 7 per cent cut in demand for oil products compared with 1980; and delays in recovering frequent crude oil cost increases as the pound fell against the U.S. dollar.

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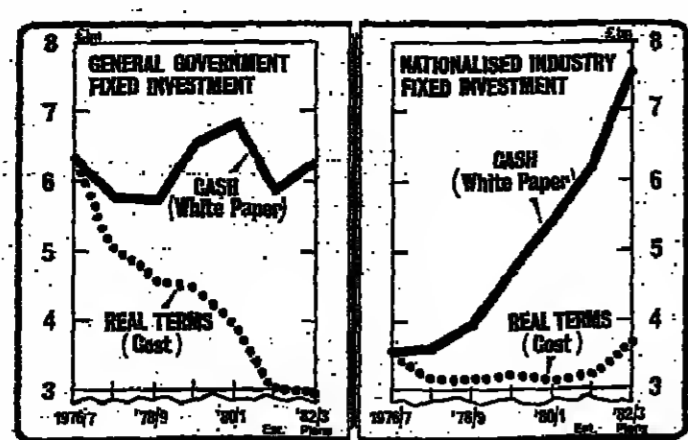
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UK NEWS

'Real' problem with cash planning

WOODBINES were five a penny before the war, and in those distant days a bottle of Scotch cost 12s 6d—the equivalent of 82p. Older people sometimes cite these statistics with a mixture of nostalgia and longing.



Max Wilkinson looks into criticisms of the Government's spending proposals

Yet this is in effect what the Treasury has been criticised for doing in the latest Public Expenditure White Paper, which puts all historical and future information in cash terms.

Mr Edward du Cann, the committee's chairman described the information now provided for MPs as "woefully inadequate," and it is clear that a strong lobby is building up for the presentation of the figures in some sort of "real" or inflation adjusted terms.

Textile chief warns on threat to 30,000 jobs

By Seimda Nank A FURTHER 30,000 jobs could be lost in Britain's ailing textile industry because of the inadequate response of the Government and the EEC over import controls, warns the British Textile Confederation.

Mr Russell Smith, chairman, writing in the Confederation's annual report, criticises the Government and the EEC in their overall response to the industry's representations, although he says both bodies have been positive in other respects.

Employment in the textile industry has continued to fall heavily, from 394,000 in December 1980 to 358,000 in December last year. Profits have fallen sharply and many companies have moved into loss.

The major failing of the EEC policy, says Mr Smith, is the fact that the level at which quotas and ceilings will be set is based on existing restraint because these were fixed by reference to 1976—a boom year for imports—and have since been subject to an annual growth factor, they have substantially outpaced demand in some important areas, he says.

"We have argued strongly that the new restraints should be based on actual imports in 1980. The failure of the Government and the Community to accept our views on this point could allow a 22 per cent growth in imports and the loss of 30,000 jobs in Britain, in addition to the effect of concessions elsewhere."

The major part of the restraints that will be introduced by the EEC will be under the Multi-Fibre Arrangement, the international agreement which acts as a framework for world trade in textiles.

Output measures: These are indices which attempt to measure the service delivered to the public. These measures are difficult to devise and are relatively unrefined.

BL expects to double car sales on the Continent to 120,000

BY JOHN GRIFFITHS BL EXPECTS effectively to double its car sales this year on the Continent with Italy the leading market accounting for 50,000 of 120,000 sales.

Last year BL reported 81,000 Continental sales. These included 20,000 Innocenti Minis, assembled in Italy and for which BL provided a kit of running gear and other parts but not bodies. This part of BL's business has now ceased.

Continental sales in the first quarter of this year were 21,970 against 18,357 in the same period of 1981. But with several new Metro models being introduced this year, the Triumph Acclaim only just launched on the Continent and the Turin show yesterday, BL expects sales to accelerate.

As late as January BL Cars' chairman, Mr Ray Horrocks, had forecast 90,000 Continental sales this year. Now BL is looking for this volume from France with 40,000, and Italy alone. These two countries each absorbed 23,000 last year. More than 65,000 sales are

expected to be accounted for by Metro, for which BL has set a long-term sales target of 100,000 on the Continent. Meanwhile, 4,000 Metros a year are finding their way to other overseas markets, excluding the U.S. and total BL sales in these markets are expected to rise from 15,000 last year to 18,000 in 1982. Jaguar sales in the U.S. are expected to double in 1982.

The latest in the Metro range emerged yesterday in the form of a luxury Vanden Plas version. While BL does not expect to sell more than 10,000 of the new model in its first year—6,500 in the UK, the remainder on the Continent—its launch lends emphasis to Sir Michael Edwardes' remarks in the BL annual report, released on Monday, about the company's product-led revival plans.

Pointing out that 20 new models had been introduced since October 1980, Sir Michael said: "The programme will be accelerated throughout 1982 with the announcement of a

further 23 new models across cars, commercial vehicles and Land-over during the next 18 months."

Yet another Metro model, a high-performance vehicle sporting the MG badge, will be launched next month. At least one other is believed to be planned for later this year.

The Vanden Plas model, with walnut interior trim, but without the leather seats of previous Vanden Plas cars, is expected to increase overall Metro sales by much less than 10,000, however. This is because it is expected to take sales from the previously top-range model, the 1.8LRS.

At \$4,994, the Vanden Plas is less than \$50 more expensive than the 1.8LRS. Its job is to give BL a more clearly-defined competitor in the luxury small hatchback market. The 1.8LRS will be phased-out.

Substantial incremental sales are expected from the MG version, however, as it is some years since BL has had a representative in the fast-growing small sports saloon category.

Electric version of Terrier truck planned

LEYLAND TRUCKS plans to start limited production soon of an electric truck, based on its 7.5-tonner, diesel-engined Terrier model built at Bathgate.

The electric version has been under development at the BL truck arm's Leyland technical centre since 1978. Mr Peter Capon, Leyland Trucks' managing director, said at the unveiling of a prototype that it was the "first fruit of a long-term development programme" dedicated to building electric vehicles.

Leyland says short-term market prospects are limited—possibly about 200 vehicles per year—but by the late 1980s some 20 per cent of the 5.5-5.7-ton truck sector, or about 1,000 vehicles a year, could be electric.

This could rise further if new battery developments are successful in significantly extending the average 50-mile range of current "state of the art" electric trucks.

Then, it believes, there would be few applications of medium trucks for which an electric version would not be suitable, assuming that most are used for short-haul deliveries.

For that reason, it also plans to extend the electric truck to cover the sector up to 3.5 tons. The 7.5-ton weight was chosen initially because this is the threshold over which a heavy

goods vehicle driver's licence is required.

The prototype has a payload of 2.5 tons. Its performance is compatible with a diesel version up to 30 mph, which is reached in about 29 seconds, but its top speed of 40 mph is considerably lower.

There will be minor changes to limited production models as compared to the prototype, but Leyland says that this can be built on the Bathgate line alongside diesel trucks without difficulty.

A similar system is already operating at Karrier Motors' Dunstable truck plant, where late last year it began building the UK's first production commercial, based on the Dodge 50 series truck.

London boroughs seek aid for jobless

BY ROBIN PAULEY RAPIDLY-GROWING unemployment in London, and the problems facing jobless young people and those from ethnic minority groups, is to be the subject of a campaign by the London Boroughs Association.

London has fared better than the rest of the country in the recession but it now looks as though the worst effects were simply later arriving in the capital and might be later to leave.

Unemployment in London in the 12 months to December 1980 increased at a rate half as high again as the national rate. The rate of increase in job losses in the last quarter of 1981 was slowing down everywhere except London.

The LBA says the plight of unemployed school leavers under 18 in Greater London is worse than nationally. The Greater London figure for this category jumped from 6,574 to 13,700, between December 1979 and December 1981, a rise of 108 per cent.

London has 38 per cent of the national total of unemployed people from ethnic minorities.

The LBA housing and works committee is arguing for more of Britain's and EEC resources to be directed towards London to aid employment opportunities.

This would be done in conjunction with the Greater London Council and the Manpower Services Commission which already has specific committees covering the London area.

County councils urge poll tax

DOMESTIC RATES should be retained, reformed and supplemented by a poll tax, says the Association of County Councils (ACC) in its response to the Government's Green Paper on Alternatives to Domestic Rates. This view is a majority one, but serious political divisions in the ACC have ruled out a unanimous response.

The association says the fact that the Green Paper contains 20 major new suggestions indicates that radical solutions are not available or acceptable to the Government.

Domestic rates should continue because they are visible, easily collected and their regressive effects are limited by rebate. But the Government should consider changing the basis of rating to capital value,

which should themselves be regularly updated. The association also recommends the abolition of domestic rate relief and the introduction of income tax relief for rate payments.

Domestic rates should be supplemented by a poll tax to fill the gap that exists because of those who benefit from but do not contribute to local authority services. The amount the tax could raise should be limited because of its regressive nature, although this could be ameliorated through rebates.

The association does not indicate whether central or local government would set the tax limit.

The Welsh counties, which belong to the ACC but are entitled to record their views separately, indicate that they are opposed to a poll tax. So are other minority groups, including the Labour Party opposition.

The ACC is proposing a poll tax only as a stop-gap measure until local income tax (LIT) can be introduced.

Mr Walter Goldsmith, director-general of the Institute of Directors, last night told members of the Royal Institute of Chartered Surveyors in Henley that businessmen should warn candidates in May's local council elections that their votes would go to those whose parties displayed a clear determination to institute national rates reforms to give commerce and industry some voice in local authority spending plans and limit the taxation which could reduce competition on their industrial ratepayers.

British Air Ferries shows pre-tax profit of £0.5m

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT BRITISH AIR Ferries, the South-East based airline of the Keegan Group, earned a net pre-tax profit of £500,000 in the year to December 31 1981 with BAF Engineering earning £100,000.

Mr Mike Keegan, the group's chairman, said both companies expanded during 1981 and further growth is planned this year.

British Air Ferries purchased the remaining seven British Airways Viscount turbo-prop airliners, bringing its own fleet to 32, while BAF Engineering acquired the British Airways maintenance base at Cardiff Airport.

A new company, Dragon Aircraft, is to make a range of Micro-Light aircraft. Prototypes are already being built for demonstration and initial production run of 1,000 aircraft is planned.

Mr Keegan says that in the current year, the group will expand in the Far East. The expansion is carefully thought out; we are well diversified across various aspects of aviation and have establishments in six separate countries, which insulates us from any single economy.

Debenham computer link aims to cut fuel costs

BY MAURICE SAMUELSON THE DEBENHAM GROUP of retail stores is installing a computer-based energy control system in its major outlets in an effort to contain its fuel bills, now running at nearly £5m a year.

Equipment in stores throughout the country will be connected via the public telephone service to an office at Basingstoke, which will monitor and adjust conditions in each store.

Debenhams has 68 stores and nearly 100 other buildings throughout Britain. It is using equipment supplied by Transmitto, a subsidiary of BICC, based at Ashby-de-la-Zouch, Leicestershire.

About £100,000 is being spent on stores at Ipswich, Guildford, Reading, Bristol, Cardiff, Swansea and Middlesbrough. The energy bill at each is more than £75,000 a year. A further 20 stores will be connected this year and the group's remaining stores will be linked in 1983.

Mr Ken Bishop, Debenhams' managing director, said yesterday the investment was based on the assumption that energy costs would rise faster than inflation in the next decade and that energy prices would again be under pressure once the recession was over.

Transmitto won the Debenhams contract in the face of U.S. competition and is one of the fastest-growing companies in the BICC Group. Its yearly turnover has risen from £1m in 1976, when it was acquired by BICC, to about £7m to £8m this year.

Independent school fees average £1,100 a term

BY MICHAEL DIXON, EDUCATION CORRESPONDENT FEES FOR boarders at the best known independent schools now average more than £1,100 a term, according to statistics published by the Independent Schools Information Service yesterday.

Day fees at the same schools for older pupils—which still cater mainly for boys—averages £643 a term.

Corresponding charges at leading independent girls' schools average £594 for boarders and £514 for day pupils, and at preparatory schools £317 for boarding and £498 for day attendance.

But individual fees range widely with the highest for day pupils exceeding the lowest for boarders, said ISSIS, whose survey covers more than half Britain's 2,400 independent schools and about three-quarters of fee-paying pupils in the country.

Numbers of children attending the schools covered fell by about 1 per cent in 1981-82 to about 410,000. And an increase in foreign pupils by 3,000 means that the number from British families dropped by about 7,000 or nearly 2 per cent.

The decline, which compares with a 2.5 per cent fall in the total school-age population in Britain, was largely in boarders. The result is heavy financial pressure on less well known schools, particularly those in rural areas with little prospect of replacing lost boarders with day pupils.

"It is surprising that numbers have held up as well as they have done," said Mr Tim Devlin, national director of ISSIS. He added that the schools had shown "unshaken confidence in the future" by increasing investment in new buildings and other improvements from £80.3m in 1980 to £75.4m last year, or from £145 per pupil to £186.

Rapid transport system draws £3.5m revenue

By Nick Garnett, Northern Correspondent THE PROBLEMS which handicapped last November's integration of bus services and the Tyne and Wear Metro light railway system have been overcome, the region's passenger transport executive said yesterday.

The entire Metro system, but excluding the bus operations, attracted £3.5m in revenue in the first 11 months of the last financial year, until February 20, £200,000 up on target.

Operating costs were £8.5m, more than £800,000 less than anticipated.

This shortfall between revenue and costs, however, is a distorted figure, because although there are two stages of the Metro to be opened, the system is already managed as if they were operational and attracting revenue. The figures also reflect the cost of labour still involved in design and construction work.

When the planned stages open this autumn and in the summer of next year, the PTE projects yearly revenue of £12m, against operating costs of £15m.

Each week 700,000 passengers use the Metro giving a yearly figure 36m-37m passengers—more than the PTE expected. This partly reflects the impact of last November's opening of the cross-river route to Gateshead and Heworth.

Mr David Howard, PTE's director of engineering, said yesterday that the concept of the Metro and its integration with bus services had proved right.

Bus scheduling and frequencies are still being adjusted to overcome anomalies and improve efficiencies. The problems of reorganisation were compounded by unexpectedly high usage and points failures in the winter.

Tyne and Wear County Council with the PTE is carrying out extensions to some of the interchange car parks to cope with the high demand.

Invitation to the Shareholders of COPENHAGEN HANDELSBANK A/S (Aktieselskabet Kjøbenhavns Handelsbank) to subscribe for Nominal Kr. 85,000,000 in New Shares. At the Annual General Meeting of Shareholders of the Bank on March 8, 1982, it was resolved that the Bank's share capital should be increased from Kr. 85,000,000 to Kr. 935,000,000 through a Kr. 85,000,000 rights issue priced at 103.

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Notice of Redemption International Standard Electric Corporation 6% Sinking Fund Debentures Due 1987. NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of May 15, 1967, under which the above described Debentures were issued, \$475,000 principal amount of the said Debentures of the following distinctive numbers has been drawn by lot for redemption on May 15, 1982 (the "sinking fund redemption date") through the operation of the Mandatory Sinking Fund provisions at 100% of the principal amount thereof (the "redemption price"), together with accrued interest to the redemption date.

Ports face 24-hour token strike today

By David Goodhart, Labour Staff

THE MAJORITY of Britain's ports were expected to be at a standstill today as the unofficial National Ports Shop Stewards Committee stage a 24-hour stoppage in protest against proposed changes to the National Docks Labour Board.

Mr Ritchie Pearce, chairman of the unofficial body, said that 90 per cent of the ports covered by the Dock Labour scheme would close, but last night there were doubts over London and Bristol.

The stoppage has been called to coincide with the recalled National Dock Delegate Conference of the Transport and General Workers Union.

The conference will be discussing the streamlining proposals of the NDLB, which includes the transfer of medical and first aid centres from the Dock Labour Board to the individual port employers.

Strong support for the stoppage is coming from Liverpool, Southampton and Hull. A delegation from Liverpool, led by Mr Denis Kelly, chairman of the Mersey Docks Shop Stewards Committee, is attending the conference today with the threat of another 725 job losses hanging over the port.

All Scottish ports except Greenock are expected to join the action.

Pay deal with Labour vital, Scots TUC told

BY IVO DAWNAY, LABOUR STAFF

THE FIRST signs of a major struggle among the trades unions over agreeing an incomes policy with the Labour Party emerged at the Scottish Trades Union Congress in Perth yesterday.

Mr Sydney Weighell, general secretary of the National Union of Railwaymen, told delegates that it could not afford to duck the issue of achieving a firm deal with Labour on the future of wage bargaining as part of the joint TUC-Labour Party's economic programme.

"If that element is decided by the whim of the 112 unions it will not succeed," he said. "If

you eliminate this from your strategy, the British people won't believe you; you won't deserve to be believed, and you won't get power."

Mr Weighell was backed by Mr Alan Tiffin, Union of Communication Workers general secretary designate, who said that a deal on wages was an essential part of Labour's economic strategy.

"We have to know what agreement we have on the subject of incomes," he said. "The issue will not go away, no matter how much we try to ignore it, no matter how much we sloganise free collec-

tive bargaining, a Labour Government will have to take on that problem."

Both Mr Weighell and Mr Tiffin were speaking on a composite motion condemning the Government's economic policy and supporting the trade union campaign for major reflation, import controls, a programme of further nationalisation, and stringent curbs on overseas investment.

Earlier, Mr David Basnett, General and Municipal Workers Union general secretary and chairman of the key TUC-Labour Party liaison committee, said that substantial progress

had now been made on agreeing a common economic policy. But he added that "doctrinal perfection" should now give way in the approach to a general election.

The issue of incomes policy is likely to become central to the left-right struggle both within the Labour Party and the trades unions over the coming months.

This was demonstrated by the removal of an amendment by the UCV urging the recognition of the need for a "national economic assessment" between trades unions and Labour from the composite motion finally put

to the left-leaning STUC.

UCW calls for the reinstatement of the amendment were ruled out of order by the STUC general council.

However, a motion, opposing all forms of incomes policy, was moved by the left-led Technical Administrative and Supervisory Section of the Amalgamated Union of Engineering Workers and passed by a majority vote later.

In a message, Mr Alan Sapper, chairman of the TUC general council, said the Labour Party would not be allowed to introduce any statutory legislation restricting wages.

Bank union leaders upset by work of new broad left group

BY BRIAN GROOM, LABOUR STAFF

A BROAD left group has been formed in an attempt to radicalise the non-political 150,000 strong Banking Insurance and Finance Union.

The union's leadership has been upset by the fringe activities of the Finance Workers broad left at Biju's annual conference, in Blackpool this week.

Mr Tony Benn was due to address an unofficial meeting last night but could not attend because of illness.

Biju's leaders are concerned not so much about the group's potential strength as its active involvement only about 30 to 40 of the 500 delegates, as about the effects which political activity could have on the union's recruitment among one of Britain's most moderate workforces.

The group was founded last November and is backed by at least three of the 30 members of the national executive. It hopes to expand rapidly.

In the first issue of Counter-Balance, the group's journal, it was a major force for the down institutionalised as low pay, redundancies, work-

ing hours and equal opportunities. The group's main thrust against Biju's "right" leadership hence a central proposal for the election of general secretary and all time officials, and for the election every five years.

The broad Left's policies for Biju to take a bigger role in TUC political discussions on the grounds that everything "political" or

is a spirited defence of the union was mounted at the conference yesterday by Mr Jeffrey Chandler director-general of the National Economic Development Office, amid united pressure among unions for a TUC boycott of employers and Government.

If the National Economic Development Office were abolished there would be a "great silence," he said. It was a major force for the down institutionalised as low pay, redundancies, work-

Steel plant men strike over suspension

Financial Times Reporter

PRODUCTION AT the British Steel Corporation plant in Corby, Northants, was halted yesterday when more than 2,000 workers went on strike over two colleagues being suspended for refusing to handle scrap metal.

Earlier in the day industrial action began over plans to move 14 workers in the scrap metal department to another section and bring in outside contractors. The workers involved all belong to the Iron and Steel Trades Confederation.

Mr Arthur Szarell, president of the National Union of Mineworkers, yesterday gave his full backing to Kent miners who are fighting for the development of the Snowdown Colliery.

The colliery's management is to approach the National Coal Board for approval of a £3m investment scheme needed to keep the colliery open.

Militant engineering workers attack economic strategy

BY PHILIP BASSETT, LABOUR CORRESPONDENT

LEFT-WINGERS in the Amalgamated Union of Engineering Workers yesterday sharply criticised the Labour movement's alternative economic strategy, insisting that it should be supported by industrial action to remove the Government from office.

Delegates to the policy-making national committee of the AUEW engineering section meeting in Eastbourne held a lengthy debate on unemployment and sought policies to relate the economy.

The conference called for: A new National Enterprise Board set up to support the nationalised industries and groups faced with closure.

An improvement in training and education facilities provided by the Manpower Services Commission.

While motions approved by the AUEW also called for full support for the TUC's alternative economic strategy (AES), many speakers were critical of it because it did not have behind it the warning of a readiness to take industrial action.

Accusing the Government of "economic terrorism" Mr Ron Halverson, unofficial leader of the AUEW left said the only thing which would persuade the Government to change its mind was direct action.

Mr Terry Duffy, AUEW president, urged union members not to take the easy option of redundancy money but to fight for their jobs. They would be backed by the AUEW, he said, though other unions were not often so ready to do so.

Ambulance staff wage talks stall on 4% limit

BY OUR LABOUR STAFF

PAY TALKS between management and unions representing 17,000 ambulancemen broke down last night as expected.

The unions restated their common claim of 12 per cent for all health workers, while the management offer stayed within its 4 per cent limit—plus an additional £1.3m to finance the transfer from wage to salary status.

The unions involved are the Confederation of Health Service Employees, the National Union of Public Employees, the General and Municipal Workers Union and the Transport and General Workers Union.

No fresh talks have been

arranged, but the unions said they were still willing to discuss the wage-salary switch.

Mr Terry Mallinson, the Cobse chief negotiator, representing 6,000 ambulancemen, said yesterday: "To accept a 4 per cent pay rise would mean an 8 per cent drop in living standards and is quite unacceptable."

Cobse ambulance staff will join their union's campaign of industrial action which begins on April 26.

About 60 Glasgow ambulancemen went on strike for two hours yesterday in support of Mr Ian Cadell, Nuppe branch secretary, who was sacked last week for talking to the press.

Insurance pay offer vote

BY OUR LABOUR STAFF

MEMBERS OF the Association of Scientific, Technical and Managerial Staff (ASTMS) who work for the Legal and General Insurance Company have overwhelmingly rejected an 8 1/2 per cent pay offer.

In a ballot of the 2,600 staff, 78 per cent of those voting rejected the offer—which included a 2 per cent lump sum.

About 85 per cent of those eligible voted.

A slightly smaller percentage—about 65 per cent—voted for sanctions against the company if the offer isn't improved.

Mr Jim Terry, divisional officer of ASTMS, said that sanctions would begin next Monday if there was no offer and would escalate

Johannesburg Consolidated Investments Group

(All companies mentioned are incorporated in the Republic of South Africa)

GOLD MINING COMPANIES' REPORTS FOR THE QUARTER ENDED 31st MARCH 1982 WITH COMPARATIVE FIGURES FOR THE PREVIOUS QUARTER

Randfontein Estates

The Randfontein Estates Gold Mining Company, Witwatersrand, Limited. Issued capital: R10 827 106 (Divided into 5 413 533 shares of R2 each)

Table with 3 columns: Quarter ended, 31.3.1982, 31.12.1981. Rows include Gold, Ore milled, Kilograms produced, Revenue, Working costs, Profit, Uranium, Tons treated, Kilograms produced, Yield.

Table with 3 columns: Quarter ended, 31.3.1982, 31.12.1981. Rows include Financial Results (R000), Revenue from gold, Working costs, Profit from gold, Profit from uranium, Net sundry revenue, Operating profit, Net interest receivable, Profit before taxation, Taxation and State's share of profit, Profit, Capital expenditure, Dividends declared.

Table with 3 columns: Quarter ended, 31.3.1982, 31.12.1981. Rows include Note: Price received on gold sales, U.S.\$ per oz., Rand per kg., Taxation liability of R450 000 is in respect of non-mining income.

DEVELOPMENT: During the quarter a total of 11 518 metres (13 286 metres) was advanced at the Cooke Section. Development from Cooke No. 2 Shaft in the Cooke No. 3 Shaft area on 118 and 126 levels amounted to 2 650 metres (3 234 metres).

At the Randfontein Section 213 metres (193 metres) were advanced on the Rock Tunnel, Leader and East Reef horizons.

SAMPLING RESULTS: The values shown in the following tabulations are the actual results of sampling reef development. No allowance has been made for any adjustments which may be necessary when computing ore reserves.

Table with 4 columns: Quarter ended, 31.3.1982, 31.12.1981. Rows include UELA REEF, Sampled - metres, Channel width - centimetres, Average value: Gold, Uranium.

Table with 3 columns: Quarter ended, 31.3.1982, 31.12.1981. Rows include Randfontein Section, Main Reefs, Sampled - metres, Channel width - centimetres, Average value: Gold, Uranium.

SHAFTS COOKE NO. 1 SHAFT: The installation of the larger rock winder is on schedule and commissioning is due during the second quarter.

COOKE NO. 2 SHAFT: The conversion of the ventilation shaft for hoisting is progressing well and should be completed during the third quarter.

COOKE NO. 3 SHAFT: Sinking operations advanced from 773 metres to 937 metres below collar and included the cutting of 106 and 118 level stations. On 22nd March, 1982 a hoisting was effected on 115 level with development advanced from Cooke No. 2 Shaft.

PRODUCTION GOLD: Underground ore was supplemented by 525 000 tons (478 000 tons) from old surface workings and rock dumps. Despite the greater throughput of low-grade material the recovery grade was maintained during this quarter.

URANIUM: The production of uranium was adversely affected by the cessation of operations at the Millsite plant and by plant operating difficulties, which have since been overcome.

CAPITAL EXPENDITURE: In view of the weaker gold price the capital expenditure programme has been reviewed and certain items of expenditure have been deferred. Net expenditure on mining assets during the quarter amounted to R14 054 000. Sales of other assets amounted to R16 000. At 31st March, 1982 there were capital commitments amounting to R14 305 000.

For and on behalf of the Board G. Y. NISBET R. C. BERTRAM Directors

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Western Areas

Western Areas Gold Mining Company Limited. Issued capital: R40 306 950 (Divided into 40 306 950 units of stock of R1 each)

Table with 3 columns: Quarter ended, 31.3.1982, 31.12.1981. Rows include Operating Results, Gold, Ore milled, Kilograms produced, Revenue, Working costs, Profit, Uranium, Tons treated, Kilograms produced, Yield.

Table with 3 columns: Quarter ended, 31.3.1982, 31.12.1981. Rows include Financial Results (R000), Revenue from gold, Working costs, Profit from gold, Profit from uranium, Net sundry revenue, Operating profit, Net interest receivable, Profit before taxation, Taxation and State's share of profit, Profit, Capital expenditure, Dividends declared.

Table with 3 columns: Quarter ended, 31.3.1982, 31.12.1981. Rows include Note: Price received on gold sales, U.S.\$ per oz., Rand per kg., Taxation liability of R450 000 is in respect of non-mining income.

DEVELOPMENT: A total of 9 354 metres (10 515 metres) was advanced during the quarter. Included in the above total is Middle Elsberg development amounting to 1 663 metres (1 249 metres).

SAMPLING RESULTS: The values shown in the following tabulations are the actual results of sampling reef development. No allowance has been made for any adjustments which may be necessary when computing ore reserves.

Table with 4 columns: Quarter ended, 31.3.1982, 31.12.1981. Rows include VENTERSDORP CONTACT REEF AND UPPER ELSBERG REEFS, Sampled - metres, Channel width - centimetres, Average value: Gold, Uranium.

Table with 3 columns: Quarter ended, 31.3.1982, 31.12.1981. Rows include Middle Elsberg Reefs, Sampled - metres, Channel width - centimetres, Average value: Gold, Uranium.

PRODUCTION GOLD: Production was interrupted by numerous power failures and the breakdown of a major compressor serving the South Shaft. In addition, underground production continued to be adversely affected by reduced shaft availability.

The commissioning of a screening plant on surface, while improving the grade of surface material, reduced the tonnage treated from 182 100 tons to 126 800 tons in the quarter.

In view of the weaker gold price the short-term mining plan is being revised with the object of improving the grade of ore from underground sources.

URANIUM: Stopping operations on the Middle Elsberg reef horizon have now attained the planned level for the current year. The uranium plant has been fully commissioned and although problems are still being encountered with the filtration section, uranium recovery is expected to increase.

SUB-VERTICAL SHAFTS: At the S.V. 3 Shaft, sinking and lining operations continued and the shaft advanced 84 metres (132 metres) to 842 metres (648 metres) below collar with 85 metres (136 metres) being concrete lined. The cutting and lining of 78 level station have been completed and excavation for 80 level station has also been completed. The 4E S.V. Shaft is now operational.

CAPITAL EXPENDITURE: The capital expenditure programme has been reviewed and expenditure on certain projects has been deferred. Net expenditure on mining assets during the quarter amounted to R1 581 000. Sales of other assets amounted to R54 000. At 31st March, 1982 capital commitments amounted to R5 825 000.

For and on behalf of the Board G. Y. NISBET R. C. BERTRAM Directors

Elsberg

Elsberg Gold Mining Company Limited. Issued capital: R20 200 000 (Divided into 20 200 000 units of stock of R1 each)

Table with 3 columns: Quarter ended, 31.3.1982, 31.12.1981. Rows include Dividends Declared (R000).

Stockholders are advised to study the operational results published by Western Areas Gold Mining Company Limited.

For and on behalf of the Board G. Y. NISBET R. C. BERTRAM Directors

Johannesburg Consolidated Investment Company, Limited. 29 Bishopscourt, Fox and Harrison Streets, Johannesburg 2001. P.O. Box 590, Johannesburg 2000

or Barnato Brothers Limited. 29 Bishopscourt, London EC2M 3XE England

Copies of these reports, in English or Afrikaans, are available on request from the offices of the transfer secretaries. 20th April, 1982

UK NEWS - PARLIAMENT and POLITICS

PM TO MAKE BRITISH SETTLEMENT PROPOSALS IN WASHINGTON TOMORROW

Thatcher retains broad support on Falklands

BY IVOR OWEN

THE PM'S UNDERTAKINGS by the Prime Minister that Britain remains ready to seek a diplomatic solution to the Falkland crisis yesterday assured the Government of a further round of all-party support in the Commons.



Roy Jenkins: all-party talks

The Prime Minister replied that she accepted the point made by Mr Gardiner, which had been strongly expressed from all sides of the House during earlier discussions on the invasion.

With Tory MPs cheering approval she insisted: "We shall of course try to seek a diplomatic solution but we have to be true to our objectives."

"I cannot disguise from the House that the Argentine proposals at present before us fall short in some important respects of those objectives and requirements expressed in the House."

Mr David Steel, the Liberal leader, cautioned the Prime Minister against interpreting the all-party agreement on the need to remove Argentine troops from the islands as blanket support for some of the longer-term objectives now being discussed.

The Government's declared intention to make the wishes of the islanders paramount should not be ascribed to the House as a whole because it was for the House itself to be paramount in resolving the long-term issues.

Mr Stan Newens (Lab., Harlow) argued that if the UN became more deeply involved in the negotiations the United States would be free from the necessity of having to act in what was called an "even-handed" fashion.

He declared: "If the United States were to adopt the same economic sanctions and bring the same sort of pressures to bear on the Argentine as the countries in Western Europe and the Commonwealth have already done this in itself would make a moral and economic impact which would make the possibility of a diplomatic solution much more likely."

Choosing her words carefully the Prime Minister said Britain believed that Mr Haig had been a very good and an appropriate negotiator.

"But a negotiator must have credibility with both parties to the negotiation. It is in our interests that he should continue to have that credibility."

Mrs Thatcher added that everyone knew that the United States, like Britain, was a democracy.



Mrs Thatcher leaving Downing St for the Commons yesterday

Pym wins backing of most Tory MPs

By Elinor Goodman, Political Correspondent

MR FRANCIS PYM, the Foreign Secretary, last night won the support of a packed meeting of the Conservative foreign affairs committee for the Government's view that Argentina's proposals for solving the Falkland Islands dispute are totally inadequate.

Mr Pym, who was addressing his first meeting of the committee since taking over as Foreign Secretary, was warmly applauded when he repeated that while the Government would explore every diplomatic option for solving the dispute, it was prepared to use force if necessary.

A united Tory Party is essential to the strength of the Government's negotiating hand, and it was clear at Westminster yesterday that the Government was still carrying with it the great majority of Tory MPs.

Behind this general agreement however, there were signs of differences emerging over how far the Government should push the negotiations, and what it should regard as sticking-points.

Sir Angus Maude, the former Paymaster General, articulated the views of the shawls when he said the proposals were no basis for negotiation.

He said he did not think the Government could survive if it negotiated a deal along these lines.

Other Tory MPs, however, took a more optimistic view, and welcomed Argentina's apparent readiness to withdraw troops as a sign that progress was being made.

Three speakers warned that the Government would almost certainly have to compromise eventually, and that it would be far better to do so before going to war, rather than after lives had been lost.

Most MPs backed Mr Pym's stress on the need to continue the search for a diplomatic solution, but one or two MPs made it clear they thought military action should not be delayed much longer.

Afterwards, there seemed to be a growing view that the Government should take South Georgia as soon as possible so as to add to the pressures on Argentina.

The criticism from Conservative MPs focussed on the three main issues which the Government has identified - sovereignty, the proposed role for Argentina in the interim administration, and the question of the islanders' right to determine their own future.

Some Tories were saying that it was quite unacceptable that Argentina should participate in any interim administration.

"No sport with Argentines" call

SPORTS organisations should coil off matches planned to take place in Britain against Argentine teams, Mr Neil MacFarlane, Sports Minister, urged yesterday.

He said in a Commons written reply: "In present circumstances I would urge British sporting bodies not to complete any bilateral fixtures against their Argentinian counterparts scheduled in the UK, and to refrain from issuing further invitations."

Commons Sketch

The Iron Lady leads with her right to the armchair strategists

FOR A fleeting moment yesterday it seemed possible that the Commons was about to get through Prime Minister's Question Time without dwelling at inordinate length on the Falklands crisis.

The first question, from the unpredictable Mr Tam Dalyell (Lab West Lothian) concerned the appointment of government financial advisers. But, as often happens with Tam, his real complaint concerned something completely different - in this case the Government's decision to sell off BNO's North Sea oil operations.

These Scottish MPs seem to be resourceful chaps, and Mr George Foulkes (Lab Ayrshire South) soon brought the matter back to the Falklands by asking what assessment the Government's financial advisers had made of the cost of the military operation.

Alter-ego

It seems, however, that when it comes to paying for the task force Mrs Thatcher, the fervent monetarist, is completely dominated by her alter-ego as the Iron Lady.

"I hardly think that particular question is relevant," she snorted.

From that moment on the wipers of the South Atlantic were once more flowing through the Chamber, with Mr Michael Foot, Opposition leader, doing his bit as sagacious statesman and super-patriot, and all the armchair strategists and diplomats having their say.

Roy Jenkins, the Social Democrat, here Mr Hillhead, got himself into a verbal tangle when - as far as we could make out - he seemed to be backing a call from Gerard Howells, the Liberal, for the Prime Minister to call in leading figures from other parties to discuss the crisis.

The ribald left-wing scourgings of the SDP immediately seized on this as sinister evidence that Roy was already trying to get his foot in the door of Number 10.

With Prime Minister's Question Time out of the way, it became apparent that the Commons has reaped at least one benefit from the Falklands affair.

In the musical chairs following the resignation of Lord Carrington and Mr. Francis Pym's appointment as Foreign

Secretary, the delightful Mr John Biffen has ended up as Leader of the Commons.

Once again, wit and eloquence are to be heard from the Tory front bench, the first time this has happened since Mr Norman St John-Stevas was sacked from this particular job.

In his first major appearance in his new role, Mr Biffen had the unpopular task of forcing through a guillotine motion to curtail debate on the controversial Employment Bill, which introduces more trade union reforms.

He swiftly proceeded to carve up the Labour front bench with a dexterity which scalped. Generally, he congratulated Mr Foot for staying on to hear the debate.

Presumably, he mused, the leader of the Opposition was doing this out of nostalgia. For wasn't he the very man who created a record by bagging five guillotine motions in one blast of grapes when he was Leader of the House?

But in those good old, pre-Falkland days, recalled Mr Biffen, Mr Foot could still be mistaken for a radical when seen in suitably subdued lighting.

Just to rub in the message, he quoted from an article Mr Foot had written when he was managing director of Tribune 20 years ago and was having an argument with that formidable right-wing trade union leader, Arthur Deakin.

Special birds

"Trade union leaders are not a special breed of humanity always able to shelter from the rough breezes of democracy, special birds to be protected by special game laws," wrote Mr Foot.

Anyway, suggested Mr Biffen, Labour should be only too eager to abandon its "trial by vestigial" and get the Bill a Third Reading, if only to witness the tantalising spectacle of how the divided SDP would vote.

After that, we had Mr John Siskin, Labour's shadow Leader of the House, fulminating against the legislation as "the worst Bill since the Industrial Relations Act of 1971... divisive and contentious."

High-as, back to the old politics of confrontation.

John Hunt

Kitson expected to chair defence select committee

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

THE Falklands crisis has delayed the work of the select committee on defence which is today expected to elect a new chairman to replace Mr Cranley Onslow (Con. Woking).

Mr Onslow, who has been chairman only since last July, was appointed Minister of State at the Foreign Office after the resignations over the Falklands invasion of Mr Humphrey Atkins and Mr Richard Luce.

Sir Timothy Kitson (Con., Richmond, Yorks.) is likely to be elected chairman at a private session this morning, which is also expected to discuss how the committee's full agenda can be fitted into the remaining weeks before the Whitsun recess.

The committee's main inquiry this session has been into the way the Ministry of Defence spends an annual £6bn on defence equipment. Key sessions involving Mr Geoffrey Pattie and Lord Trenchard, ministers responsible for procurement, were postponed because of the crisis.

Ulster Bill opponents suffer early defeat

BY MARGARET VAN HATTEN, POLITICAL STAFF

OPPOSITION of Mr James Prior's plans for devolved government in Northern Ireland have been out-manoeuvred in the first skirmish of a battle expected to last well into the summer.

Mr Prior's Bill providing for the transfer of some power from Westminster was introduced in the Commons yesterday, despite opposition from several Unionists and Tories, who had pressed for a debate on the Northern Ireland White Paper before the Bill's introduction.

The Bill will be published later today.

The opposing faction had hoped to muster a sufficient demonstration of hostility during the White Paper debate to discourage the Government from proceeding with legislation during the current session of parliament.

This would virtually have ended the possibility of any initiative before the next general election, after which the Unionists hope to be in a stronger position.

By introducing the Bill yesterday the Government has committed itself to passing the legislation this session, however much hostility may surface during the White Paper debate, which is now expected to be held next week.

Although a small minority of Mr Prior's Cabinet colleagues, including the Prime Minister, are understood to have expressed strong reservations about his chances of success in the province, the Prime Minister is believed to have supported him in moves for the Bill's early introduction.

The Bill is expected to get its Second Reading in the first week of May. The White Paper debate about a week before may take some of the heat out of the second debate and help to shorten it. Nevertheless,

the Government is expecting some determined filibustering from the unionists, in particular from Mr Enoch Powell, both during the second reading debate and during the Committee Stage.

Like all constitutional measures the Bill will be taken on the floor of the House. Although the Bill has been kept to a succinct seven clauses to minimise the scope for filibustering there is still an outside possibility that the Bill may have to be guillotined.

Labour and the SDP/ Liberal Alliance have indicated that they will support the Government, and opposition on the Tory back benches is estimated at around 15 to 20 MPs.

This seems to be well within the limits of what the Government is prepared to tolerate, although should the number of rebels rise to around 40 it is possible that the Government might think again on some of the Bill's provisions.

Talks on future of Concorde

By Our Political Staff

MR NORMAN LAMONT, Industry Minister, is to have talks on the future of Concorde in Paris on May 6.

Mr Lamont told the Commons last night that joint Anglo-French studies had now been submitted to the two governments covering various options for the future of the supersonic jet.

"I shall be meeting the French Minister of Transport, M. Fiterman, in Paris on May 6 to consider them and other matters related to the future of Concorde."

Guillotine approved for Employment Bill

A GOVERNMENT motion to guillotine debate on the Employment Bill was approved with a majority of 53 (290-237).

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FINANCIAL TIMES SURVEY

Wednesday April 21, 1982

International Storage and Handling

The demand for greater sophistication in handling and storage systems is putting considerable pressure on suppliers to adapt their equipment. The application of computers is also bringing a greater integration of these facilities into the total production process.

Exciting times for Cinderella

BY HAZEL DUFFY

EVERYBODY NEEDS handling and storage but nobody wants it. Thus the industry grew up as the Cinderella in relation to the weightier needs in the manufacturing process, leaving sectors such as the storage and distribution of food, drink, mail order, etc to set the pace in developing more advanced systems.

But the past few years have seen a revolution in the approach to handling and storage made possible by the application of computers to integrate these essential elements more closely into the total production process. Although installed automated materials handling systems are still very much in a minority, their contribution to more efficient methods is being increasingly recognised and it is estimated that by 1985 25 per cent of the installations market in warehousing and production units will have moved to automatic or semi-automatic working.

A recent report* on automated systems identified warehouses, cold stores, high volume mechanical and electrical engineering production, food, drink and tobacco, wholesale and retail distribution centres as being the key industrial sectors in this trend. The justification for installing such expensive capital equipment is greatest in the area of identi-

fed savings, particularly in wage costs.

The evidence from companies which have put in systems, however, is that there are other good reasons as well. The inventory cost is invariably reduced, quality control improved, there is a considerable reduction in accidents, the working environment is improved and there is scope for increased throughput (which is often the prime reason for installing such systems in the first place).

Most systems have been installed in the U.S. and Japan, where the technical strengths in complex systems are now well established. There is little doubt that once the recession is over interest in the expanding area of automation will manifest itself in investment, particularly in the U.S. where industry is very concerned to catch up with Japanese levels of efficiency.

European industry, the UK's in particular, has been slower to recognise the benefits of such investments, arguing to some degree that it does not have the necessary investment resources but also that until it sees such systems in operation it must remain sceptical about what they involve. In industries which have a high international profile, however, this attitude is changing as it is acknowledged that low-cost production and distribution is the



Coventry Climax trucks in use at McGregor Cory Warehousing, an Ocean Group company and one of the largest warehousing operations in Britain. Many specialised handling facilities will be featured by 200 exhibitors at the Fifth Storage Handling and Distribution Exhibition which opens at London's Earls Court on April 26

only way to maintain a competitive profile.

The demand for greater sophistication in handling and storage systems is putting considerable pressure on suppliers to adapt their equipment accordingly and be able to mount a turnkey capability in some cases. This pressure will grow, emphasising that the survivors in the sector will be those which are already adapting to changing demands even if the major part of the market continues to be for more traditional equipment. In the longer term a number of suppliers which sprang up during the expansionary period for mechanical handling equip-

ment may well find that this type of equipment is becoming redundant.

The decline of heavy industry in the advanced manufacturing nations over the past few years has already led to examples of such redundancy. As an example, suppliers of cranes in the UK for steelworks have found their order books almost non-existent. As the emphasis continues to be on capacity reduction in Europe, demand is not thought likely to improve very much, although in both Europe and the U.S. there is still plenty of need for steelworks modernisation. Likewise, the poor investment

record in recent years by ports and railways in the developed world has had adverse effects on the industries supplying them with capital equipment. There has been some compensation, however, in the development of new port facilities in the oil-producing countries, while oil exploration and development in the North Sea continues to provide orders for specialised handling equipment suppliers. Road-to-rail container handling by container cranes is another example of an important area where handling can lend itself to automated systems.

The range of handling requirements of industry (both primary and manufacturing),

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ably the most successful approach is for the handling and storage requirements to be incorporated into the overall development plan of, for instance, a factory or a new coal mine. Conveyor suppliers to the coal industry have shown considerable innovation in response to the National Coal Board's requirements and it is hoped that these developments can be incorporated in export work as well. Similarly, industries which need to stock a large range of spare parts for after-sales service are frequently leading the way in innovative warehouse designs and successful systems of this type obviously have sales potential beyond their national boundaries.

Suppliers of handling and storage equipment have tended to concentrate on the needs of their national customers, with the exception of the lift truck sector which has been highly international from the outset and has a strong multi-national representation among manufacturers. The advent of automation and computer-controlled movement, however, is changing this rather parochial attitude.

The need to apply electronics expertise across a very large section of modern handling and storage is leading to an expertise being built up which is more of an exportable commodity. In particular, the relatively small number of companies specialising in a turnkey approach must necessarily market their expertise on a worldwide basis.

There is also a growing tendency among suppliers to concentrate more on particular applications. The visitor to an airport almost anywhere in the world, for instance, would notice that the names on conveyor systems, both for passengers and baggage, are "international" suppliers.

There has always been a marked concentration among only a handful of suppliers of certain types of equipment, such as lifts and escalators, which is an international industry. Specialisation seems likely to increase, however, as the resources needed to design and produce advanced systems will require an international customer market.

At the same time, at the other end of the scale, there are numerous suppliers of the conventional and less dramatic equipment, such as pallets, containers, racking systems, etc, which are the staple requirement for the handling and storage needs of large parts of the population in the home, office, factory, warehouse and so on. Likewise, in the storage of bulk materials much of the equipment that is currently used, and will continue to be used, is of a conventional nature.

In the factory, however, there is very wide scope for more systematic approaches to the handling and storage of work-in-progress, components and spares. In its most advanced form this will extend to highly sophisticated methods in, for instance, the transport of components for machining. The introduction of flexible manufacturing systems, mostly in Japan and the U.S., which integrate with automatic handling herald a great change in an area where manual labour has predominated.

Although the primary aim of such systems is to secure more efficient production methods, the implications for handling equipment are not to be overlooked. From the point of view of the systems that are becoming available this is one of the most exciting periods for the industry.

*Automated MH systems. Working group report to the British Materials Handling Board, £5.00.

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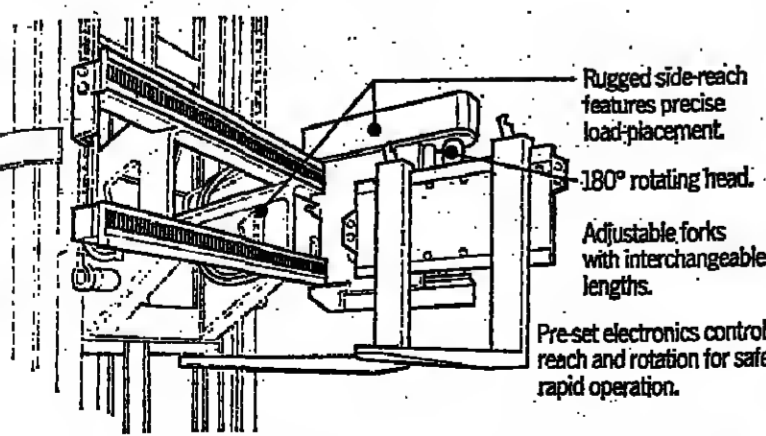
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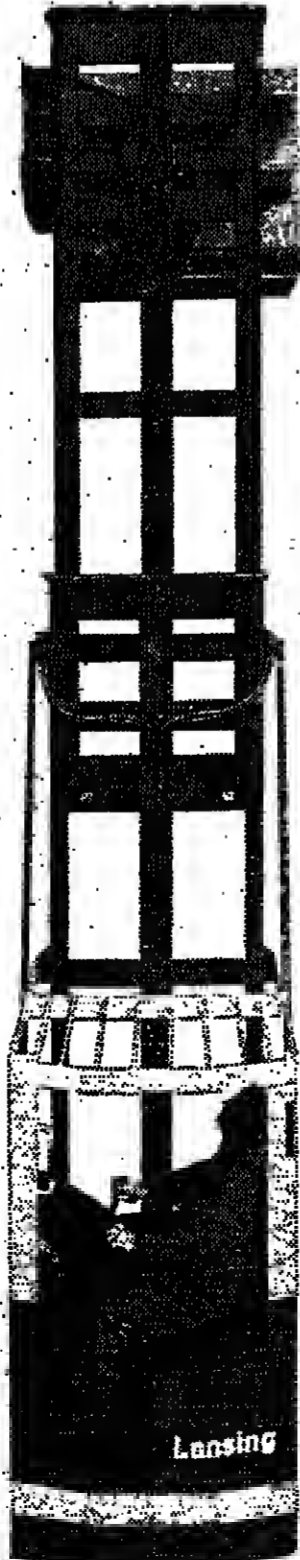
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INTERNATIONAL STORAGE AND HANDLING II

The hoist and crane industry reorganises after two bad years

Market shows signs of recovery

THE UK crane and hoist industry has suffered badly during the past two years, with some companies' output falling to around half the level experienced in late 1979. But there are signs of slight recovery in some sectors.

Lack of new investment, particularly in the mechanical engineering industry, and the overall failure of companies to replace outdated lifting gear are cited as the main causes of the depressed market in the medium- and light-weight range.

The heavy crane market has been hit by the virtual halt in this type of investment by the British Steel Corporation and a decline in the number of heavy engineering projects, although some optimism about this sector is now being expressed.

The recession has also led to continued rationalisation within the industry, with Norcross having regrouped a

number of manufacturing activities within its subsidiaries A.B. Cranes of Telford, John Smith of Keighley, and Adamson Butterley Engineering of Ripley, Derbyshire.

J. H. Carruthers of East Kilbride, Scotland, has been sold by Burmah Engineering to a syndicate of financial institutions, with its former managing director, Mr William Cowan, returning from retirement to head the company again.

Mr Cowan says that there is now "a glimmer of light" in the UK market and the company's order book had lengthened to around six months, with further good prospects in the shipbuilding, construction and motor industries.

This recovery from a very serious position at the end of last year had been assisted by improved demand from the Middle East, while the com-

pany's acclaimed Monobox crane design remains a valuable asset in the longer term, adds Mr Cowan.

Another notable development has been the management buy-out of Matherons of Rochdale, with Mr Kelvin Matheron, the managing director, leading the way to the conclusion of a deal for an undisclosed sum with the former owner, William Hudson. Financial assistance was provided by the Industrial and Commercial Finance Corporation.

Mr Matheron says that no major changes are planned following the recently completed sale, since the workforce had already been virtually halved during the past two years and now numbers around 150.

Output at Matherons is now around two-thirds the level of two years ago. Its main products remain overhead travelling cranes up to around 50 tonnes, wire rope hoists of up to 32 tonnes and lifting jacks of up to 40 tonnes.

Herbert Morris has also completed a reorganisation of its sales outlets, having established around 150 locally based lifting gear operators as suppliers of its products. Last year the company introduced a new electric chain hoist in the 125 kg to three-tonne range, which it believes has made some impact on the market.

The company believes that the lighter end of the market, where it is particularly active, is now showing signs of improvement while demand for hand hoists has held up reasonably well during the recession.

In the middle range the market for electric overhead travelling (EOT) cranes has been very weak and price competition severe, with many companies selling at cost to retain their work forces, Morris suggests.

At the heavy end of the market the company has set its sights on four main areas: steel plants, power generation, shipbuilding and container handling. In the first the prospects for UK sales seem bleak but the company is bidding for work on a number of overseas steel projects, notably in India and other developing countries.

On power generation it is encouraged by the UK's nuclear power station programme and the demand it will create for heavy lifting equipment, while the recent success, in relative terms, of UK shipbuilding, is seen as a potential area for growth.

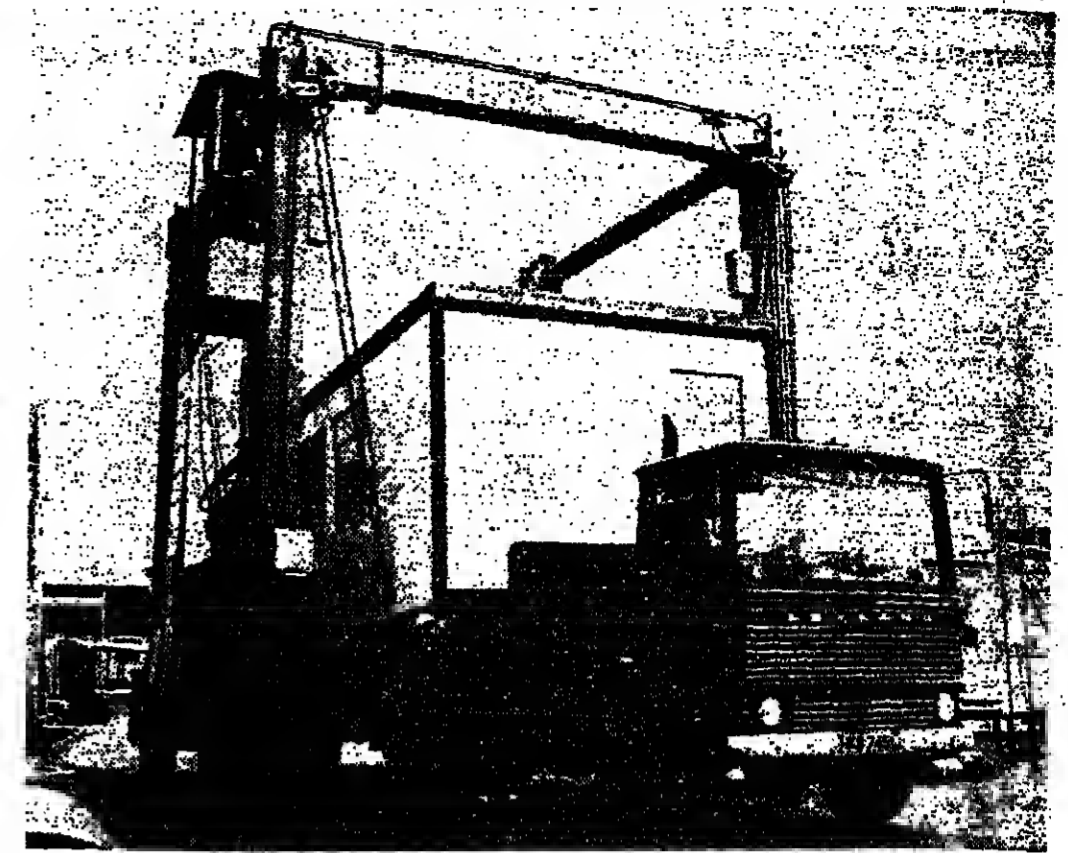
Finally, on container handling Morris accepts that there remains a considerable amount

of excess container handling capacity in the UK and Europe but believes that will not last and sees opportunities here. The company has recently installed two container stacking gantries at a container marshalling area at Ipswich, Suffolk.

Overall the company is more firmly committed to heavier type of equipment, with around 50 per cent of its turnover coming from this sector and about the same from its light and medium-range activities.

Stothert and Pitt of Bath, a specialist in dockside cranes, has recently won an order worth around £2m to supply eight 10-tonne cranes and one 25-tonne crane for Calabar Port in Nigeria. It has also been concentrating on specialised crane work for offshore oil platforms—as have a number of companies—particularly in the North Sea.

The company says this has been an important area since it involves higher technology work with specific requirements by customers on safety and performance, giving higher added value to the product. Stothert and Pitt has 12 such cranes on order for the North Sea and other parts of the UK.



A mobile hoist at work at Cawley Marine Industrial, of Tunford, Reading

"Our experience is that the whole of the UK market, from light hoists to heavy cranes and even fork lift equipment, has declined fairly evenly over the past two years and demand is now around half the level experienced in late 1979," says the company.

The result of this, it is suggested, is that suppliers have cut margins severely and in some cases the quality of products is suffering as a result of the use of cheaper components, with safety implications for the long term.

Demag also points out that

since most companies have only one EOT crane serving their manufacturing activity they are highly dependent upon its reliability, so the consequences of repairs could be serious.

During the recession Demag has embarked on a programme of product improvement, concentrating on consolidating and simplifying design, with the aim of reducing maintenance requirements.

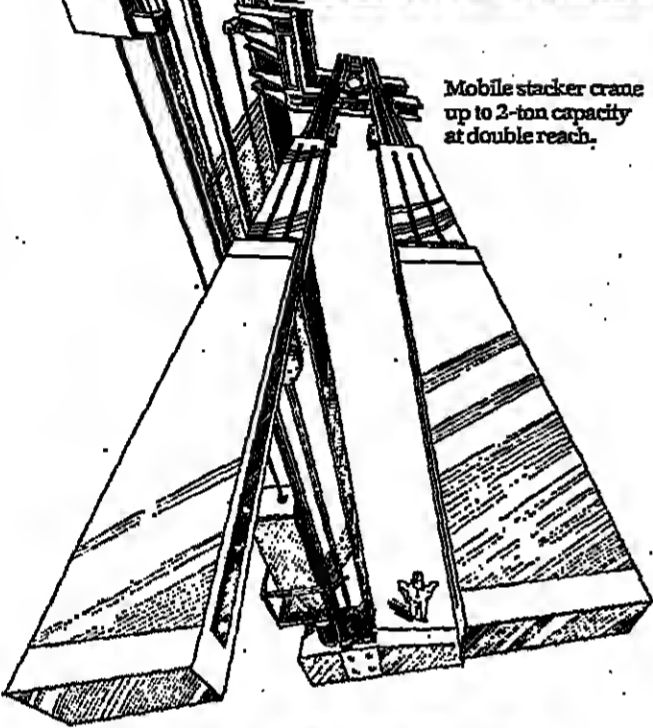
The company has also expanded its manufacturing activities at Banbury, where all its UK products are manufactured

with the exception of motors and other minor parts which are mostly supplied from Germany. The workforce is around 250.

Demag has seen a slight upturn in demand in recent months and believes there will be a slow but steady increase in demand this year. This appears to be the consensus of the industry. Many companies cautiously point out, however, that this recovery is in their view by no means certain and could be halted by a number of economic factors.

Lorne Barling

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Updated

Mr Matheron says the UK market for the company's products is now fairly steady and that there are signs that previously delayed investment schemes are going ahead. But there is little sign of any sharp improvement in demand.

The major forces within the industry remain NEE Clarke Chapman Cranes, particularly at the heavy end of the business, and Herbert Morris, the Davy Corporation subsidiary which spans a wide spectrum of products, some updated or replaced recently.

Consumer sectors pose special problems

New UK handling systems needed

HANDLING a high volume of goods in such consumer industries as food, drink and retailing generally poses special problems for equipment manufacturers and operators alike. But with the pressure on margins in these areas it is one management activity where companies are increasingly focusing their attention.

The need for companies to do so was spelt out by an official industrial report for the food and drink industries which suggested that "the evidence indicates that the major areas of technical weakness, in terms either of inferiority or absence of UK machinery, lie in the meat, brewing, soft drinks, biscuits, chocolate, confectionery, ice cream and oils and fats sectors."

In margarine production, for example, it was suggested that machinery suppliers need "increasingly to be able to offer complete systems of machinery whether based on the use of the paper wrapper or the plastic tub." The report added that "a complete line, not an assortment of machines from different sources, is what the customer wants."

In the meat sector the report pointed out that much of the primary processing is along a conveyor system. It discovered, however, that processors preferred Scandinavian machinery because such equipment linked together to form an integrated and highly automated system.

If UK sources had been used the purchaser would have had to undertake the design and project management himself, it was discovered. Consequently the report recommended a much

closer relationship at an early stage between food processing companies and machinery suppliers to help develop UK mechanical handling systems.

In the broadest sense mechanical handling in the food industry encompasses all stages from the farm to the consumer. In these terms the industry is one of the largest in the country and, as may be expected, there are as many different ways of meeting mechanical handling problems as there are companies.

A prime example of mechanical handling in the industry is given by the Bejam frozen food group. Bejam has some 180 freezer food centres throughout the UK. Keeping up to 500,000 shoppers a week supplied with packs of frozen grocery products imposes a substantial strain on Bejam's mechanical handling, storage and distribution systems.

Cold storage

Freezer food centres south of the Thames and across to Wales are served by a 34,000 cubic metres cold storage depot at Frimley Surrey. This is unusual, in cold store terms, not just for its sheer size but in its use of five levels of racking to pack as much as possible on to a given floor area.

Bejam uses a flexible pallet system which helps ensure that racking is used to full advantage. Operations are planned each day to minimise interference between the high-speed high-lifting fork lift trucks used.

Efficient mechanical handling of the materials used in drink production is as important for Britain's beer, spirits and soft

drinks producers as it is for the food industry in general. With such a high volume and bulky operation, profit margins are traditionally low—thus making it vital to obtain the most effective throughput of materials.

Unfortunately for British engineering companies many UK drink producers over the past decade have been forced to look abroad for their materials handling machinery to ensure that costs were kept to a minimum and efficiency maximised. In part this reliance on overseas machinery was forced on the brewers in particular by the rapid growth in demand for lager throughout the 1970s.

The rapid swing to lager led to a lurching of orders for production vessels which UK sources had been unable to meet. But the problem with lager production is that the production process also requires longer storage times—and therefore greater capital costs—than traditional beer production.

The lengthy process of lager brewing—from malting to bottling—has meant an intensification of brewers' efforts to improve materials handling. In the brewery, for example, mash filters and "lauter tuns" are being introduced which lead to significant increases in the number of brews which can be achieved in a day.

Perhaps the most significant development in lager equipment has been the introduction of cylindrical-conical fermenting vessels to replace the traditional square or horizontal types. Since lager production involves bottom fermentation using yeast which sink to the

bottom of the vessel rather than rising to the surface, cylindrical vessels allow the yeast to be separated out from the bottom.

In the retail sector in general, warehouse storage and handling is increasingly seen to be as important an area as marketing. But the way retailers deal with their warehouse problems varies considerably.

Palleted goods

Fine Fare, for example, has its warehouses laid out along conventional lines with palletised goods on four-tier racking, with the floor and first tier levels being used primarily for despatch and the two upper tiers for holding replenishment loads for the first two levels.

Storage of bulk goods is either in blocks or in drive-in racking. Warehouse staff responsible for filling dispatch orders have long-fork electric trucks which carry two roll pallets. Removal of goods is carried out from side to side of the tier being used, thus providing a one-way system and obviating congestion.

J. Sainsbury makes use of sophisticated computer analysis to help its warehouse operations. Computer printed forms give details of goods due in each day. Arrivals, mainly on pallet boards, are unloaded by pallet or "reach" truck, checked for quantity and quality and then stored.

The essential point about all retail systems, however, is speed and flexibility of operation when dealing with the high volumes of goods handled by a large multiple group.

David Churchill



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INTERNATIONAL STORAGE AND HANDLING III

Hazel Duffy looks at the lift truck sector hit by recession and automation

More stress on value for money

THE PAST year has been probably the most difficult of any experienced by the lift truck industry. The major influence is the recession, which has reduced demand for capital equipment throughout the industrialised world. The users of lift trucks have frequently tried to squeeze a bit more life out of their existing equipment and postpone the date at which they make a replacement purchase. Prospects for recovery look weak at least until next year and even the more optimistic predict that the recovery will be slow.

Another important influence on future demand levels for lift trucks is the place of the product in changing methods of materials handling. Automated warehouses in particular are already affecting demand for lift trucks adversely. There is every prospect that this solution to storage needs will become increasingly popular, largely cutting off what has been an important market for lift trucks.

In the factory the future will also be increasingly dominated by assembly and manufacturing methods which will require sophisticated movement of goods and materials. Driverless tractors, guided trucks and fully automated aisle stackers are all products of the future which were shown at the materials handling show in Paris recently.

The lift truck, however, retains its reputation for being a highly flexible vehicle for moving goods, materials, components, etc., around factories, warehouses, ports and many other areas of work. Flexibility, including the means to be used in and out of doors, outweighs the relatively high cost of operating lift trucks. Efforts are being made continuously to increase the productivity of lift trucks, by making them more efficient as well as more acceptable environmentally, in the battle for the lift truck to win out over handling methods.

The industry has been aware for some time that the days of demand growing year on year have long since passed. In the industrialised world demand is almost entirely for replacement, which in conditions of recession has led to dramatic falls in some markets. Most European markets have fallen by 15 to 20 per cent in the past couple of years, a situation which has meant that suppliers are competing at very large discounts to list prices.

Inevitably the market situation has led to some rationalisation, although surprisingly not as much as has been predicted by some experts. The multi-nationals have all survived, although some would have been happy to offload their lift truck interests if they could find buyers. Those manufacturers whose activities are predominantly in lift trucks have been forced to re-assess their tactics in the face of substantial world overcapacity.

Low priced

Hyster, the U.S.-based group, has employed the most cost-efficient methods of design and production to launch a low-priced lift truck taking on the Japanese. This is the Challenger which has a starting price of under £8,000. Produced in a highly automated plant in Northern Ireland, built at a cost of £25m, the truck is reported to be selling well. Other manufacturers, Clark Equipment, for instance, have introduced new models where the emphasis is on high levels of reliability, ease of service, and low operating costs, which are key features in the consideration of the customer.

Despite the severity of the recession the multi-nationals find themselves continuing to compete against nationally based manufacturers which have been fighting hard in Europe to maintain their market shares.

There has been some rationalisation; in the UK the pressure of imports in recent years and the early onset of the recession has been very damaging for the indigenous suppliers as well as the international companies based there.

The two broad-range manufacturers—Lansing and Coventry Climax—have rationalised extensively over the past year and are now owned by the same person, Sir Emmanuel Kaye, following the sale of Climax by B.L. Sir Emmanuel intends that the companies shall be run independently, however, the rationale for the purchase lies in maintaining a strong British-owned presence in the industry.

The problems for this sector of the industry is to increase its international sales—in recognition of the fact that the UK is unlikely to be able to support an industry of this size on its own. LancerBoss, the other major supplier, came very close to buying Climax as a means of increasing its product range. Now it is likely to form a joint venture or some type of association with another European company to strengthen its product and market range.

Numbers cut

The chairman of LancerBoss, Mr Neville Bowman-Shaw, predicted recently that the underlying unprofitability of most of the industry will force much more rationalisation in the near future. He maintains that 56.5 per cent of the world market is accounted for by 20 manufacturers, the rest being split among more than 200, and predicts that the numbers will be reduced progressively until by 1990 10 manufacturers will account for 70 per cent of output.

Few experts would want to line themselves up with so specific a prediction but there is little disagreement that the industry will become more concentrated into a core of major suppliers. Just which companies these will be will depend to some extent on the willingness of international governments to maintain a presence in the industry and of multi-nationals such as Caterpillar and Erton to continue supporting an activity which at the very least must be making a much smaller return than their mainstream interests.

Japanese lift truck companies seem to be in the process of consolidating their market share in Europe. In some markets, that is France, where domestic suppliers notably Fawc, are dominant, that share is still no more than 10 per cent; but in the UK it is at least 15 per cent. Fears that the Japanese would swamp the European market as they have other sectors have not yet been confirmed. In the UK market the competitive pressures in the past couple of years have been considerably greater from West Germany, to the extent that imports now take between 40 and 50 per cent of sales.

As the automation era dawns in certain areas of manufacture, the need for the traditional counterbalanced or reach truck for a huge variety of movements will still be there. Nearly all suppliers report that the going is tough, though small specialised manufacturers find that they continue to satisfy their customer requirements. Many customers, for instance, are able to meet at least part of their handling needs with low-priced pedestrian operated trucks.

The lift truck industry has shown itself in the past to be technically innovative and strong on marketing. The question now being put is whether some manufacturers' trucks—at least in the standard ranges—have not been over-engineered. The success of companies like Toyota and Mitsubishi, which have concentrated on good basic models, has reinforced this view among some European and U.S. companies. While the recession continues to bite the emphasis can be expected to be increasingly on value-for-money.



BMHB's chairman Sir Jeffrey Petersen

BMHB widens its net

MATERIALS handling is frequently an afterthought on the part of industry yet the economies that can be achieved with methods that have been properly planned can be substantial. It was in recognition of this fact that the British Materials Handling Board was set up by the Government in 1978. Its brief was to encourage industry at all levels to become more aware of the importance of the economic, environmental and health advantages of greater efficiency in the handling of industrial materials and finished products of all kinds.

Former members of the board included British Rail, the Post Office, Boots, the Ministry of Defence, BP, Woolworth and other large organisations. Contributions from these members, and some Government money, have kept the modestly staffed board going.

Now it has been decided that the board needs to widen its appeal to a much wider range of potential members who would provide all the operating funds, thus releasing it from any Government funding. On March 1 the board appointed its first chairman, Sir Jeffrey Petersen, a retired diplomat, to coincide with the commitment to expand into the problems posed by materials handling for a larger cross-section of industry.

Sir Jeffrey says the board's aims must be to "stimulate demand" for materials handling and, where possible, to see that customers use British suppliers. The first meeting of the new board, for instance, brought together some of the major retailers and two manufacturers of hanging garment equipment to discuss the needs of the retailers and their reasons for buying imported equipment.

Initiative

The Board aims to co-ordinate some of the work on handling which is being done in various organisations. The National Economic Development Office, for instance, has taken a look at sortation problems for the Post Office and the requirements of the British Airports Authority, following the Board's initiative in raising the subject of their future needs. On a completely different handling problem, the packaging of bricks and plasterboard for the construction industry—the Board has managed to get the employers' body of the building trade to gather views from across the industry.

The difficulty for any such body in materials handling is the very wide field of activities involved. The research and development working group of the Board (which, like all its other activities, operates on a voluntary basis) has therefore concentrated on a few selected and narrow technical areas within the field. Examples of studies being undertaken by various sub-groups include: pneumatic handling of bulk particulate materials such as grain, coal, etc.; a campaign aimed at recommending a British Standard transit packaging label; production of a guide defining physical properties of bulk solids; a survey determining the nature and magnitude of the problem of dust control associated with ship loading and discharge.

Materials handling and storage is an area where British manufacturers were well able to provide the solutions in the 1950s and 1960s. Increasingly over the last decade, however, manufacturers and distributors have gone abroad for their systems and equipment. The task of the Board is to attempt to reverse this trend and at the same time make industry much more aware of the advantages that can be gained from efficient methods.

The address of the Board is: IPS House, High Street, Ascot, Berks.

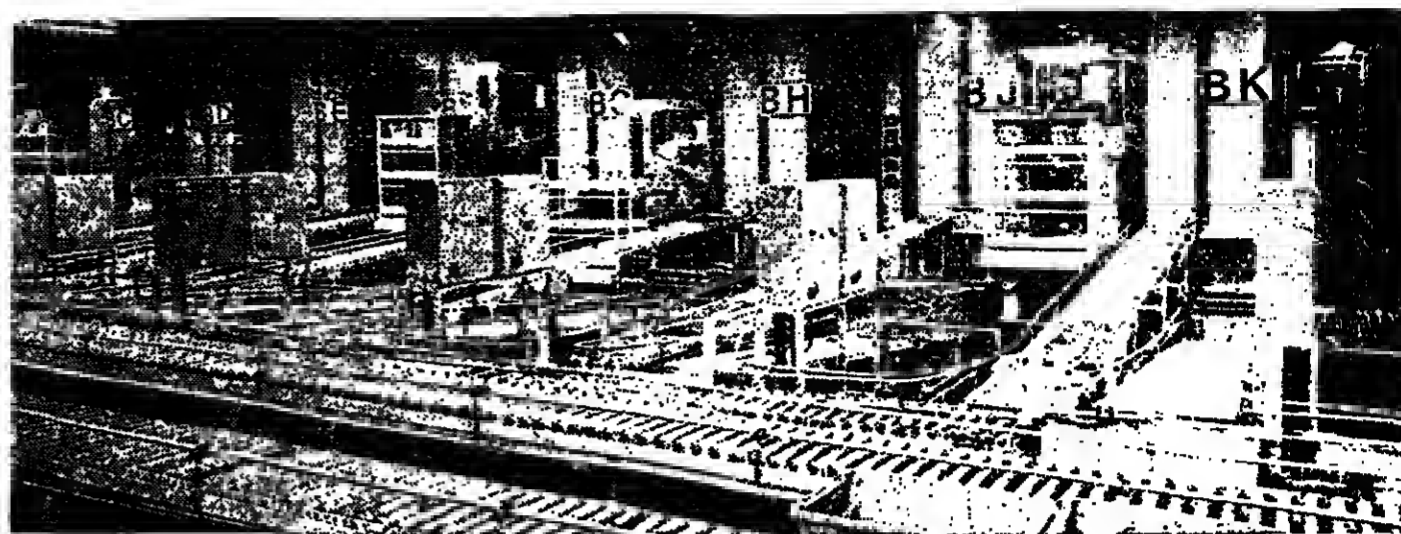
Hazel Duffy

Automated warehousing plays a key role in giving good customer back-up

Europe catching up in storage

AUTOMATED and semi-automated warehouses are becoming an increasingly important feature of well-planned storage and distribution systems in factories and individual warehouses. In the ideal state they will form part of an integrated system of highly automated assembly and manufacture. But most are being installed independently as a result of expansion of activities or simply because there is a need to replace the existing system.

The majority of installations have been in the U.S. and Japan but European manufacturers and distributors are recognising the value of systems which can afford more efficient storage and retrieval. The problem is, of course, that they are expensive—a custom-built parts storage system for an automotive distributor, for instance, costing perhaps £3m.



Part of the automated system installed by Demag, part of the German-owned Mannesmann Demag group, for the small parts store of Volkswagen's new stores complex at Milton Keynes

An example of a highly sophisticated warehouse system for the mail order companies in the British Mail Order Corporation was designed and engineered over a number of years to bring together the latest in equipment and systems control. The Martland distribution centre near Manchester was opened in 1978 and three years later the high bay project, an integral part of the centre, came into being.

The entire flow of goods through the centre is controlled by computer; delivery vehicles are directed to specially designed receiving bays for unloading by telescopic conveyors as well as fork lift and hand pallet trucks; the merchandise is placed on pallets and moved to the high bay storage and retrieval area; after being checked by computer that it is within the weight limits of

the storage system, the pallet proceeds to one of the ten aisles of 66-ft high racking; it is then routed via a spur conveyor to a crane pick up point which takes the pallet to be stored in a selected position.

When required the crane transports the retrieved pallet to the output conveyor system, situated 39 feet above ground level, and it is then tracked for the rest of its conveyor journey in the same manner as the input system, feeding into the packing department. A number of companies supplied equipment to the overall system, where the consulting engineers were Merz & McLellan, the National Materials Handling Centre and a systems consultant.

The Turin-based Fata group, part of Bahcock International, has been involved in a number of automated and semi-automated warehouse installations.

In the UK, for instance, it has put in several systems at the Leyland truck plant, and also at the Solihull plant for Land Rover, where a fully automated storage and retrieval system complements a high level of automation in the assembly area. Fata was also responsible for IBM's storage system at Greenock and has done a number of automotive installations on the Continent.

Demag, part of Mannesmann Demag, the German-owned company, has also specialised in putting together automated and semi-automated warehouses. It has put in 56 in the UK since 1968; installations this year include spare parts warehouses for Heron Suzuki GB at Crawley and Saab Cars at Northampton. Other recent

installations include a £1m bulk paper store at Battersea for Her Majesty's Stationery Office and a £1m system for Caterpillar at Desborough. The most sophisticated warehousing systems are a fascinating combination of computerised control and un-manned equipment. But for many customers a combination of manually operated stackers acting on the instructions of a computer, will bring the required improvements in inventory control and increased efficiency in meeting their customers' requirements, at a lower cost.

The growing emphasis on a manufacturer having the reputation of offering good back-up services has made advanced methods of storing and retrieving parts an essential element in maintaining international competitiveness. Few manufacturers who have to answer urgent calls, perhaps from overseas, for vital spare parts can afford to ignore some element of computerised control of storage. As well as reliability it offers savings in manpower and overall improvements in efficiency.

This is not to say, however, that there have not been disappointments with some of the systems that have been installed, and most operators find that there are some snags to be ironed out before they are fully confident about the system. The target of the designers and equipment suppliers must be to ensure that as more of these systems are put in the drawbacks will be eliminated.

H. D.

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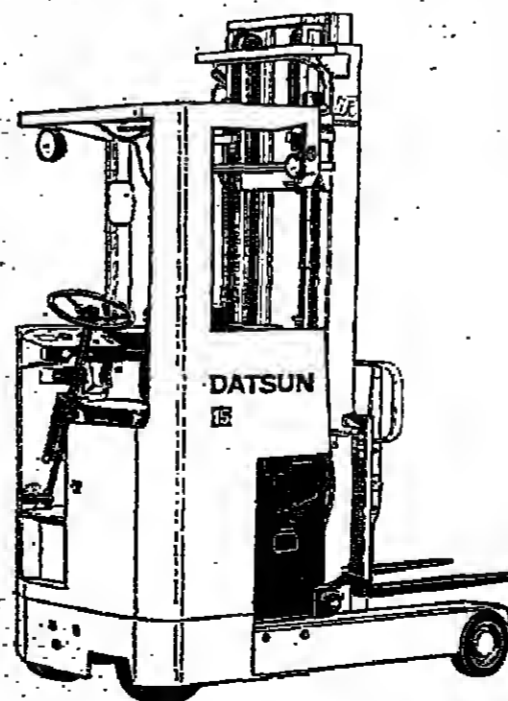
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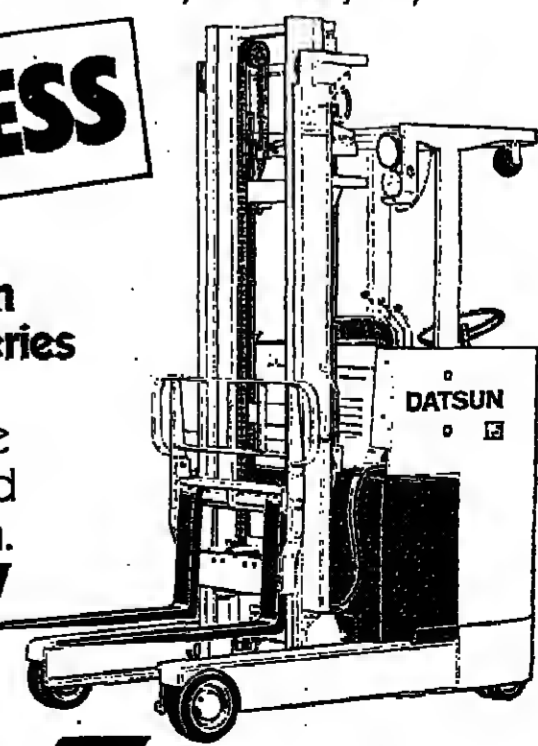
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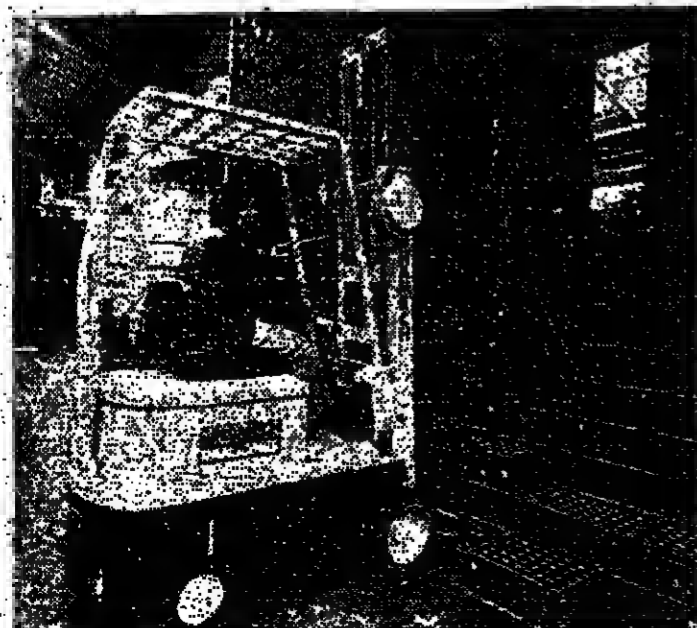
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The flexibility of lift trucks has always been one of their strongest selling points. The Hamech Ransomes L (above) is one of a breed of fast and manoeuvrable electric trucks

INTERNATIONAL STORAGE AND HANDLING IV

International rivalry grows in the market for heavy handling equipment

Dinosaurs have their day again

COAL'S resurgence in the developed countries is spawning new breeds of heavy handling machines which loom over the industrial landscape like dinosaurs.

Heavy and cumbersome, they seem to make up in size and weight for their lack of complexity, obsolete monsters in an age of micro-technology. Nothing could be further from the truth. Far from facing extinction, they are in increasing demand. Thanks largely to the revival of coal and the need to transport it huge distances over land and sea.

Every stage in the mining, transport and use of coal, both for power generation and for industrial heat, calls for equipment which will minimise the inconvenience of a fuel which is solid, bulky, and dirty. Wherever possible, coal users look for equipment which handles it as though it were a fluid. In the U.S., for example, coal is pumped from the mines through pipelines in the form of slurry.

Labour costs

At the user end, too, it is made as fluid as possible, either by being ground to a fine powder which can be blown through pipes into furnaces, or fed in heavier consistencies to furnaces by pneumatic pressure.

At all stages of the movement and handling of coal, a high premium is placed on the need to be as automatic as possible, thus whittling down labour costs.

Some of the new equipment is provided by companies which are traditionally linked to the coal industry. This is true of the conveyor belts and the surface systems used to stack, blend and load coal.

In other cases, such as the pneumatic handling systems for factories or at the dockside, coal is being moved by technologies originally developed for moving other materials, such as sand or gravel.

In the past 12 months, the demand for equipment at all stages in the use of coal has been on the increase, stimulating international rivalry between large established companies and presenting opportunities or innovative entrepreneurs.

The rivalry for this market also reflects the traditional strengths of different countries' mining or engineering industries, as well as their engineers' native flair.

British companies, for example, are at least as good as their overseas competitors when it comes to making conveyor belts. Their expertise was evolved underground in the British coal fields and has ensured them healthy overseas markets for handling coal as well as other minerals.

In the field of heavy reclaimers and stackers, British companies tend to be overshadowed by competitors who have perfected their designs in large open-cast mining industries, such as that in West Germany. Consequently, even the National Coal Board, which tries to buy British wherever possible, has some of its favoured equipment incorporating foreign designs.

There are signs, however, that this foreign dominance is coming to an end and that wholly-owned British companies could soon be winning a greater share of orders for pit-head installations in Britain.

Where British companies have an indisputable lead at present is in devising the pneumatic handling equipment on offer to factories which want to switch to coal. One reason for this may be that British industry has continued to burn proportionately more coal than factories elsewhere in Western Europe. But this alone does not explain the British lead, which must also be due to individual engineering skills.

In the conveyor field, the leading British companies are Anderson Strathclyde and Cable Belt, with overseas manufacturers led by Krupp of West Germany.

Krupp's longest overland conveyor belt, capable of shifting phosphates 66 miles across the Spanish Sahara. [It is currently believed to be out of action because of political instability.]

However, Cable Belt, based at Ripley, Derbyshire, is now making the longest and second longest single flight conveyors in the world, for an Australian haulage handling system. They are 18 miles and 22 miles long, respectively.

The company sees its most promising markets as the South African and Australian coal industries; Zambia's copper industry; and Australian bauxite.

A subsidiary of the Laird group of companies, Cable Belt says it made a "comfortable" profit on last year's £50m turnover. However, to maintain its position it has found it necessary to instal facilities to enable it to carry out the final stage of assembly in the customer country.

Cable Belt's rivalry with Anderson Strathclyde will be tested in the twin drift mines at the Selby coalfield in Yorkshire. One of the mines will be supplied by Cable Belt; the other's conveyor will be supplied by Anderson.

Other hordes of equipment will be needed to support the growing international maritime trade in coal. A feature of the new coal ports will be machinery to load and unload ships continually, instead of the slower and more familiar grab systems.

One of the first continual ship unloaders has been ordered in France for the port of Dunkirk. The British company which is working hard to meet this market is Babcock International, based at Gloucester. It has designed a continuous unloader, consisting of a bucket wheel applied to an elevator capable of emptying a ship at two and a half times the speed of a mechanical elevator.

New projects

Babcock-Moxey is also one of a number of British and European companies which have supplied surface handling equipment to the National Coal Board for its large new projects in Yorkshire and the North East. In 1980-81 it also won valuable contracts at the Hong Kong Castle Peak "A" coal-fired power station; and at Australia's Hay Point coal port. Other handling systems are being designed by Babcock for the Mexican fertiliser industry and for steel works in Brazil.

However, it is frustrated at not winning even more fabrication work in the UK. In 1980, it assembled about 1,000 tonnes of steel compared with its capacity of 2,500 tonnes.

Babcock's UK competitors are led by Adamson Butterley, a subsidiary of the broad-based Noreros group, and Bristol-based Strahan and Henshaw, owned by Dickinson, Robinson, Adamson Butterley has supplied a continuous grab type ship unloader for the British Steel Corporation's works at Redcar. With an 1981-82 turnover of about £10m, Adamson claims to be making a slight profit and to have about two years work on hand. However, it admits that it would be in difficulty without the orders from the National Coal Board, including contracts for half the surface handling equipment at Selby.

However, some of the prize NCB contracts have recently gone to the UK subsidiary of West Germany's PHB Weserhutte. Early this year, it won the contract for two circular blending beds for the Coal Board's Grimethorpe Project. Although one of the British companies' designs was as good if not better than PHB's, the latter's price was substantially lower.

This was mainly because, having a lot of experience in this equipment, it did not have to include the design costs, which are about 10 per cent of the total. Four-fifths of the work will be carried out in the UK.

However, the high quality of British companies' designs makes it likely that in future fewer of these prize contracts will go abroad.

Italy sees yet another major advance in car production

Fiat's robots take on engine assembly

THE LAUNCH of the "Robogate" system to build Strada car bodies at Fiat's Rivalta plant in the late 1970s "may be seen in history as the beginning of the end for the production line," Sig Paolo Scolari, the company's technical director, observed late last year.

With Robogate arrived a system whereby a central computer controls trolleys which deliver body panels to several robots grouped around a "gate" where the car's body is welded together and the robots made to work as a team.

Sig Scolari was speaking, however, after the unveiling of yet another major step in robotisation—one which is revolutionising Fiat's approach to its handling of manufacture of the other principal car component—the engine.

The LAM (standing for asynchronous engine assembly) system which went on stream at Fiat's Mirafiori plant last year dispenses almost entirely with the conventional engine production line. That it has not disappeared completely is due to the fact that the engines, currently being built were not specifically designed for the process. But the coming generation of engines is being based on a modular design principle which will allow a wide range of engines to be built by robots under the control of computers.

LAM cost Fiat between £8m and £10m to develop and instal. Like Robogate it depends on computer-controlled trolleys moving components for assembly to work stations. The trolleys, 37 of them moving on a track 5 miles long, serve 10 work stations. Eleven are used for production, the twelfth for rectification.

Assembly on the current engines is carried out by workers. But space has been left for robots to replace them when the new engines are introduced.

Each trolley collects a magnetic card bearing instruction for which engine version is to be built, then picks up the blocks and crankshafts for two engines to be delivered to the first work station. Each "island" of work stations is controlled by a micro-computer which receives its instructions from three central computers overseeing the entire system.

As each assembly operation is completed, the trolleys whisk the engines to the next phase. Because the work stations at each island carry out the same tasks, workers can go at their own pace and even take a break without disrupting the process, as would happen on a conventional production line.

There are still potential bottlenecks in the four transfer lines used for a series of simple operations such as the tightening of cylinder head bolts. But these too are disappearing.

The benefits of such a system have already become apparent. In full production, just 350 workers are required to build 1,500 engines a day on a double shift.

Most significant, however, is the great flexibility of the system. That has become really important because of the tremendous number of versions of one particular engine which a manufacturer is required to build in order to meet varying exhaust emission and other legislation and market preferences.

In the case of the engines being processed by LAM some 110 different versions are called for. Before LAM the speed of the entire production process was necessarily geared to the most complex and expensive version. With LAM that is no longer necessary.

There is little prospect of this level of complexity in specification decreasing. On that basis, says Fiat, the computerised robot control of this major aspect of car manufacturing is not so much desirable as necessary.

The system was developed by Comau, Fiat's industrial equipment and planning subsidiary. Comau already has a well-established arm for selling its technology elsewhere in the industry.

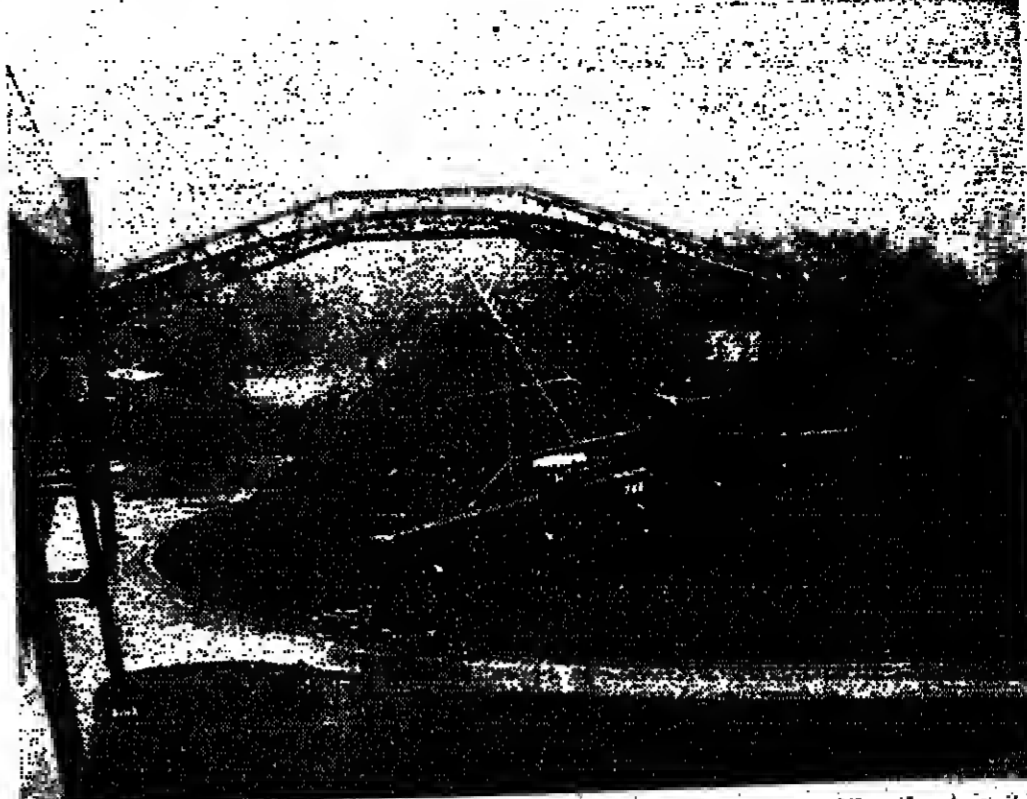
It has been talking to other manufacturers interested in taking the LAM system, although so far no completed sales have been announced. But given other side benefits of the system, such as a halving of engine rejection rates, it seems unlikely either that it will not find purchasers or that other manufacturers will not develop their own technology along the same lines.

Meanwhile Fiat is pressing on with further steps in automatic handling of its production processes. These include a seeing robot which is being used initially to bolt hinges to Strada doors and designed to do the job in 18 seconds, against 48 seconds by hand.

But that, suggests Fiat, is just a first step. The seeing robots will move on to perform much more complicated tasks.

This year about 100 robots are being added to Fiat's core of 300. To the Robogate "gates", for example, are being added slides for yet another set of robots to work. These will allow the bodies of two entirely different cars to be built at the same "gate".

John Griffiths



A circular coal blending system designed by PHB Weserhutte, like the two it will supply for the NCB's Grimethorpe Project

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GARDENS TODAY

Shrubs—a list of winners

BY ROBIN LANE FOX

HAVING NAMED my top ten alpine plants last week, I have been asked to name my top ten garden shrubs.

The request comes from a reader, who may not be very interested in planting what I suggest. He has a list, he says, which Arthur Helyer once published of his own top ten, and he would like to know where, if at all, we agree.

This puts me on my mettle. I do not recall the Helyer list, and I have no indication of its date. It might go back before my lifetime, let alone my interest in garden plants. I will assume it was earlier than, say, Potentilla Red Ace, but not so early as Hypericum 'Hidcote' (the 1930s). I will also assume that it only picked plants which will grow equally on acid soils and lime. That excludes Camellia Donation, white rhododendrons, Loderi and all manner of pale azaleas. But it keeps me on the ground which I know best.

The winner, for my money, has to be the Philadelphus. I am not choosing plants which, ideally, we would all like to grow well. They must be easy on my definition, and hardy in all but the worst of the recent winter. I have never killed a Philadelphus or Mock Orange Blossom, and I doubt if any sensible gardener could. I want it, of course, for its heavenly scent, as powerful as a tangerine's in late June and July, when the bushes are covered with their white flowers.

No variety is less than good, but perhaps I should name the broad, single-flowered Belle Etoile as my favourite. The cupped flowers have a purple

stain in their centres. Prune them all as soon as they have flowered, and use them wherever you can.

They are hard-pressed, however, by many viburnums and here, too, scent tips me in favour of the winter-flowering form, called Bodnantense Dawn. Its season is long and its vigour is beyond question, as it flowers during quite sharp frosts. About 7 ft high, 4 ft or 5 ft wide, it is a hardy shrub and its white flowers, again, are touched in the bud with pink. The scent is slightly peppery, and nearly makes me want to sneeze. But it grows almost anywhere, and multiplies by young suckers.

Excluding the small shrubs, I would turn next to one of other of my favourite huddelais. I hope the bad winter has not scoured you off the most elegant garden form, the lavender-blue flowered variety with grey leaves, which sells as Fallowiana Lochinch. With the slight shelter of a south or west aspect, the bushes I know all seem to be alive somewhere down their clutter of dead wood.

If you rule this one out, I would take Alternifolia instead, the variety with long, drooping wands of pale lavender flower in July. It will grow as a small tree or against a wall. I prefer them both to the coarser autumn hybrids.

It will take more than one word to describe my love of Ceanothus, too. Here, the older plants in my area seem to have died, every one of them. But new ones grow quickly, and, although I change my favourites every three years or so, I would take the deep blue Cascade for

a warm wall, because its flower is so profuse and the colour so pure. To atone for its tenderness, would give fifth place to variegated Dogwood, or the form of cornus alba with the longest name in the list. This marvellous shrub will mix with anything and even redeem the coarser sort of purple foliage. I like it best in half shade, competing with wild flowers, but it is a good foil to the old-fashioned roses in full sun. It appreciates a rich soil.

I would have to name a hydrangea and, now that I know how it likes lime, I would choose the huge felted leaves and big heads of blue-white "lace caps" of flower on the form called Villosa. I grow it on an east wall, where it survived the winter, as did other young ones on open ground. It is a strong, rapid shrub of great quality, a first choice for any shaded wall. Sometimes the frost touches the leaves in spring, but the effect is only skin-deep, and soon disappears.

I now realise the hopelessness of my task. Dozens of shrubs press equal claims and I would like, at some point, to be sure of agreeing with my senior colleague. Would the Helyer list have run to the indestructible winter flowering Mahonia Japonica, whose sprays of acid yellow flowers smell deliciously of lilacs-of-the-valley. It grows anywhere, but, if you treat it well, its leaves

wear a marvellous bloom.

We must, surely, have a lilac and I will take the sky-blue Firmament, single-flowered but an ethereal colour, which flowers in huge trusses. The scent, again, would run far and wide, as it does off the common but necessary Ribes. The blood-red King Edward form is not the only good one, and I am tempted by the pale Tydemans' white. But it has such a richness of colour that I forget its commonness and confess to a love for the scent of young blackcurrants, which rises from its leaves in spring. It, too, will grow anywhere, in sun or shade.

I am avoiding the low-growing shrubs, partly because those glorious cistus are not always where I want them, and partly because of my family's taste in dropping, after argument, the cut-leaved Golden Elder. But Rubus Tridactylus is too elegant in flower during May and too fresh in leaf and stem thereafter for me to leave it out. It is another white, I grant you, but this distant child of the bramble is so firm and strong that I would want it in any light position.

Last, but in no way least, I round off with a magnolia. White again, the pure form of soulangeana called Alba wins over the open-petalled flowers of stellato, and its many hybrids. This is the one with the long flowers, like white candles all over the bush before the leaves appear. This spring, it has carried a miracle, ignoring all the recent anarchy and coinciding with a warm break in the weather. Whatever you think of my white and scented mine before it, you surely cannot exclude this exquisite shrub from the list.

FT COMMERCIAL LAW REPORTS

Interest-free commercial loan not a 'settlement'

INLAND REVENUE COMMISSIONERS v LEVY
Chancery Division: Mr Justice Nourse: April 6 1982

WHERE A shareholder makes an interest-free loan to a company for ordinary commercial purposes and not for altruistic reasons, the transaction is not a "settlement" for income tax purposes, and does not render the shareholder liable for tax on income received by the company on investing the money lent.

Mr Justice Nourse so held when dismissing an appeal by the Crown from the decision of Special Commissioners that Mr Ralph Levy was not personally liable for tax on income derived by a company after investing a loan made to it by Mr Levy.

Section 446 of the Income and Corporation Taxes Act 1970 provides: "(1) ... as long as the terms of any settlement ... are such that (a) any person has ... the power ... to determine the settlement ... any income arising under the settlement ... shall be treated ... as the income of the settlor ..."

Section 457 provides: "(1) Where ... income arising under a settlement ... is ... payable ... for the benefit of any person other than the settlor, then ... the question will be whether it was a disposition within that definition."

Section 454(3) of the 1970 Act, "settlement" was defined as including "any disposition, trust, covenant, agreement or arrangement."

The loan was certainly a disposition, but the question was whether it was a disposition within that definition. In IRC v Pinner [1980] AC 896, the House of Lords held that a transaction could only be within the definition if it contained an element of bounty.

In Chinn v Hochstrasser [1981] AC 553, Lord Roskill said at page 555 that there was a distinction between cases where the recipient of a benefit had accepted some obligation which he had to perform, and "those cases where the recipient benefits without any assumption by him of any correlative obligation."

The Crown submitted that there was an element of bounty in the present case in that Parkspa benefited from the loan without assuming any correlative obligation for the payment of interest, or otherwise.

Lord Roskill was not saying that something which would otherwise be a commercial transaction devoid of any element of bounty would cease to be one merely because the person who was at the receiving end of it did not assume any correlative obligation.

The law was that before a disposition, trust, covenant, agreement or arrangement could be a settlement within section 454(3) of the Act, it must contain an element of bounty. A commercial transaction devoid of any

element of bounty was not within the definition. The absence of any correlative obligation on the part of the person who was at the receiving end of the transaction might be material, but was not conclusive, in determining whether it contained an element of bounty.

If those principles were applied to the facts of the present case, particularly to the Special Commissioners' finding that the transaction did not involve any bounty on the part of Mr Levy, it was clear that there was no disposition, agreement, or other transaction within section 454(3).

It was a simple case of a commercial transaction devoid of any element of bounty, and immaterial that Parkspa did not assume any correlative obligation for the payment of interest or otherwise.

On the whole of the material before them, the Special Commissioners could have come to no other conclusion. The appeal was hopeless and should be dismissed.

For the Crown: R. A. Morritt QC and John Mummery (Solicitor, Inland Revenue).

For Mr Levy: M. P. Nolan QC and Andrew Thornhill (Solicitors and Paines).

By Rachel Davies
Barrister

Little Robert to thwart Piggott repeat

RACING
BY DOMINIC WIGAN

DENMORE did the trick for Epsom's most successful rider, Lester Piggott, in last year's Great Surrey Handicap and it is interesting to find that the Moulton horse has become a late booking for the champion jockey in today's renewal of the six-furlong event.

Denmore, a Charlie Nelson-trained chestnut, who a year ago had a length to spare over Alpine Rocket, seems sure to make a bold bid if repeating that form or reproducing the performance which earned him third place behind Enchantment in Avra Tote Sprint Trophy.

He has, however, gone up 16 lbs in the weights since last year's race and this could prove too severe an anchor in the closing stages.

Two beneath him in the handicap whose claims seem to bear closer scrutiny are Never So Lucky and Little Robert.

Never So Lucky, a good-looking So Blessed colt, got off the mark at the first time of asking last season with a win at Windsor, before going on to better things, while Little Robert is thought to be back to the form which saw him far

from disgraced in the Richmond Stakes.

Another handsome sort, and one with the early pace required here, Little Robert is sure to go well off 8 st 9 lbs. He is the selection.

All but six were withdrawn from the City and Suburban Handicap at the final declaration stage and it seems clear now that the conditions may have to be reframed to this one-time fine race, which has not surprisingly, lost its Ladhrokes prefix.

In the absence of Funny Sprig, the 10-furlong event could well be destined for Lulav, third of 28 behind Braughing in last year's Cambridgeshire.

A second likely winner for Lulav's vociferous owner, Mr Chummy Gavena, is Maariv, one of five runners for the Hyde Park Stakes. At Cheltenham's Sean Graham meeting Arkan can give Jeremy Hindley his highest jumping prize to date.

- EPSON
- 3.05—Lulav*
- 3.35—Little Robert***
- 4.10—Maariv
- CHELTENHAM
- 2.30—Mr Jerry
- 3.40—Arkan**
- RIFON
- 5.15—Daltra

BBC 1

- 12.30 pm News After Noon. 12.57 Regional News for England (except London). 1.00 Pebble Mill at One. 1.45-2.00 Over the Moon. 2.15 Racing from Cheltenham. 3.53 Regional News for England (except London). 3.55 Play School. 4.20 Scooby Doo. Where Are You? 4.40 Play Away. 5.05 John Craven's Newsround. 5.10 A Little Silver Trumpet.
- 5.40 Evening News, Weatherman.
- 6.00 Regional News. Magazines.
- 6.25 Nationwide.
- 6.50 Young Musician of the Year. The final of the piano class.
- 7.30 Film: "Swallows and Amazons" (1974) starring Virginia McKenna and Ronald Fraser.
- 9.00 A Party Political Broadcast by the Conservative Party.
- 9.05 News, Weatherman.
- 9.30 Rough Justice (last in series): The Case of "Little Boy Blue".
- 10.00 Sportsnight: World Ice Hockey Championship from Helsinki: USSR v U.S. International Boxing: Charlie Magri v Ron Cisneros.
- 10.50 A Question of Guilt. A reconstruction in three parts of the case surrounding the Mary Blandy (1).
- 11.45-11.50 News. Headlines, Weatherman.

TELEVISION

Chris Dunkley: Tonight's Choice

It would be difficult to sustain a complaint about narrowness of choice on television tonight. BBC1 screens the piano final of the Young Musician of the Year. Today's winner gets £400 and competes on Sunday against the winners of the string, wind and brass sections for the title itself. The subject of 100 Great Paintings on BBC2 is Goya's "Naked Maja," surely one of the most uncanonically undressed portraits ever painted.

Chronicle is a repeat of last year's programme about the discovery of the wreck of Henry VIII's galleon Mary Rose which sank in the Solent in 1545. Tomorrow night a new programme brings the story up to date and in September the cameras go back for the lifting of the fabulous wreck. Part 2 of I Remember Nelson on ITV delves back to the time three years before Episode 1 when Nelson and the British fleet sailed into Naples after the Battle of the Nile. Nelson meets Emma for the first time and this part of the story is told from the viewpoint of Sir William Hamilton.

If the last Rough Justice on BBC1 is as impressive as the first two, this will have been a quite remarkable series. After two claims of wrongful conviction, for murder, tonight's programme questions the conviction of John Walters for assaulting a young girl.

LONDON

- 9.20 am Barney Google and Souffly Smith. 9.40 The World We Live In. 10.05 The History Makers. 10.30 Einstein. 11.25 Paint Along with Nancy. 11.55 The Bubbies. 12.00 The Munch Bunch. 12.10 pm Rainbow. "Hanging On." 12.30 Play It Again. 1.00 News plus FT Index. 1.20 Thames News. 1.30 Crown Court. 2.00 After Noon Plus. 2.25 Racing From Epsom. 3.50 Definition. 4.20 Animals in Action. 4.45 Murphy's Mob. 5.15 Mr Merlin.
- 5.45 News.
- 6.00 Thames News.
- 6.25 Help!
- 7.00 Where There's Life ... 7.30 Coronation Street. 8.00 Scombos with Music. 9.00 I Remember Nelson. 10.00 Party Political Broadcast by the Conservative Party.
- 10.05 News, followed by Thames News Headlines.
- 10.50 Midweek Sports Special. In the European Cup Aston Villa faces Anderlecht in Belgium, and CSKA Sofia meets Bayern Munich in West Germany. British hopes in the Cup Winner's Cup rest with Spurs in Barcelona.
- 12.00 Superstar Profile: Catherine Laporte Coolen talks to Steven Spielberg.
- 12.30 am "Sit Up and Listen, with Dr Joseph Neucham."

BBC 2

- 10.29-10.45 am Charbar. 11.00-11.25 Play School. 5.10 pm Clouter. To Clouter? (Part 1).
- 5.40 Hawk of the Wilderness. 5.55 The Saga of Noggin the Nog.
- 6.05 Langley South. 6.35 The Ascent of Man. A personal view by J. Brownson.
- 7.25 One Hundred Great Paintings.

GRANADA

- 9.35 am Village of the Rain Forest. 10.00 Wednesday Matinee. 10.50 pm Grand Reports. 1.30 Exchange Floor. 5.15 Mr Merlin. 8.00 This is Your Right. 8.05 Crossroads. 8.30 Granada Reports. 12.00 The Odd Couple.

TSW

- 9.20 am Gally and Jaki. 9.40 Sesame Street. 10.40 Film: "The Oracle." 1.20 pm TSW News Headlines. 5.15 Gaa Mennayon's Magic Bridge. 5.20 Crossroads. 6.00 Today South West. 6.30 Film Views. 6.40 Sportsweek. 10.31 TSW News. 12.25 am Postscript. 12.30 South West Weather and Shipping Forecast.

TYS

- 9.35 am Untamed World. 10.00 Animated Classics. 10.50 Bailey's Art. 11.15 The New Fred and Barney Show. 11.40 European Folk Tales. 1.20 pm TYS News. 3.50 Definition. 5.15 Radio. 5.30 Coast to Coast. 8.35 Crossroads. 10.05 News. 12.05 Jazz and Blues. 12.35 am Company.

TYNE TEES

- 9.20 am The Good Word. 9.25 North East News. 9.30 The Nature of Things. 10.15 Kun Kum. 10.25 Venues News. 10.45 Hapalong Cassidy. 11.50 Gally and Jaki. "On the Farm." 1.20 pm North East News. 1.25 Where the Jobs Are. 5.15 Private Benjamin. 8.00 North East News. 8.02 Crossroads. 8.25 Northern Life. 10.35 News at Ten. 12.00 Pavilion Folk. 12.25 am The Deal.

YORKSHIRE

- 9.30 am Gally and Jaki. 8.40 Sesame Street. 10.40 The New Acceleration. 11.05 Animated Classics. 11.55 The Undeas Adventure of Captain Nemo. 1.20 pm Calendar News. 5.15 Private Benjamin. 8.00 Calendar. 8.35 Crossroads. 11.45 The Living Legends of Jazz and Blues.

RADIO

- 0.15 Semprini Serenade (S). 0.55 Sports Desk. 10.00 Tam Mennard. 10.15 Cider 'N' Song with the Vertles. 10.30 Robert Gregg. 10.45 Brian Matthews. 10.50 Midnight Newsroom. Weather, Mating Information (Stereo from mid-light). 1.00 am Encore (A). 5.30 You and the Night and the Music (S).
- Orchestral (S). 4.00 Chami Evensong (S). 4.55 News. 8.00 Mainly for Pleasure (S). 7.00 Games, Mind and Culture (S). 8.00 Music of Eight Decades (S). 8.55 The Living Poet. 9.25 Concert (S). 10.10 Mr Bleser in Style. 10.30 The Apollo 11 Lullaby (S). 11.00 News. 11.05-11.15 Britten Conducts Grieg (S).
- 8.00 am News Briefing. 8.10 Farming Today. 8.25 Shipping Forecast. 8.30 Today. 8.35 Yesterday in Parliament. 8.57 Weather. Travel. 8.00 News. 9.05 Midweek. Nancy Kelly (S). 10.00 News. 10.02 Gardeners' Question Time. 10.30 Daily Service. 10.45 Mending Story. 11.00 News. 11.03 Baker's Omen (S). 12.00 News. 12.02 pm Yeu and Yeuch

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Training tries to go it alone

In the first of several articles, Alan Pike examines the UK's new emphasis on voluntary industrial training

INDUSTRIAL TRAINING in Britain is going through its biggest upheaval for decades.

There are many voices, particularly but not exclusively on the trade union side, which disagree with the Government's decision to place greater reliance on voluntary training efforts at a time when most industries are looking for every chance of containing costs. But even critics do not deny that the decision to make industry much more directly responsible for training is concentrating minds on a subject where there has for long been too little original thought.

No single industry can be precisely typical of others, but printing has to cope with many of the difficulties which will be experienced elsewhere. It is, like most sectors which have until now been covered by statutory training boards losing its board and having to create voluntary arrangements from scratch. It is a highly diverse industry, with several autonomous sectors and an extremely high proportion of small employers. It is also an industry which often enjoys, and sometimes deserves, a reputation for being one where technology—and hence training requirements—change at a more breathtaking pace than industrial relations or management attitudes.



Old and new: despite the similarities of these two scenes the technologies being used are very different. Now a breakthrough to the training practices in the printing industry may be imminent.

ing apprentice training, introducing new technology and promoting adult training. But the review team's main doubts concerned the future prospects for training in the industry rather than the past performance of the board. Suggested voluntary arrangements, said the report, seemed to "lack credibility in respects," particularly about the resources which would be needed.

"We consider that current proposals for a voluntary system are unlikely to meet the industry's needs. At the same time, we are equally clear that a statutory body would do markedly better only if there is a strong commitment on the part of the main unions and employers' organisations to using it as a vehicle for actively promoting the New Training Initiative objectives."

The arguments about the retention of the statutory board are now part of the past and somewhat academic in view of the decision by Norman Tebbit, the Employment Secretary, that the Printing and Publishing Industry Training Board is, among 18 which are to go, but the MSC review team's doubts

about the future of training in printing are not academic. From now on the industry has to rely upon voluntary arrangements which will begin life under a shadow of doubt about their likely effectiveness.

The MSC review team's doubts are not accepted as valid by the British Printing Industries Federation, the employers' body for general printing which drew up a plan for voluntary arrangements after the majority of its members declared themselves against retaining the statutory board.

BPIF reasoning begins from the premise that the training board has never succeeded in bringing about the fundamental change in approach to production worker training which the tradition-bound industry requires. In the highly unionised environment of printing, says the BPIF, the only way forward is through direct negotiation and agreement between employers and unions.

Officials of the training board and its surviving band of supporters would broadly accept this analysis, but argue that it was never the board's respon-

sibility to meddle directly in industrial relations issues. This has all the makings of an absorbing circular argument—but it is cut short by the fact that the BPIF and the National Graphical Association, the leading print craft union, are poised to achieve just the sort of breakthrough that has eluded the industry in the past.

Standards

Exploratory discussions on the modernisation of training began between the BPIF and the NGA in October 1980, as a quite separate exercise from the Government-initiated review of statutory training boards. These blossomed into more formal negotiations, and an agreement could be announced within weeks which would end the industry's existing time-served apprenticeship system and replace it with a scheme built around training to standards rather than time.

Young people would become craftsmen when, depending upon individual progress, they had satisfactorily completed the appropriate standards of com-

petence, while training requirements would be specified in national agreements between the BPIF and union and enforced at company level through joint management.

The scheme will depend upon more than national level agreement between the BPIF and NGA to ensure its success, union action.

Later this year it will have to pass the scrutiny of an NGA national conference—in a hall full of delegates trained under the old regime of time-serving.

And even the national level agreement which the BPIF and NGA are close to achieving is complicated by the fact that the TUC—still furious at Tebbit's abolition of most of the statutory training boards—has advised affiliated unions not to co-operate with new voluntary arrangements which it regards as largely sham.

Nonetheless, the progress made recently, is no mean achievement. The Government has decreed that apprenticeship schemes must be transformed from time-service to a standards-based system by 1985, and the printing industry is already close to this goal. It is a goal which is—as the BPIF argues—being achieved through negotiation by the parties directly involved.

Why, then, are there so many lingering doubts that the abolition of the statutory training board will reduce the effectiveness of training in the printing industry?

Some doubts concern the arrangements for the proposed system. The BPIF wants joint union-employer training committees and a small specialist department of trainers funded largely out of companies' membership subscriptions. But the resources available to such a group would be tiny compared with the facilities of the training board and its 160 staff. The federation hopes that the industry's system of group training associations, which have developed to serve the needs of smaller companies, will flourish under the new system—but critics fear that

BOARDROOM BALLADS

UNCOMMON MARKET

(with apologies to Arthur Askey)

Oh what a glorious thing to be
A fully-paid-up member of the EEC
Though there's still the little problem of
The entrance fee.
It's hurray for the Common Market!
Oh what a glitter in our chairman's eyes,
When they offered him a market of
enormous size,
With a bevy of commissioners to harmonise
The affairs of the Common Market!
Oh what a galloping sense of fun,
To swap a little Mini for a Citroen.
And run a budget deficit of two-to-one
With our friends in the Common Market!
Oh what a salutary thing to be,
A proper European with a CAP
Offering the fishes in our deep-blue sea
To our friends in the Common Market!
Oh for the folly of the fool who dares
Grow a different apple from the likes
of theirs,
Or propagate a species of offending pears
To the ones of the Common Market!
Oh for the sharing of our common fates,
Consummated at the summits of the
Heads of States,
When they pulverise each other at
alarming rates
In the name of the Common Market!
Oh for the feeling that we're not alone,
To be learning French and German
on the linguaphone.

BOARDROOM BALLADS

UNCOMMON MARKET

(with apologies to Arthur Askey)

But every other word is either "nein"
or "non."
In the world of the Common Market.
Oh for the knowledge that I'm fancy free
To practise anywhere in the Community,
I'd like a job in Paris but they
won't have me
In spite of the Common Market!
Oh for the energy and cash we spent
On elections to the European Parliament,
But it's shaping up to another non-event
In the life of the Common Market!
Oh what a difficult thing to please
Each and every one of such a Nine
like these
And soon there'll be the Spanish and
the Portuguese
In the great big Common Market!
Oh for another never-ending bout
Of fighting over whether we are in or out,
And no one really knowing what it's
all about.
To belong to the Common Market!
The board is re-assessing were we right
to join.
In spite of all the aggro to our
corporate grain.
But we never can decide it till we
spin the coin.
Heads or tails for the Common Market!

BOARDROOM BALLADS

UNCOMMON MARKET

(with apologies to Arthur Askey)

Next week: The Public Sector

Taxing task

Last year the Manpower Services Commission carried out a sector-by-sector review of training requirements in more than 40 industries. Its main purpose was to consider which sectors continued to require statutory training boards and, judging by the language of the final report, the MSC review team found this task particularly taxing where printing was concerned.

While giving the Printing and Publishing Industry Training Board credit for having made a positive contribution the review team felt that it had not been able to confront directly the difficult problems of reform-

THE PRINTING AND PUBLISHING INDUSTRY (EMPLOYEES AND OCCUPATION)

National newspapers	37,000	%
Regional Newspapers	60,000	13.2
General printing	159,000	5.3
Periodical publishing	19,000	4.9
Book publishing	18,000	3.2
General publishing	12,000	4.0
News Agencies	3,000	4.0
Photography	6,000	4.5
Screen process printing	5,000	5.4
Reprography	1,000	1.3
Letterpress blocking and engraving	2,000	2.9
Others	2,000	7.1

Note: The Printing and Publishing Industry training board levy in 1980-81 was 0.9 per cent of payroll for newspapers and general printing and 0.8 per cent for other sectors. Exemption for companies meeting the board's training recommendations is:

National newspapers—84 per cent of establishments (92 per cent of employees), Regional newspapers 67 per cent (80 per cent employees), General printing—47 per cent (71 per cent employees), Reprographics—30 per cent (19 per cent employees).

Source: PPII/MSC

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RENOWN INCORPORATED

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ANNUAL BUSINESS RESULTS

(Audited and on a consolidated basis)

	Year ending 1981		31st December 1981	
	Yen million	1980	U.S. \$ thousands	1980
Net Sales	211,393	217,819	960,877	962,814
Operating Income	13,457	13,129	61,168	59,677
Income Before Income Taxes	15,081	16,554	68,549	75,245
Net Income	7,470	8,261	33,954	37,549
Net Income per Share	55.98	69.13	0.254	0.314
Rate of Net Income on Shareholders' Equity	10.5	17.0	10.5	17.0
Total Assets	134,430	112,296	611,045	510,436
Total Shareholders' Equity	70,807	48,690	321,849	221,318
(Ratio)	(52.7)	(43.4)	(52.7)	(43.4)
(per Share)	(497.48)	(448.21)	(2.26)	(2.04)

NOTES:
1. The net sales in this term does not include the sales of Renown-Look products.
2. Exchange Rate: 220 = U.S.\$1.
Copies of the annual report will be available at the offices of Robert Fleming & Co. Limited, 8, Crosby Square, London EC3A 6AN, April 1982.

BUSINESS PROBLEMS BY OUR LEGAL STAFF

Gaming licence

I want to apply for a licence for a gaming machine in a cafe I have opened. Before doing so, is there not some Act under which I can have a conviction for false pretences in 1980 taken out of the police file? And is it the case that I can have only one machine in a snack bar?

The Rehabilitation of Offenders Act 1974 is the relevant statute. The file is not destroyed, but your conviction may not be disclosed. You are not limited to only one machine, but a licence may, as a matter of discretion, be restricted to one machine.

Members' rights

I am the only non-director member of a small retailing company. After the directors refused an offer for the freehold of premises in 1978, it was sold in 1979 to a son of one of the owner-directors for less than half the sum offered and within a few weeks the company ceased trading. I have heard nothing from the company since the AGM of 1978. Am I entitled to view the minutes of the board meetings and previous AGMs? Is there anything I can do?

You are not entitled to see minutes of board meetings. You can, however, inspect the company's file kept by the Registrar of Companies and you are entitled to inspect minutes of meetings of shareholders. It might be wise to consult a solicitor.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

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British businessmen will come to know North Rhine-Westphalia better in Hanover on April 23

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THE ARTS

Sadler's Wells Agrippina by MAX LOPPERT

Kent Opera's current London season features recent productions of Figaro and Handel's opera for Venice, Agrippina, as well as a revival of the Jonathan Miller staging of Omelette. On Monday Handel (in Anne Ridley's splendid translation) commenced operations—the last and largest success of the early Italian portion of his long career. Agrippina is a smashing piece, a triumph of musical exuberance and textual fantasy, disciplined within the bounds of a witty and distinguished libretto; while it might not be true to say that its flair and vitality were never again equalled—not at all true, indeed—the sense communicated by its three brilliantly planned acts of a young theatrical genius in full command of his powers and delighting in the employment of them is at times overpowering. So, an excellent addition to the adventurously varied Kent Opera repertoire; and the company's purely musical response to the work was one of the very few features of the evening one could commend without reservation. The Kent Opera Baroque Orchestra, a trim well-tuned body, is conducted with great vitality and resourceful application by Ivan Fischer—not every one of his tempo decisions were apt to the vocal capacities of his cast, yet the youthful spontaneity and energy of the performance were a happy match for the music (in its latest discovery of "authentic" performance? If so—or even if not so—à ben trovato). The edition is full, the use of ornament in reprise mercifully devoid of the kind of exaggeration that in other recent Handel productions has led to the finest haekering for the bad old days of unvaried plainness. It was a long evening in the theatre, but on musical grounds every minute was well spent. But alas! having lavished

St. John's, Smith Square/Radio 3 Britten and Mozart

The connecting thread in the present series of BBC lunchtime recitals is the chamber music of Benjamin Britten. In their programme on Monday, Erich Gruenberg and John McCabe included something of a Britten rarity, the Suite for violin and piano, Op. 6. An early work, written in 1934 and 1935, the Suite was originally performed in a three-movement form and at the end of his life Britten authorised publication of that version. But on this occasion we heard the more familiar five movements, which add an Introduction and moto perpetuo to the original marcia, lullaby and waltz. It is a dry, constructivist score, making much use of a four-note motto that is printed on the title page. In its octaves, transpositions and symmetrical patterns, it betrays a considerable knowledge of the doings of the Second Viennese School: one remembers that the score was composed shortly after Britten had been prevented from going to study with Berg.

Architecture along the Thames

A one-day forum for the exchange of new ideas and practical suggestions on ways to achieve more interesting architectural results along London's riverside in the light of recent and proposed developments will take place on June 9 in The Glaziers' Hall, 9 Montague Close, Southwark. The conference, which will consider what is being done abroad about similar city riverside environments, is sponsored jointly by The London Environment Group, of the RIBA



Neil Pearson in O for England and Jenney Sedgrave in The Woman in White

Television Vexed Issues by CHRIS DUNKLEY

It has long been argued that although television has until now been constrained by the scarcity of its outlets and that broadcasters have been forced to tread a middle path and support the status quo, albeit tacitly, in a manner quite at odds with some of the best free-speaking traditions of literature, the Press and the theatre, one place on television where you could be sure of hearing the strongly opinionated voice of the individual was in the single play. That and the contention that the single play was the best place to bring on new television writers were the two most respectable arguments for the uniquely protective attitude taken towards the single play. The first argument raises a positive storm of questions about the implied gutlessness and ineffectuality of all those other parts of television which are supposed to deal with politics, social mores and philosophy in whatever form: current affairs, documentaries, religious programmes and so on. It is surely absurd that in the last quarter of the 20th century such a major proportion of this modern medium should be as effectively barred from communicating powerful personal opinions as were the newspapers of the early 18th century. Today, with cables and satellites promising to turn scarcity into glut, British politicians are talking blithely of quietly extending all the old broadcasting controls and restrictions to the new outlets even though the sole justification for restrictions—that very scarcity—is disappearing. Yet with the threat of controls being endlessly extended where is television's future? Its Wilkes? Its John Waters? It is hard to think of more than a couple of television chiefs who would even go down the corridor to champion freedom of expression, let alone go to jail. This makes the health of television drama even more important, assuming that it is indeed the main repository of powerful personal opinion. However, anybody who watches a lot of television must have at least some doubts about that assumption. The sheer quantity of drama

Royal Court Not Quite Jerusalem by MICHAEL COVENEY

The Royal Court has twice brought back to the main stage a new play it really believed in. The first was Caryl Churchill's Cloud Nine. The second, like the first an impeccable choice, is Paul Kember's kibbutz drama that was premiered at the end of 1980. It is an extraordinary first play, the sort of piece John Osborne might have written had he stayed young and pricked up his ears in the work of David Hare and Trevor Griffiths. The title is double-edged. A small influx of appealing young English tourists, disappointed by a home country that promised so much to their generation, find a hostile reception in a supposedly idealistic socialist state. The structure is simple, almost classical. Arrival and departure. The English are in search of holiday even escape. The Israelis—represented by a military girl of the familiar sort who would as soon throw you over her shoulder as look at you, and the volunteers' liaison officer—are stern in their insistence of serious cultural exchange. These two roles are repeated, to even greater effect, by Leslee Udwin and Bruce Alexander. The play is about much more than the immediate situation: the awfulness of the British abroad; the dreadful spathy partly induced by never having been taught to explain themselves or study history. And yet, when called upon to do so, what emerges is an expression, albeit perverse, of identity. In the kibbutz show in which the play builds, Dave and Pete sing "Underneath the Arches" draped in a Union Jack before burning their bottoms. This scene works brilliantly in Les Waters' production chiefly because David Threlfall's central performance as Mike, the Cambridge refugee, is haunting quietly in self-knowledge. On the way he has two of the best speeches heard on the modern stage for some time. These articulate the epicurean nature of the English idyll and the despair behind the cosy flow of foot language and champagne and indulgence of his mates. There is a marvellous design by Peter Hartwell—a sunbaked cowshed and poolside are magically conjured—and sterling work from Selina Cadell, David Fielder and, especially, Kevin McNally.



David Threlfall and Leslee Udwin

Saleroom Valentino's shirt—£380

A pigskin dressing case, a sash and letters, a mask and a silk shirt were among Rudolf Valentino memorabilia sold by Christie's South Kensington yesterday for a total of £3,420. At Solihby's a French wheel-lock horseman's pistol, apparently by Francois Pomerol, sold for £26,000 and a Qianlong period, Peking Palate Wrinkles. Chinese glass snuff bottle was bought by Robert Hall for £22,000. The first of a two-day auction of Hebrew books made a total of £95,104 with the Museum of Jewish Art, Jerusalem, buying £7,500 for a Biblical lexicon and grammar. PAMELA JUDGE

THEATRES section listing various theatre companies and their current productions, including Albery, Covent Garden, Aldwych, and others.

THEATRES section listing various theatre companies and their current productions, including Haymarket Theatre, London Palladium, and others.

THEATRES section listing various theatre companies and their current productions, including Sadler's Wells Theatre, and others.

F.T. CROSSWORD PUZZLE No. 4852 section containing a crossword puzzle grid and clues.

FINANCIAL TIMES

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Wednesday April 21 1982

CORK REPORT ON INSOLVENCY

The intensive care dilemma

By Duncan Campbell-Smith

The fleet gets nearer

MRS THATCHER is clearly prepared to go to the brink—and possibly over, Mr Francis Pym, the Foreign Secretary, will not go to Washington until tomorrow. Give him a day for talks with Mr Alexander Haig, the U.S. Secretary of State, and it will be almost the weekend. By that time, the British fleet should be very close to the Falkland Islands—and to the Argentine mainland. The order to fire could be imminent.

Yet precisely because time is short, it is worth standing back to review what is at stake for both sides and what are the wider issues.

Boxed in
The difference of principle between the Argentine proposals for a settlement which Mr Haig transmitted to London on Monday evening and the basically British, though slightly Anglo-American, proposals which he took to Buenos Aires last weekend seems to be this: Britain is ready to cede sovereignty of the islands, but not yet and not necessarily direct to Argentina; Argentina wants sovereignty, or something very close to it, now.

The British position is hardly surprising. Indeed since the Foreign Office had been busy seeking a transfer of sovereignty before the invasion took place, it would be remarkable if it were otherwise. Where Mrs Thatcher has boxed herself in, however, is in her insistence after the attack that Britain must first recover the islands before there can be a long-term solution.

No return
The Argentine regime has boxed itself in in another way. Having captured the islands and asserted sovereignty, it believes that it would be a loss of face to surrender them to a process of negotiation, the outcome of which is bound to be uncertain.

What no-one involved appears to think is that there can be a return to the status quo ante, defined as British sovereignty theoretically defended by the Royal Navy several thousand miles away. Thus, in a rational world, the elements of a negotiated solution ought to be there. In the longer run, there will have to be a lesser role for Britain and a larger role for Argentina. The question is one of finding a third party who

can bring the two sides together. Mr Haig has tried very hard. It is unfair to say that the American Administration has leaned too far towards Argentina. The fact is that the U.S. is the only country capable of acting as a broker between London and Buenos Aires and it has a very considerable interest in preventing war in the South Atlantic, as have we all. It may be that even at this late stage the mediation effort is not quite over. The U.S. could, if asked, go along with the European Community in imposing economic sanctions. It could refuse to support an Argentine attempt to invoke the Rio Treaty, which says that an attack on one American state should be regarded as an attack on all. And Mr Haig could go on warning the military regime that Mrs Thatcher and the British fleet mean business. All of that may well happen in the next few days.

Impressive
Yet it is also possible that the American mediation is nearing failure. The question then is what happens next. To us there is no doubt about the answer. Britain must return immediately to the Security Council of the UN. It was the UN which first condemned the Argentine aggression and called for a withdrawal and a negotiated settlement. Since then, there has been an impressive array of support for the British position—more probably than the Government dared to hope. It is imperative that that should not be lost through premature military action.

Concessions
As we wrote last Thursday, the dispute may have begun as a bilateral one between Britain and Argentina, but has been elevated to a test case of international order, partly because of the success of British diplomacy. It is worth going back to the UN to explain the position and to reaffirm its backing.

If that means slowing down the fleet, so be it. It is one of the principles of negotiations that both sides have to make concessions. The UN may be better placed than the U.S. to play the third party in the search for a peaceful solution.

Conflicts in the Arab world

CONFLICT BETWEEN Syria and Iraq has been endemic ever since the Omayyad and Abbasid Caliphates vied for supremacy in the eighth century. Since the break-up of the Ottoman Empire rivalry between Damascus and Baghdad has sometimes been tempered by a common wish to unify, but more often intensified by a determination to dominate what the Arabs call the "Fertile Crescent".

Syrian President Hafez al Assad decided last week to break off all relations with the Arab Socialist Party regime in Baghdad. It was a culmination to a bout of feuding dating back to summer of 1979 when Hafez less than a year after the two leaders had agreed an embryonic form of union. President Saddam Hussein of Iraq executed 21 members of his ruling clique for alleged conspiracy with Damascus.

Relations between the two countries are now as bad as they were in 1975 after an argument over the sharing of water in the Euphrates, and differing attitudes towards settlement of the Arab-Israeli conflict, brought armoured units face to face across their shared border.

Bitterness
Nominally the argument derives from ideological differences between the two wings of the Baath party—Arab socialist movements which respectively rule the two countries. Actually these wings have become vehicles for the exercise of power by two cliquish, repressive regimes, dominated in Syria by members of the minority Alawite sect and in Iraq largely by a group of Sunnis from one particular region. Their rivalry reflects personal bitterness between two leaders as they attempt to dislodge each other from power.

This blow to Iraq's war finances reinforced Syria's support for Iraq in the form of weapons and ammunition—support in which Syria finds itself in a bizarre league with Israel.

Propaganda
Indeed conflicting Arab attitudes towards this war exemplify the utter disarray in which Israel's enemies now find themselves. It is an issue dividing moderate and conservative Arabs from Moslem extremists. Libya and Syria are backing Iraq, the traditional enemy of the Arabs. Jordan and the oil-producing states are backing Iraq, after being badly shaken by the discovery of an Iranian-inspired plot to overthrow the ruling family in Baghdad. Having invested an estimated \$22bn in Iraq to give backbone to its war effort, these allies have since been even more shaken by Iran's successful offensive and the accompanying Shi'ite Moslem propaganda.

King Hussein of Jordan has been consistently bold and open as an ally of Iraq at some considerable political risk to himself. He appreciates that if Iran successfully exports its revolution it could in domino fashion, bring down the Iraqi regime, his own house, the established order in the Gulf and all the Western interests that are bound up with it.

Threatened
His uncomfortable perception is the West's warning. While Israel may draw short-term encouragement from Arab differences as it tightens its hold upon the West Bank and prepares to pay with Sinai for continued peace with Egypt, the West has interests bound up in the regime in Baghdad and sees them threatened by the Baathist rivalry.

"I DON'T suppose there are many votes in it but it ought to be a very major piece of legislation"—thus Sir Kenneth Cork, for over 25 years the head of the City of London's leading liquidation accountancy practice, reflecting on the future of the Report on Insolvency Law just completed under his chairmanship.

The report has been long and eagerly awaited. Part I ("fundamental principles") was delivered by the Cork Committee to the Trade Secretary in May 1981. Part II followed on March 19 this year. But both volumes are still confidential and are only due for publication on June 9.

After years of preparation, the final delivery date was a remarkably fortuitous piece of timing. A month earlier, the collapse of Laker Airways and the fund set up by Friends of Freddie had put the whole issue of bankruptcy and insolvency back on to the front page.

Two days after the report's delivery came the failure of Stone-Platt Industries, the engineering group. There were angry suggestions—equally hotly contested by the banks—that it need not have gone into receivership. "There must be a better way," said Mr Leslie Pincott, the company's chairman.

It seems inevitable that the report's proposals for the treatment of big company crises will dominate the debate when it is finally published although, as the summary (right) makes clear, this is only one part of a very wide-ranging document. Many will read the Cork Report with Mr Pincott's bitter words in mind, and there are many in the City who already argue that it is time to look again at the American way of insolvency to see if there are lessons to be drawn.

The contrast between Britain and the U.S. is marked. On the one hand is the elaborate, but informal British system lauded by its practitioners but largely closed to public scrutiny on the other, the rigorous and formal American process governed at every turn by the courts.

Consider two cases. When Stone-Platt first found itself headed for the rocks, there were four possibilities. It could have sought a Scheme of Arrangement. This would have allowed it to suspend repayment of its debts, but it would probably have proved impossible to secure the co-operation of the creditors. The directors could have passed a public resolution declaring an inability to continue, prompting a Creditors' Voluntary Liquidation. They could alternatively have sold out, risking even compulsory liquidation at any point.

Or they could do what in the event they did—submit the company's whole future to intense discussion among its bankers, institutional shareholders and accountants under the sympathetic eye of the Bank of England.

The discussions, of course, ended unhappily for Stone-Platt. This has spurred a some-



Sir Kenneth Cork: Fortuitous timing, uncertain outcome

THE CORK REPORT on Insolvency Law was commissioned by Mr Edmund Dell as Trade Secretary in 1976. Its 712 pages (plus appendices) comprise the first ever study of this whole legal field, from personal bankruptcy right across to receivership and corporate liquidation.

The work took five and a half years because evidence was taken from more than 200 parties (listed over more than six pages of the report) and the committee received 200 position papers, including some 20 from the professional accountancy bodies. The result is 250,000 words set in 2,000 paragraphs arrayed in 52 chapters.

The first (and, so far, the last) Trade Secretary to stamp his mark on insolvency law did so almost exactly a century ago. The 1863 Bankruptcy Act introduced much of the receivership system which still prevails and was pushed through by Joseph Chamberlain.

A law was needed, said Gladstone's President of the Board of Trade in 1863, "following the idea that prevention is better than cure, to do something to improve the general tone of commercial morality, to promote honest trading and to lessen the number of failures."

That is the triple aim, too, of the 1982 Cork Report. Its details remain confidential. But Chamberlain's three headings are understood to provide, inter alia, for the following basic recommendations: **COMMERCIAL MORALITY** Company directors should be exposed to greater personal liability where they gravely mishandle a company's affairs under the protection of the limited liability concept. Directors might be deprived of this protection in certain circumstances.

Parent companies should be responsible for the liabilities of subsidiaries—unless a specific disclaimer has been made—where these subsidiaries deliberately take advantage of the group's general trading status, for instance by using a virtually identical name to the parent company. (Subsidiaries clearly operating at arm's length should not be affected.)

When a receiver is appointed to a company, he should be obliged to report on his progress to the unsecured creditors as well as the secured. The interests of unsecured creditors, in fact, should be better considered on many fronts.

In a company liquidation, less priority should be given in the first place to State claims generally advanced as "preferential creditors"—including the Inland Revenue. While more of the recoverable assets would in this way be available to secured creditors who are the next in line, they in turn should be required to surrender some of their priority in favour of allowing at least a minimal degree of relief to unsecured creditors.

Those appointed to act as a company receiver or liquidator must be properly qualified by some appropriate and recognised professional body able to take disciplinary action where necessary. The report addresses two whole chapters to legal changes which might eliminate so-called "cowboy liquidators."

Civil damages should be more easily available to shareholders against directors who trade while their company is insolvent. **LESSENING FAILURES** Lesser grades of insolvency administration should be available to deal with personal bankrupts, removing all those cases from the courts which do not affect the public interest in any way. Consumer debtors—those with annual income twenty pounds, annual expenditure twenty pounds ought and six, in Mr Pincott's words—should in particular be administered by a new system distinct from traditional bankruptcy.

A new court official to be called an Administrator should be given powers to fix a moratorium of limited duration between a troubled company and its creditors, during which the company might arrange its financial structure by substantial protection against moves to trigger its compulsory liquidation. The Administrator, while generally appointed at the company's own behest, should allow creditors some degree of control over events which falls short of the effective take-over implemented by the present receivership system.

Other hand is the domain of accountants and most of them are dismissive about the American alternative. "Once a company goes into Chapter XI, it never seems to come out," says Sir Kenneth Cork. "Flexibility and immediate effectiveness are still the great beauties of the UK receivership system" argues Mr Bill Mackey, one of the receivers to both Laker Airways and Stone-Platt and a leading exponent, not to say advocate, of the present system. He is sceptical of legal amendments. "When a company's bust, it's bust. Changing the law will not change the fact of insolvency."

But there are in fact plenty of examples of U.S. companies recovering after Chapter XI. Only last month, Penn-Dixie Steel Corporation emerged from

community. But "sometimes ballistics is better than no breath at all," as a U.S. law professor was quoted as saying in the New York Times last Sunday.

Lawyers view carry the most weight in the U.S. because of the involvement of the courts. Under Chapter XI, a debtor company needs a judge's authorisation for any transaction out of the course of normal business—such as selling a subsidiary or raising new finance.

By the same token its creditors need a judge's permission to foreclose on loans and can oppose a continuation of Chapter XI at all. It is notable, however, that monthly court hearings to review the debtor's status have been abandoned since 1979 in an attempt to reduce the court's involvement. British receivership on the

company at least can collapse overnight—though whether the Bank's role is yet fully appreciated by public opinion at large seems open to some doubt.

Now take AM International, the Chicago-based office equipment manufacturer formerly known as Addressograph-Multi-graph. It has just filed under the so-called Chapter XI of the U.S. Bankruptcy Code. Its net debt amounts to \$254m (\$144m) and there is a deficit on shareholders' funds of \$42.2m.

Under Chapter XI, AM International can continue its operations until further notice without having to pay any interest on its debts while pursuing a drastic capital reorganisation. This remedy is rarely popular with the American financial

community. But "sometimes ballistics is better than no breath at all," as a U.S. law professor was quoted as saying in the New York Times last Sunday.

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Men & Matters

Out of Court

Extraordinary scenes at the extraordinary general meeting yesterday of Associated Communications Corporation, the entertainment empire over which Robert Holmes à Court now rules.

The meeting was called to consider the payment of a record \$380,000 golden handshake to Jack Gill, the group's former managing director. And naturally, Ralph Quartano, chief executive of the Post Office Staff Superannuation Fund, which holds 1.6m non-voting shares in ACC, turned up for the event. His fund, with other institutional shareholders is trying to block the payment by legal action.

But at the ground floor of ACC's Marble Arch headquarters, Quartano's path was barred by a bevy of beefy men who looked as though they might once have been extras in an episode of The Saint.

Shot down

The 707 has a long history. But how long? "Pan Am. You can't heat the experience," trumpets whole-page advertisements now running for that airline. Maybe... but you can knock the copy.

Aviation buffs are cross with the U.S. airline for claiming that it launched jet passenger travel "when other airlines could think no further than propellers."

The late British Overseas Airways Corporation, long since vanished into the black hole of development flying of the Comet 1 jet airliner in 1951 when Pan Am was swinging its propellers.

Flying high

The "plane with windows" that Alexander Haig insisted upon before setting out two weeks ago upon his marathon stride, and which has been hauled to him until his arrival back in Washington is, of course, a trusty Boeing 707.

Being brought out the design in the mid-1950s and became the world's biggest jet aircraft maker on the back of its popularity with airlines everywhere. The company tells me it is still refitting them with modern quiet engines—for some airlines that cannot bear to give them up for trander designs.

A few 707s, now surplus to airline requirements, are to become the ultimate status symbol as flying penthouses equipped with bedrooms, bathrooms, dining rooms, lounges, kitchens, and offices, indeed all

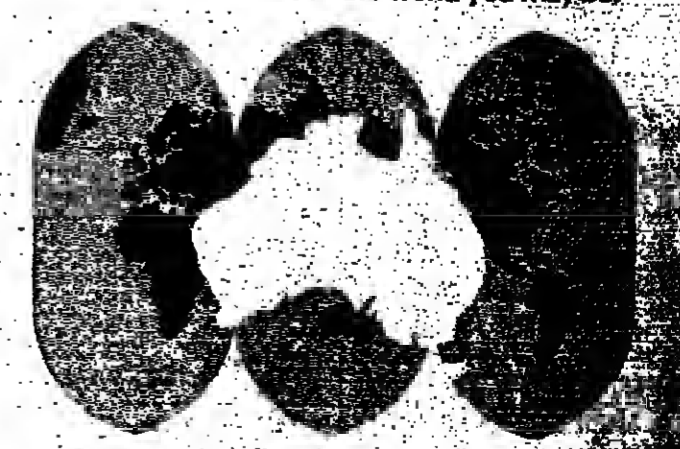
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Observer



"That's where they're dealing with the Argentine proposals"

FINANCIAL TIMES SURVEY

Wednesday April 21, 1982

Asian Development Bank

The Asian Development Bank, set up fifteen years ago to channel funds from the world's richer nations into emerging countries in the region, has reached a watershed in its career. As this survey shows, its policies and direction are the subject of intense debate among the principal suppliers of its financial resources

Arguments threaten path of success

BY CHRIS SHERWELL

THE ASIAN Development Bank, 15-years-old and well established as a multilateral lender to the world's most populous continent, has begun to look distinctly unsettled over the past few months.

Most seriously, it has become caught up in a furious international row over development aid which is leading to enforced adaptation of its policies and could threaten its continued success. The debate reflects the two faces which developing Asia presents to the world: the free-wheeling, free enterprise achievements of countries like Hong Kong, Singapore, Taiwan and South Korea and the numbing poverty and persistent dependence on world support of the Indian sub-continent countries.

This has coincided with the appointment of a new president, Mr Masao Fujioka of Japan. Mr Fujioka, partly out of conviction and partly out of a cool recognition of which way the political wind is blowing, wants to push the Bank in directions where it seems likely to be forced anyway. But in manner and character he is a complete contrast to his fellow-countryman predecessor and the overall change has come as a shock to the institution.

One intriguing side-effect of this has been to raise the question of whether the ADB is likely to keep its reputation for being "a Japanese opera-

tion designed to benefit Japanese business." This image has always been slightly unfair. Pundit for pundit, Britain has actually done better than Japan out of contracts associated with Bank lending. But in a curious way U.S. influence on ADB policy has probably never been greater, paradoxically at a moment when America is determined to curb its contributions to the bank's resources.

The ADB's access to funds expires at the end of this year and the most immediate consequence of the row over development aid has thus been to threaten the Bank's financial base. Countries like the U.S. and Britain, committed to expenditure-cutting policies and wanting greater value for money in giving aid, have challenged the new classic 1970s view represented by the Brandt Commission report, which calls for a large-scale transfer of resources to the developing countries and major reforms of the global economy.

These countries have instead adopted the international version of Reaganomics and argue that the "magic of the market" will conjure growth out of enterprise, incentives and the avoidance of planning. In the ADB this view now seems to be in the ascendant, at least in relation to the bank's soft loan window, the Asian Development Fund (ADF), which lends to the region's poorest countries

for periods of up to 40 years of zero interest.

Tough limits on the U.S. contribution and a hard line from Britain mean that the ADF faces the prospect of receiving as little as \$2.4bn for its 1983-86 replenishment unless other countries boost the total higher by breaking the customary links with the U.S. which determine their shares. The figure compares with an original Bank target of \$4.1bn.

In fact a breaking of links looks increasingly likely and is also likely to become bogged down in argument between hardliners and others.

The Bank is proposing a 125 per cent increase in subscribed capital, of which 10 per cent would be paid in. But there are suggestions, notably from the U.S., that this should be only 100 per cent, with zero physically paid in. The U.S. also believes that ADB borrowings on the world's capital markets, which use this callable capital as collateral, should be fixed at higher than 75 per cent of the capital subscribed in convertible currencies.



on the goodwill and deep pockets of Japan, Australia, France and some other donors.

It will also mean some tough decisions for the Bank and the poorest borrowing countries, whose development efforts will become more difficult to finance. With less money than planned available on concessional terms, the strains will increase on the Bank's ordinary capital resources — the funds from which the bank lends on harder terms — now a fixed rate of 11 per cent for periods of 15-20 years or more.

These strains are likely to be magnified by India's intention to borrow from the Bank for the first time. New Delhi's borrowings will be made on the Bank's harder terms, but the Bank's capacity to meet all these additional demands will depend crucially on negotiations on a third general capital increase covering the period 1983-87. This increase, however, which will determine the amount the bank can actually lend on harder terms, is also likely to become bogged down in argument between hardliners and others.

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The Bank is nervous about the implications of such proposals. A smaller capital increase would hit its lending capacity and a lower "pay-in" ratio would add up to 1½ points to borrowing countries' costs. But it acknowledges the possibility of marginally increasing the "gearing ratio" which fixes its own borrowings.

With such arguments going on, it has plainly turned out to be the worst possible time for the Bank to seek both an ADF replenishment and a general capital increase. One portent of the consequences of limited future resources is already apparent, with certain developing countries even having to

curb their access to the Bank's soft and hard loan windows.

Thus Pakistan, normally entitled to ADF funds, is having to borrow money on harder terms. Indonesia, Thailand and the Philippines, all entitled to some ADF financing, must all now go only for loans at harder rates. Singapore and Hong Kong simply do not approach the Bank any longer.

This process of "maturation" and "graduation" is something Washington wishes to encourage. But the row over development aid not only threatens the size and scope of ADB lending; it also challenges the nature of its assistance and this too is undergoing a change under Mr Fujioka's guidelines.

A Reagan Administration study last year on U.S. participation in the multilateral development banks, while coming out as far less critical than its proponents hoped originally, cited two points of real concern; that the banks seemed more concerned with the quantity rather than the quality of loans and that they took insufficient account of country need or of alternative financing in deciding whether governments borrowed on soft terms—or indeed at all.

The ADB had in fact already taken on board the implications of this line of thinking. Mr Fujioka has echoed many times the favourite U.S. theme of pushing hard for greater involvement of the private sector in the bank's lending activities, notably through co-financing of projects with commercial banks and eventually, direct or indirect equity investment by the ADB.

The Bank's board is due to consider solid co-financing proposals in May, including a com-

ASIAN DEVELOPMENT BANK — THE RECORD

	1977	1978	1979	1980	1981	1982:31
RESOURCES AND FINANCES						
Ordinary capital resources:						
Authorised capital	8,711	9,407	9,512	9,209	8,404	—
Subscribed capital	6,961	8,741	8,861	8,297	8,297	—
Borrowings (gross)	117	390	348	458	608	3,123
Outstanding debt (end of period)	1,205	1,610	1,777	1,872	2,274	—
Ordinary reserve (end of period)	146.1	181.1	250.4	360.8	512.0	—
Gross income	168.9	214.6	260.3	309.0	347.1	—
Net income after appropriation to special reserve	52.7	73.6	101.1	126.5	139.7	—
Special fund resources (mainly Asian Development Fund):						
ADF gross income	22.6	29.8	38.0	49.9	51.0	—
ADF net income	15.6	19.6	22.6	29.7	25.9	—
LENDING ACTIVITY						
Ordinary loans:						
Number of loans	24	31	29	29	30	317
Amount of loans	614.6	778.2	833.2	958.5	1,146.7	6,799.4
Disbursements	273	295	361	429	518	2,822.6
Special funds loans:						
Number of loans	21	22	29	30	27	246
Amount of loans	271.8	380.5	416.3	477.2	530.9	2,971.5
Disbursements	84	167	125	150	149.2	886.9
Technical Assistance Fronts:						
Number of projects	42	47	57	56	49	424
Amount of fronts	7.2	11.1	13.9	14.2	14.6	90.3
Projects for which loan approval given	41	51	54	58	54	509

Source: Asian Development Bank.

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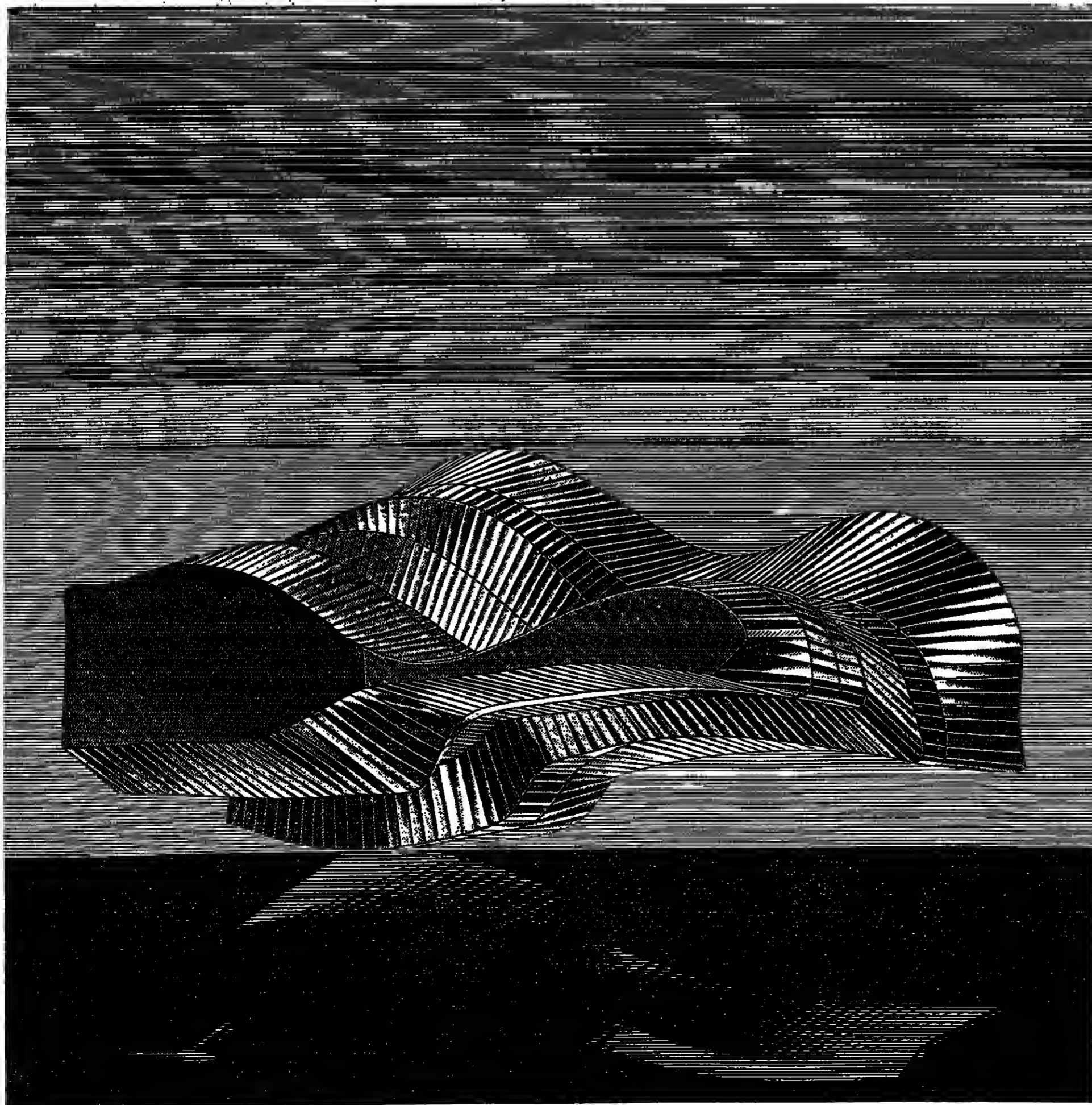
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ASIAN DEVELOPMENT BANK II

Serious problems of finance have to be resolved in the near future

Uncertainty hampers future funding arrangements

IT MAY be going a little far to suggest that there has been a crisis in recent months over the Asian Development Bank's future funding but the pall of uncertainty hanging over the institution has been palpable. Even now the outlook remains unclear.

Ahead of next week's annual governors' meeting the replenishment of the Asian Development Fund (ADF), the Bank's soft loan window, had still not finally been settled. But it was certain that the end result would fall well short of the Bank's original hopes. This alone promises difficult decisions for which there has been little preparation.

In addition, plans for a general capital increase look like becoming bogged down in argument. There are doubts over its size, the degree to which it should physically be paid in by the donors, the amount of ADB borrowing on international capital markets which it would entail and the resulting cost of borrowing for the Bank's developing member countries.

The ADF replenishment question should have been settled at meetings of 17 developed member countries in Geneva last July and in Canberra in November. Subsequent meetings have taken place in Paris in February and in Washington last month. The issue is now due to be thrashed out finally at a session before the governors' meeting.

Replenishment

The Bank, with the board's endorsement, originally proposed a replenishment of \$4.1bn, representing a sizeable increase on the \$2.15bn total of the 1978-82 replenishment. But in Paris the U.S., having reassessed its policy towards the multilateral development banks, offered only \$180m a year over the four years 1983-86.

This represented an increase on Washington's previous 1978-1982 contribution, and made the ADB an exception to its counterparts elsewhere, which faced cuts under President Reagan's tough budget policy. But under the burden-sharing mechanism which customarily fixes the U.S. share at 22 per cent it entailed an overall ADF replenishment of some \$1.8bn, a substantial drop in real terms.

The U.S. has since stuck broadly by this position, offering only a token increase. This has forced some other donors to consider breaking the link determining their contribution, with the aim of boosting the overall replenishment figure above \$3bn. This still does not maintain ADF funding at the same level in real terms as in the previous five-year period.

Japan has said it is ready to match the total additional pledges made by other willing countries, which could mean that Tokyo could contribute anything up to \$850m on top of its one-third share of around \$750m. Australia and France are among donor countries prepared to volunteer supplementary amounts on top of those set by the U.S. contribution. Britain is thought to have remained firmly in the U.S. camp and adhered to its hard line.

This idea of additional contributions follows on a larger scale the precedent set by the last replenishment, when the basic \$2bn figure was boosted to \$2.15bn by supplementary contributions from Japan and

West Germany. Because the contributions would be voluntary and classified outside the basic replenishment, the burden-sharing mechanism would technically remain intact. But for all practical purposes it is being jettisoned; some countries, in the words of one Bank official, have come to regard the mechanism as less important than the fate of the ADF and of the poorer countries which need its resources.

With the original ADF target of \$4.1bn thus consigned to history and a figure above \$3bn still finally to be clinched, some tough decisions are looming. In the first place some of the poorest countries will have to be content to borrow less money on concessional terms than planned and try to borrow relatively more on harder terms if they are to maintain their

ADB borrowing on the world's capital markets.

In fact it is not yet settled that this third general capital increase will be 125 per cent. There is also a suggestion that the increase be limited to 100 per cent. Much hinges on the views of the U.S. and Britain, which are expected to take a relatively hard line in the negotiations. Subscribed capital at December 31 last stood at \$2.3bn.

Nor is it settled that contributors will pay in just ten cents in every dollar, as is customary. Although this is the Bank's proposal, the U.S. would like to see a zero figure. A likely compromise is said to be 7 1/2 cents, putting the ADB in line with the World Bank and its Western Hemisphere counterpart, the Inter-American Development Bank.

One senior ADB official dis-

the 10.1 per cent figure last July, partly as a result of rising costs of its own borrowings but also, in Mr Fujioka's words, "to ensure future profitability and stability".

The figure, ostensibly set by a formula, is in practice a compromise between developing and developed countries. While less than the World Bank's figure of 11.6 per cent at present, it can be a heavy burden for a country given that until recently, borrowers had to bear the cost of exchange rate fluctuations in the foreign currencies they received. Under a new scheme starting on July 1 these costs are to be shared by all countries under an exchange risk pooling system.

The 10 per cent figure is also well below the rate at which some of the ADB's member countries could borrow on the yen or Swiss franc markets, for example, although such borrowings would be at a floating rate and short term, whereas the ADB lends at fixed rate and long term.

How much the bank borrows on the capital markets is limited by the amount of capital subscribed by member countries. But the Bank borrows only 75 per cent of this limit under its own internal arrangement and this too is coming under attack from the U.S., which argues that the Bank is being too conservative.

The bank contends that this is not a constraint on its ability to go to the capital markets and that in an era of currency fluctuations some margin is needed. But it also acknowledges that some increase is possible if it is done slowly with due regard for market sensitivities and provided the outlook is stable on the foreign exchange front.

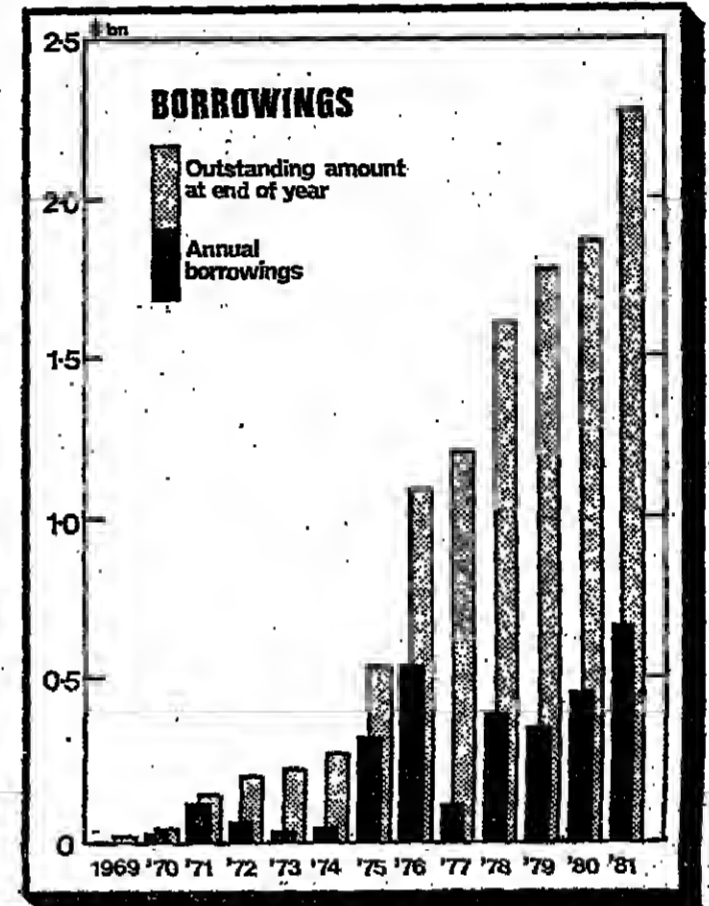
Borrowings

The ADB plans to go to the markets this year for \$550m of borrowings at an average rate of 10.5 per cent, continuing the rising trend of recent years. Last year the total was \$66.5m at an average cost of 9.3 per cent, and in 1980 \$47.8m. The overall total raised by the end of last year amounted to about \$1.1bn. In 1981 the Bank expects to be raising \$2bn per year.

So far this year the Bank has raised \$200m through its eighth bond issue in Tokyo and it plans another \$400m. It also made its first long-term borrowing in the Dutch domestic market in February, for \$100m. The \$200m figure also includes an offering at some point of about \$100m in the U.S., the first time since 1976 that the bank has gone to the New York market.

One particular problem in the management of the ADB's finances has been how best to handle its portfolio of committed but undisbursed capital. This amounts to some \$2bn. The Bank is widely believed to have lost money in the past either because of the way it managed its funds, keeping most of them in long-term time deposits, or because it has been badly sided in Manila to manipulate the funds effectively. The bank is now hoping to improve this. The appointment of Ed Roberts, who understands the operation of the world's markets, is being welcomed and the Bank is hoping to upgrade its communications with the outside world in the coming year.

Chris Sherwell



development error. Countries previously with access in principle to concessional loans through the ADF may have to forego this option altogether.

The Bank's lending decisions will be rendered still more difficult by the fact that India for the first time wishes to start borrowing from the Bank's ordinary capital resources—that is, on its harder terms—up to a level of about \$2bn over the next five years. India needs to borrow because the World Bank's soft loan arm, the International Development Association, from which New Delhi is a major borrower, also faces severe cuts.

All this will impose additional strain on the ADB's lending capacity at a time when there are already several unanswered questions about the Bank's proposed general capital increase, which will ultimately determine how much the bank can lend on harder terms.

Mr Masao Fujioka, the ADB's president, went on record in New York last month as proposing an increase in the bank's capital by 125 per cent for the 1983-87 period. Ten per cent of this would be paid in, he said, while 90 per cent would be callable capital as collateral

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Arguments threaten path to success

CONTINUED FROM PREVIOUS PAGE

plementary financing scheme under which, for particular projects, the ADB would lend both on its own terms and on commercial terms. The latter would then be passed on to commercial banks with the stipulation that a borrower's failure to repay would amount to a default against the ADB. Proposals are also emerging for equity investment based on the World Bank's experience but are far less advanced.

As part of his drive to involve the private sector more Mr Fujioka also wants to see the commitment to energy projects grow, though with relatively less emphasis on power generation and a relatively greater commitment to "structure" projects of social infrastructure like roads, rather than health or education. Over the past 15 years the biggest proportion of lending has been on agriculture.

The U.S. would also like to see greater "conditionality" in the lending policies of the multilateral development banks — in other words greater insistence that borrowers adopt certain economic — or at least pricing and tariff — policies. This is something the ADB is already doing in certain areas of its project lending, notably in the energy and water supply fields.

But the Bank is not lending on a high scale to become involved in the sort of structural adjustment lending which allows the IMF or World Bank

to insist that certain broad macro-economic policies be followed by a borrowing government.

The Bank under Mr Fujioka also looks to publicise its business opportunities open to companies in the donor countries under the Bank's international competitive bidding policy for contracts associated with its lending. Certainly the image of the ADB has been a little unsatisfactory in this respect.

Perceptions

Public perceptions that the ADB primarily benefits Japanese business seem at first to be borne out by the figures. Japanese companies had won 31.4 per cent by value of the contracts concluded for goods, services, civil engineering and consultancy by the end of 1981 — \$1.4bn out of a total of \$4.5bn.

But this broadly matches the one-third share of funds contributed by Japan to the Bank's ordinary capital resources and Asian Development Fund — a share which, in the case of the ADF, is likely to be exceeded in the coming replenishment because of the small U.S. contribution.

Moreover, a look at the actual figures shows that Britain, alone of donor countries, managed to win contracts to a value (\$238m) greater than its total contributions to the bank

(\$194m). Britain, together with the U.S., has also done particularly well in winning contracts for consultancy but curiously these countries have not automatically secured the project contracts that often follow such work.

This is something the U.S. in particular would like to remedy and the Bank is now advertising more widely details of the contracts on offer under its lending programmes in an effort to stimulate competition and redress the apparent imbalance. Mr Fujioka himself has also visited Europe and the U.S. to spread the word, in effect taking the Bank to potential contractors rather than the other way round.

This is typical of the man. Mr Fujioka is determined to push the Bank in directions he sees at disposal, including the Press, which he has promised to meet regularly in Manila. His arrival, however, has had a strong impact on bank staff.

Senior officials say they have been surprised by Mr Fujioka's growing habit of effectively setting or announcing bank policy before it has been finally cleared at the highest levels. Their precise reaction appears to depend on whether their ideas have been taken up or not. One economist, for example, is excited about Mr Fujioka's eagerness to establish the Bank as an informational source for

all Asia, setting it up as a "development institution" rather than just a lending institution. Another official is dismayed by a prospective reorganisation of his department, ordered without consultation. All have reacted warmly to Mr Fujioka's plans to streamline the Bank by getting rid of "dead wood".

If all these changes are leaving the Bank somewhat unsettled they may also revitalise it. If the limited resources thrown up in the present recessionary times mean worthwhile development projects cost more or go unfinanced they will also inject a new discipline into the Bank's work and stimulate efforts to find fresh sources of funds.

But it is far from obvious that the currently fashionable theories about aid strategy offer any more reliable guide to development policy than those which have already established the ADB as an effective multilateral lending agency. Rich countries ought back on their multilateral aid for the understandable reason that they cannot justify it domestically still risk an eventual North-South confrontation with user countries if they cannot conquer their own economic problems and maintain an open and growing international trading system.

ASIAN DEVELOPMENT BANK III



Bukit Ibam township lies in the area of Malaysia's Phang Tenggara project—one of the major schemes financed by the ADB

PROFILE: ED ROBERTS

Treasurer with push

ED ROBERTS has adapted easily to life in Manila and to his work as the ADB's treasurer since arriving in the Philippines some six months ago. He sports a tan and a powder-blue barong tagalog (traditional Filipino shirt) and talks confidently of the intricacies of the Bank's finances.

Although a New York banker who plainly knows his markets, Roberts' background was originally law, which he studied at Duke in North Carolina after college in Pennsylvania. He has worked in Tokyo and Australia but his contacts with ADB began in the 1970s when he was with First Boston and latterly

with Lehman Brothers. He handled the ADB's dollar bond issue in 1978.

Roberts' biggest problem is to improve the management of the Bank's own portfolio—a figure expected to climb to \$4bn by 1987. "We have 50 or 60 different institutions giving market reports from across the world," he says. "We need to talk to a lot of people and the telephone system here is not up to it. We must organise good communications out of here. There's a big opportunity lost in not doing so."

Roberts will not admit to it but that cost is privately reckoned by ADB officials to have become almost intolerable. Indeed, they say that is why he has been appointed. From all accounts he is proceeding with considerable gusto.



Mr Edward Roberts

PROFILE: MASAO FUJIOKA

Stylish top man heads into time of change

EARLY LAST month Mr Masao Fujioka, ADB's President, was browsing through the sheaf of papers and letters on his desk when he came upon a candid memorandum from one of his Canadian staff. The note made manifest the member's intention to quit ADB. The reason he gave was that the Bank seemed to have a half-hearted concern for the welfare of its employees. The complaint centred on the Bank's housing allowance, which the Canadian thought was unrealistically low when viewed against the rising rents in Manila. With the allowance he was getting, he said, he could afford only a small old house.

The afternoon of the same day the ADB president was telephoning the sender of the memo asking to be shown the house. He did see it and that short trip set in train a series of "Fujioka" moves that shortly resulted in a message to the Philippines' Prime Minister, Mr Cesar Virata, urgently asking that the ADB be allowed to own a tract of land which it could develop into a housing estate for its expatriate staff.

If the incident does not show the president's concern with staff problems in the best light it at least demonstrates his

agility—sometimes bordering on impulsiveness—when it comes to making decisions. In private circles in the Bank this decisiveness has been labelled as "Fujiokan."

His desire to get things done quickly brings with it a management style that is diametrically opposite to that of his predecessor, Mr Tarochi Yoshida. Some senior officials recall that Mr Yoshida was both conscious and cautious of the bank's "Japanese-ness" and deliberately kept a low profile by letting his two vice-presidents—an American and an Indian—run the show. He encouraged the two top officials to evolve policies; decisions were arrived at through a consensus.

At the other end of the spectrum is the 57-year-old Fujioka who is his own man, has his own visions of the Bank's direction and his own notions as to how to steer the bank towards that. The Bank staff is divided between those who see Fujioka's style as a badly-needed shot in the arm and those who fear that he is moving in too quickly and may make some enemies. One of those in the latter group has laid a bet that in no time Fujioka will come into strong



Mr Masao Fujioka

friction with some of his officers.

Bank officials say that policy decisions are now often banded down from the top. They do not exactly disagree with Fujioka's thinking but according to a staff member, "It is good for morale to be consulted about bank matters and to be able to give our opinions."

Another official, noting that

some senior staff have sometimes been bypassed, said: "He is less concerned with being a gentleman." Yet another, referring to the President's ephemerality and direct manner, said: "I don't think he's Japanese at all."

Many are pleased with the firm bands guiding the Bank today. "We're going places — and fast at that," said another official. Confidence in Mr Fujioka apparently stems from the belief that he is not new to the Bank and that, having viewed it as an outsider, he's coming back to it with a fresh outlook and a better perspective of its problems. In 1968 Fujioka was loaned by Japan's Ministry of Finance to the committee which prepared the establishment of the ADB. He was then a director of the Ministry's International Finance Bureau. He became the Bank's first director for administration and laid the groundwork of the Bank's organisation.

He was part of the Bank during the first three years of its existence and he looks back at those years as the most hectic period of his life. "I worked on the compilation of the budget, on organisation of the bank and on a series of administrative procedures," he said.

In the intervening years before his reunion with the

bank he was back at his country's Finance Ministry as Director-General of the International Finance Bureau. At the same time he was executive director of the Export-Import Bank of Japan and of the Japanese International Cooperation Agency (JICA). Back in Tokyo he was able to look at ADB's operations from an outsider's viewpoint. If he had criticisms of the bank's procedures he is now in the best position to work on them.

Fujioka comes back to the bank at a time when its donor countries face a creeping sense of "foreign aid fatigue." Financing, particularly for its soft loan window, is more difficult to get and it has to depend more on the international capital market, where funds are a bit more expensive.

"Fund-raising will be a top priority during my presidency and I believe that the ADB should aim to borrow more capital abroad," Mr Fujioka said. He therefore wants to promote the bank's image as a sound institution. He himself is spearheading the image-building process. Never before has an ADB President — all of whom have been Japanese — gone on an international speaking spree. It is no mere coincidence that Mr Fujioka

addressed prominent groups in London and New York, two of the world's biggest capital markets. Since he assumed his post last November ADB has had a high profile in the International Press.

Another area close to Mr Fujioka's heart is the Bank's administration. "Another top priority for me is to ensure that the Bank acquires the best people to work for it," he said, adding that the Bank needs to recruit more than a hundred staff in the near future, including replacements. This has sent shivers through the bank staff — from clerks and the ubiquitous secretaries to senior staff members. Not a few are convinced that Mr Fujioka, who was trained as a pragmatic lawyer at the University of Tokyo, is set to cut administrative costs and to rid the Bank of redundant staff.

His presidency will be dramatic not only because of his remarkable style but because he is head of a bank that is at a turning point. The next two years will be watershed for the bank — its organisational structure will see some major changes and, more significantly, its operation will see some redirection in the face of its own financing difficulties. **Emilia Tagaza**

In trying to anticipate the course of the world's financial markets while planning the Bank's borrowings, Roberts makes the conservative assumption that any particular market will suddenly "close down," as he puts it, to an external borrower like the ADB. "It's the job of the treasurer to be conservative," he says. "We must prepare for the worst possibilities or look foolish if we have no fall-back position."

On the bank's planned dollar bond offering this year Roberts acknowledges that this is not absolutely necessary now. "We'd like to build up there [in the U.S.] as a backstop," he argues. "We haven't been there for a while." The UK market is also looking more attractive, he says. "But we don't want to overload the borrowing programme with high coupon debt." London's queuing system is also a disadvantage, he says.

Why did the Bank make its Dutch offering in February? "The Charter says we should diversify our currencies," says Roberts, "and the market there is interesting in exchange risk terms." He also believes it is important to go to a domestic market direct and get better contact with people there rather than simply deal through the Euromarkets.

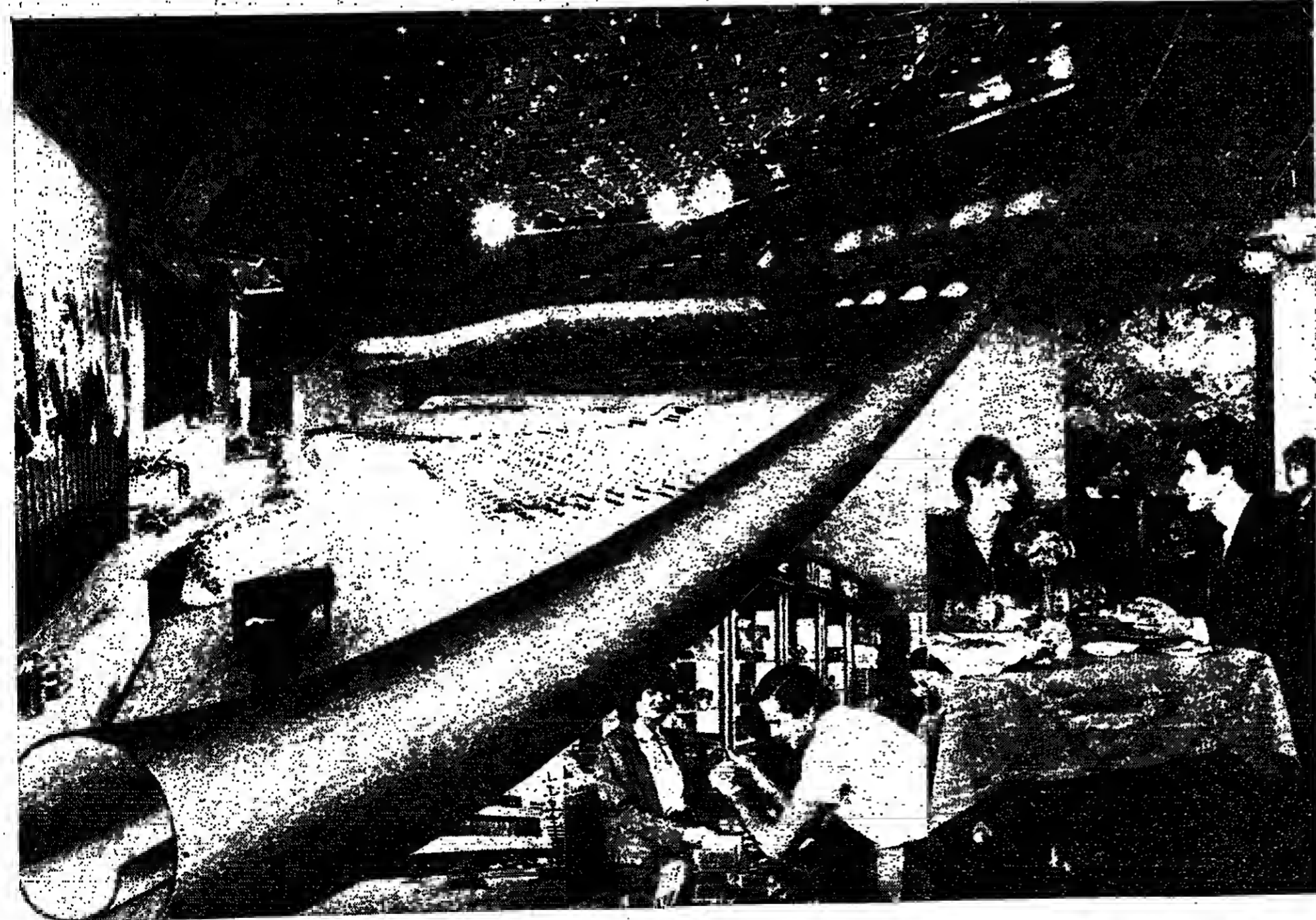
Roberts acknowledges that the 11 per cent the bank cur-

rently charges member countries borrowing from the hard loan window is a compromise between a low figure of about 10.4 per cent based on the ADB's borrowing costs and a conservative high figure of close to 12 per cent.

"We don't have to have 11 per cent," he says, "but it shows the capital markets that we have long disbursement periods, that we recognise we live in uncertain times and that there is a need for extra margins."

In this respect he sees important implications for the bank's forthcoming general capital increase and for the question of what proportion the donors actually pay in. He says he's far more worried about the resulting cost to the borrowing member countries of a fall below the present ten-cents-in-the-dollar level paid in than about the impact of such a lowering on the capital markets. "It could add up to 1½ points to their costs," he says. As for the ADB replenishment, his view is straightforward. "People got hung up on that \$4.1bn figure. We'll be short on it, and a lot will depend on [ADB President] Fujioka's preparedness to say: 'Let's get on with it.' The experience of the past six months suggests that Roberts will push hard for the bank President to do just that."

C. S.



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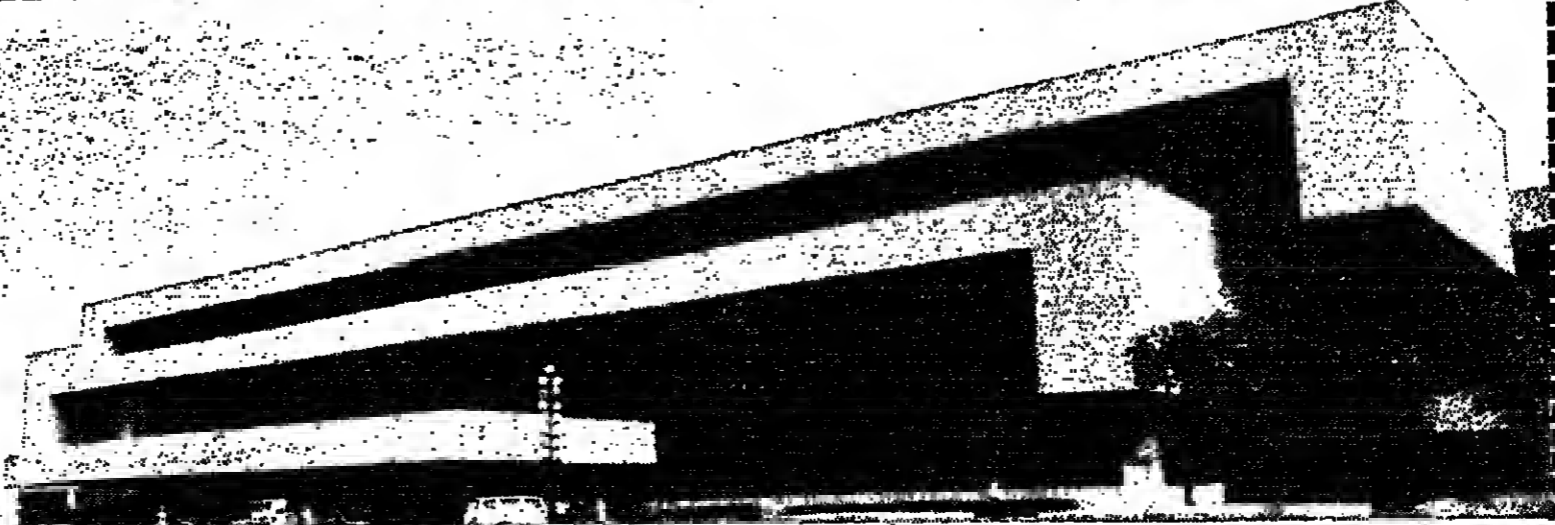
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ASIAN DEVELOPMENT BANK IV

Throughout the region ADB is involved in many projects designed to improve the economy and living standards of developing countries. A selection of these schemes is described on this and the following page

Secure water supply for Bangkok

Thailand

BANGKOK'S intricate water supply project, designed to bring safe and reliable water to most of the 4.1m population of Thailand's capital, has an unusual status inside the Asian Development Bank, which has supported the plan so far to the tune of \$57.6m. "It helped bring down the Thai government last year," claims one senior official in the ADB department responsible for the project. "Water prices had to be put up and the government fell."

Last year's April Fool's Day coup was in fact a more complex affair than that. Earlier price rises for petrol, electricity and the telephone also helped explain public apathy towards the ousted government. The coup, which eventually proved abortive, was also attempted for political as well as economic reasons.

The ADB official comments the less underlines the Bank's general sensitivity about its involvement in economic, and especially pricing policies, through its project lending. In the particular case of the Bangkok water supply project, ADB loans did not specifically require increases in water rates. But financial covenants did demand rates of return on the investment which entailed such

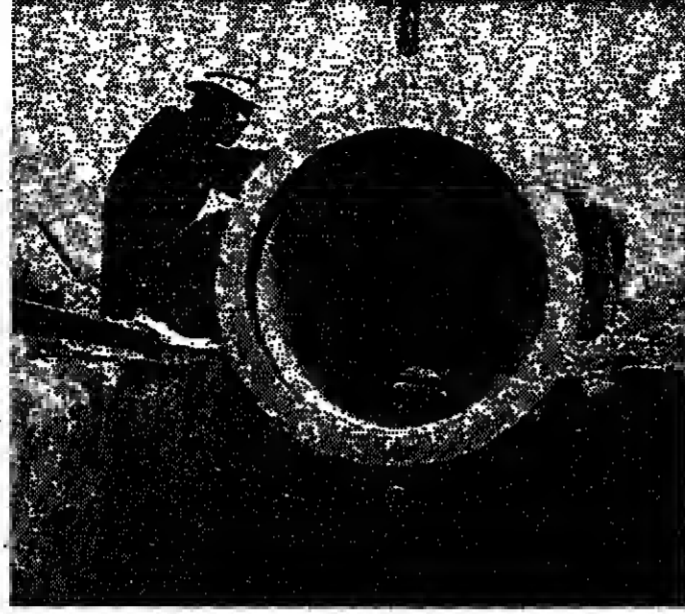
rises and which would generate local currency revenues to help cover future capital costs.

The Bangkok project, part of a Metropolitan Water Works Authority (MWWA) plan to increase the capacity of the city's water supply and improve its distribution and quality, offers a welcome environmental improvement in a country whose whole community life revolves round the supply of water.

The previous antiquated and poorly functioning system, whose leaking pipes often crossed with the sewerage network, served only a small proportion of Bangkok's people. Others depended on wells or on the Chao Phya River for their supplies.

One result of the increasing number of wells has been a high degree of land subsidence. Bangkok is being called the Atlantis of the East because it is sinking into a bowl shape at 14 times the rate of Venice. Large areas of the capital are expected to be between 10 cm and 100 cm below sea level by the end of the century, since some parts are subsiding 12 cm a year. Moreover, the city as a whole is becoming increasingly prone to serious flooding during the monsoons.

A key principle behind the Bangkok project is thus to stop ground water being pumped



Laying pipe for the Bangkok water scheme

out in critical areas by industries and domestic users, and to replace these supplies with surface water. The project is crucial if Bangkok's rate of subsidence is to be slowed.

By the time Stage 1 of the project is completed in 1985, 4.1m people—about 84 per cent of the projected population—will benefit directly from a central water supply system. Originally an ADB loan of

\$19.6m, together with a \$55m loan from the World Bank, was to cover the whole of the first stage. But costs went through the roof with the rise in oil prices and Stage 1 was split into two phases.

The first was completed in 1979, close to its reassessed cost and schedule. In that year an ADB loan of \$68m, together with \$8.4m (about \$34m) from Japan's Overseas Economic

Co-operation Fund was put towards an upgraded second phase. In both phases the ADB loan came out of its ordinary capital resources. Funds also came from the Thai government and from internal cash generation by the MWWA.

The whole of Stage One involves the provision of over 1.2m cubic metres of water a day to be treated, stored and distributed to meet demand across the sprawling city. This has required construction of a raw water intake canal, a siphon, pumping stations, water treatment plants, reservoirs and miles of major tunnels.

It has also involved, at some cost in traffic disruption, laying hundreds of miles of new trunk mains and distribution lines, rehabilitating existing lines and installing supply valves and flow meters. A few new and replacement deep wells are also being constructed. Many of the contracts have gone to local companies.

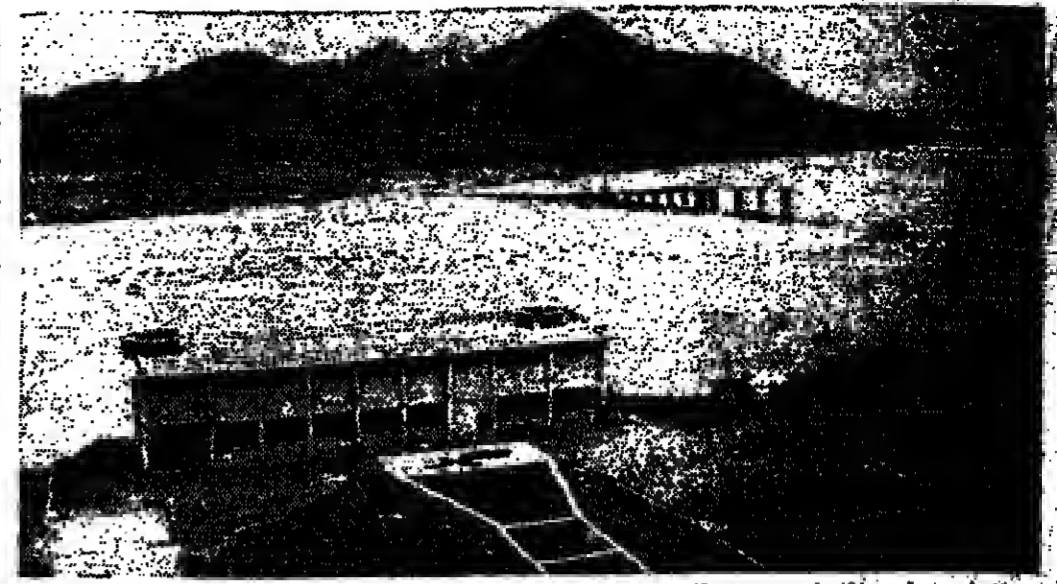
The second phase of this first stage is due to be completed by the end of this year but may be subject to some delay. A \$25m loan for the last 1983-85 phase has still to be sewn up. Consultants are meanwhile working to prepare Stage 2 of the project, beginning in 1985, and designed to ensure supplies for another five to ten years.

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One of South Korea's domestic projects—the Imjin River agricultural project

Springboard for exports

SOUTH KOREA'S greatest natural resource is said to be her people. But the Land of the Morning Calm has also benefited considerably from foreign assistance, including multilateral loans given by the Asian Development Bank to help the country's industry and agriculture.

ADB support has helped South Korea establish its foothold in the Gulf and Asian markets for major development project contracts—in some cases at the expense of European, U.S. and Japanese competitors. Likewise, ADB assistance has helped bring the ever security-conscious South Korean Government closer to its cherished goal of national self-sufficiency in grain.

The Korea Heavy Industry and Construction Company (KHIC) offers a good example. In December 1977 it won its first turnkey contract for a \$250m (£143m) cement plant in Saudi Arabia. The company could not have bid had it not been able to manufacture cement-making machinery. That ability was gained through an ADB-backed expansion of its Gumpo plant south of the capital, Seoul, in 1975-77.

The ADB's \$17.5m loan, supplemented by local currency resources of \$12.4m, allowed the Gumpo plant, which was begun in 1970, greatly to increase its size by adding machine and fabrication shops to its foundry and forges. With its new capacity the plant could produce cement-making, paper-making, textile and petrochemical equipment. It could also manufacture bulk-handling equipment, including overhead and container cranes, heavy construction and agricultural machinery, power plant and air conditioning equipment.

As the plant's expansion continued with Government help, however, the company, then known as Hyundai International, plunged into deep financial trouble. In 1980 it was taken over by the state, renamed and restructured. KHIC's principal shareholders are now the Korea Development Bank (46.7 per cent), the Korea Electric Power Corporation (26.5 per cent) and the Korea Exchange Bank (21.5 per cent).

ment officials say the proximity to Seoul makes this problem peculiar to the Imjin project and acknowledge that it is virtually impossible to solve.

The biggest problem with the Imjin project, however, has been the escalating cost. The Government decided in 1980 to delay this and other agricultural projects in favour of industrial projects as part of its policy of public spending cuts designed to curb the country's rising inflation rate.

In the intervening period the 1979 oil price rise and higher labour costs in Korea combined to force up the Imjin project's costs. Originally estimated at 22bn won, they are now put at 45bn. The ADB foreign currency contribution, made out of the Bank's ordinary capital resources, has remained unchanged at \$19m.

The ADB's loans to South Korea are thus regarded in Manila as a qualified success. The question which has yet to be answered, however, is whether South Korea should join Hong Kong and Singapore on the list of countries not borrowing from the ADB because of reaching a certain stage of economic development. Ministry of Finance officials, pointing out that South Korea is a large country with underdeveloped rural areas, insist that its infrastructural and agricultural projects will continue to need lower cost money and insist that, for the time being at least, the Government will continue to borrow from the multilateral lending agencies.

These results have not been secured painlessly. For the farmers an important if beneficial disruption has been to the land itself. In true modern Korean style the old, irregular paddies have been ploughed up, levelled and demarcated anew. Some farmers have even had to move house, albeit to be closer to their land.

Apart from this consolidation the project has required conversion of 440 hectares of "upland," suitable for dry crops like vegetables, to paddy for growing rice. Owners of these uplands have strongly resisted the change because they can earn larger incomes from growing vegetables or fruit for the nearby Seoul market. Govern-

South Korea

around 1m won (£790) annually. Now yields are said to be 4.25 tonnes per hectare, incomes \$2.7m won. Farmers pay for their water according to the grade and area of their land; 98 per cent are said to pay on time.

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Among the biggest beneficiaries

Bangladesh

THE ASIAN Development Bank has become one of the largest sources of economic assistance to Bangladesh and because of its increased activities in the country it will soon be opening a resident mission in Dhacca—the first outside Manila. This reflects the bank's interest and commitment in one of the world's poorest countries, whose 90m inhabitants are crammed into about 55,000 sq miles of territory.

Bangladesh became a member of the ADB nine years ago in March 1973, just 15 months after it became a sovereign nation. Up to December last it had received from the bank a total commitment of \$838m to finance 44 projects. In addition to its own lending operation the ADB has been co-financing with official bilateral and multilateral sources. Among the multilateral agencies involved are the World Bank, United Nations Development Programme (UNDP), World Health Organisation (WHO), International Fund for Agricultural Development (IFAD), as well as EEC and OPEC funds.

The Bank has been consistently increasing its commitments to Bangladesh. During 1981 its commitments rose \$191m and this year they are expected to pass the \$200m mark. Because of its backward state of economy, Bangladesh has been receiving only soft-

term special fund loans from the bank and has become the largest recipient of such loans.

In line with the country's general priorities about 57 per cent of the total Bank commitment has been for agriculture, followed by energy, infrastructure, health and education. Bangladesh attaches importance to the Bank's lending because of certain special features it has. Contrary to many bilateral donors who confine their aid programme and commitment to only one fiscal year, the Bank has a multi-year planning system. Besides, its programme loan, which provides funds for commodity imports, is of vital importance to Bangladesh, which has been having serious problems with the commodity assistance that finances its import bill and also generates counterpart funds for development.

Bangladesh was the first country to receive an ADB programme loan—in 1973—which was followed by two more programme loans for agricultural support facilities and public health. The authorities are now trying hard to persuade the Bank to increase the amount and number of programme loans and expand the share of local cost financing (LCF) of the bank-financed projects. The adverse aid climate in the past two years together with world-wide economic recession have badly affected the country's export earnings. In 1980 the share of LCF in total Bank lending in Bangladesh was 18.3 per cent compared to 23.8 per cent for Nepal and 20.9 per cent for Sri Lanka.

While ADB has been involved in a number of big projects, including the \$400m Ashuganj fertiliser project with nearly 500,000 tonnes production capacity, the \$500m Chittagong urea fertiliser factory is by far the biggest and the most prestigious project to its credit. The World Bank was the lead agency for the Ashuganj fertiliser plant, in which ADB's contribution was only \$80m, but ADB has become the lead agency for the Chittagong project, with a commitment of \$73m.

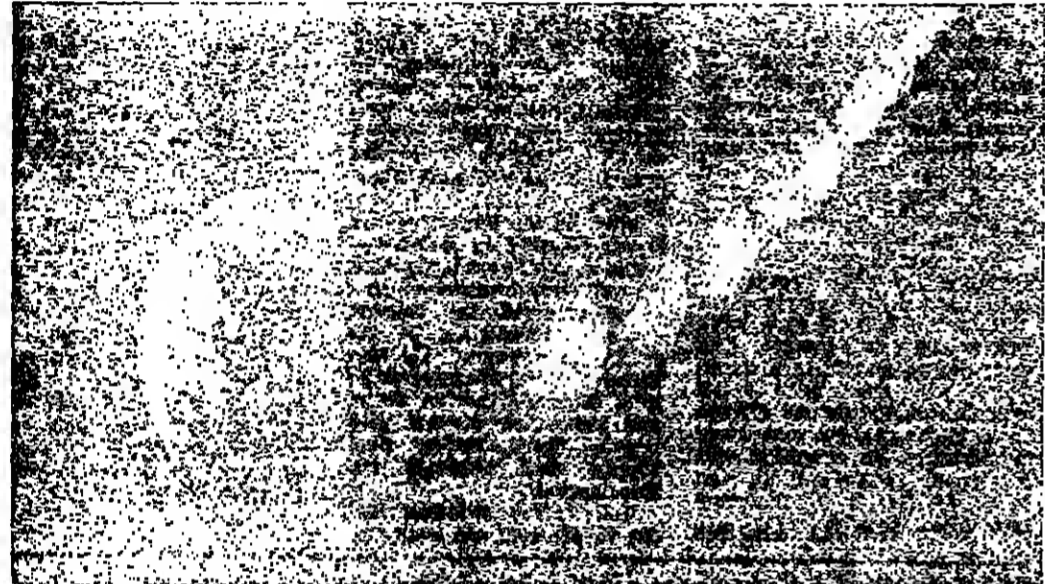
The plant, which was given the go-ahead late last year, will have an ammonia unit with 1,000 tonnes-a-day capacity and a urea unit with 1,700 tonnes-a-day capacity. Foreign Exchange cost will be nearly \$300m.

About \$283m has already been committed by various multilateral agencies besides ADB. They include the World Bank's International Development Association (\$15m), Abu Dhabi Fund for Arab Economic Development (\$25m), Canadian International Development Bank (\$16m), Overseas Economic Co-operation Fund of Japan (\$60m) and Saudi Fund for Development (\$85m).

All ADB-financed projects—like those of other institutions—are suffering from chronic implementation delays.

Unless the project implementation processes are streamlined and delays cut, disbursement will continue to remain very low. Greater co-ordination between the government departments concerned and agencies at all levels is needed if project implementation is to be improved.

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ASIAN DEVELOPMENT BANK V



Part of the Philippines' Angat irrigation scheme

Rice fields flourish under irrigation

Philippines

FIFTY KILOMETRES from the ADB's impressive headquarters, the Baguio expressway north finally leaves sprawling metropolitan Manila behind and plunges through a green expanse of lush rice fields. Their high-yielding output is the result of the Angat irrigation project, whose expansion and improvement over the past few years has been supported with hard and soft loans from the bank.

The original Angat irrigation system was completed in the late 1920s, which makes it one of the oldest in the Philippines, and its evolution reflects the country's transition to modern farming.

A dam diverted the Angat River into two main canals and a network of lateral canals during the December to April dry season, but the water distribution was uneven and plenty was wasted.

An appreciation of the importance of controlled water flow, together with the advent of high-yielding rice seeds, fertilisers and pesticides, highlighted the scheme's real but unexploited potential.

The ADB backed a pilot study on water management in 1968 and a feasibility study for an improved irrigation system in 1973, before offering a \$6m soft loan and \$3.6m hard loan for what became the country's first integrated rural development project.

Co-operation throughout has been with the Philippines national irrigation administration, and developments in the Angat River have been paralleled by a similar project on the Magat River 35 kilometres further north, which is also supported by the ADB.

The Angat project has involved construction of a pump station on the diversion dam to push water through new canals into areas not previously reached, rehabilitation and extension of the existing canal and the improvement of the farm ditch system of the area's feeder roads, procurement of equipment and provision of consulting services.

The principal aim was to increase the area under irrigation from 22,900 hectares in the wet season to around 27,000 hectares, and from 24,800 hectares in the dry season to around 30,000 hectares. The dry season figure is larger because part of the area is submerged and virtually unutilisable in the wet season.

With better water management and expert extension work, the hope was that output would be increased, raising farmers' incomes and employment in the area, and that this would increase the country's rice export prospects, foreign exchange savings and chances of crop diversification.

Harvesting

Marcial, a small but tough peasant farmer in his 30s with seven children, is sure the project has helped him. He is one of 21,152 farmers operating 20,800 farm lots in the Angat area. Although he was harvesting two crops a year as early as 1953, he says he has seen his output grow with the technical advice he has received. But he still grows only rice, saying he cannot raise the capital to grow other crops.

Marcial is also a member of a compact farmers' association, an ingenious institutional creation designed to make the whole project self-managing. A total of 1,040 is envisaged, with average membership of about

20 farmers cultivating 30-50 hectares of adjoining land sharing a common farm ditch. The associations are expected to plan their planting, harvesting and marketing together and, crucially, to collect their own irrigation fees.

To encourage the working of the system, individual farmers receive a discount for paying their water fees on time, and farmers' associations are given a 2½ to 3 per cent bonus for collecting 100 per cent of the fees due.

The farmers are also paid a fixed amount per square metre for administering the area under their control, which may be reinvested in fertiliser or equipment.

Groups of these associations will eventually be linked into irrigators' associations which will handle the repair and maintenance of canals and the distribution of water for themselves. Two pilot associations are already said to be functioning but further development seems a long way off.

Leonardo Gonzales, superintendent of the project, acknowledges the need to motivate farmers but talks enthusiastically of the progress made so far. To judge by farmers' incomes, put at 6,000 pesos (\$750) a year and by the bustling town of Balluag, the area is relatively well off by national standards.

Some farmers are said to have improved their living standards so much they have remodelled their homes, bought a jeep and a television set.

But plans have not proceeded as far as the government agencies pushing them would have liked partly because of farmer resistance, but also because the agencies themselves have had problems of co-ordination and implementation.

C.S.

SANJOTO

Indonesia

Broader use of loans

THE ADB's operations in Indonesia have reflected the changing balance of successive national development plans, with the emphasis on agriculture and the rural sector a decade ago but more recently on agro-related industries, health and education.

Agriculture has received the biggest share of credits — \$51.35m or 35.7 per cent of total ADB lending in Indonesia. Electric power has been another big recipient, with \$412.5m (26.3 per cent). The other beneficiaries are transport and communications (\$115.5m or 7.4 per cent), industry (\$72.7m or 4.7 per cent), water supply (\$87m or 5.5 per cent), urban development (\$72.75m or 4.7 per cent) and development banks (\$30m or 1.9 per cent).

More than half of the bank's projects are spread over all the major islands of Indonesia, although Java with almost 62 per cent of the population gets the lion's share.

In agriculture the focus has been on irrigation and area development, smallholder development, fisheries and livestock, improvements in water management and flood control.

In education, bank credits have focused on development of power resources, while in the communications sector the emphasis has been on roads to serve the rural population. A new government programme of rural electrification is also being supported, with projects for hydropower generation, transmission and distribution.

Disbursements in Indonesia are lagging seriously behind the granting of credit, however. At the end of January 1982 they amounted to only \$338.1m, or about a quarter of total effective ADB loans to Indonesia. The lag has become more pronounced in the past four years, during which lending has increased considerably.

But the growing discrepancy between commitments and disbursements has also caused the government to simplify procedures for releasing funds and opening letters of credit; monitoring procedures have also been improved. As a result, disbursements in 1981 increased by 56 per cent over 1980, going up from \$50.08m to \$78.55m.

The biggest ADB credit for Indonesia so far is for a multipurpose dam at Wadisingar in central Java, which will help irrigate some 30,000 hectares and generate 18 MW of electricity. The irrigation will help 89,000 farmers raise their output of rice and soybean, thus increasing their yearly per capita income from U.S.\$182 to \$320.

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Jungle converted to farmland and commercial forests

Malaysia

FOR A middle-sized country like Malaysia the dimensions of the Pahang Tenggara project are staggering. It covers nearly a third of Pahang State and nearly all the land south of the Pahang River between Temerloh and Pekan to the Johore border.

The area encompasses 2.5m acres of jungle, of which Malaysian planners will turn 900,000 acres into farmland, an equal acreage into forest yielding valuable timber and the rest into a national park, housing and recreation areas.

It embodies the vision of the late Prime Minister Tun Razak (1970-76), the architect of Malaysia's successful government-sponsored land development schemes, of giving land and a future to farmers without either.

Tun Razak was a Pahang man. He dreamt of a thriving community of half-a-million people housed in modern townships and producing large volumes of palm oil, rubber and cocoa. The Pahang Tenggara (literally south-east Pahang) is to be an economic dynamo, a force to be reckoned with in Malaysian politics.

A master plan for the region was drawn up by a consortium of Canadian consultants in 1972. A vital feature was the creation of 36 towns in the Tenggara, each serving land schemes within a radius of five to seven miles so that settlers would live in these town and take only half-an-hour to reach their place of work. In this way the Government was to achieve two important aims—opening up the jungle and urbanising the Malays.

The Asian Development Bank

made two loans, in 1974 and 1977, totalling \$36m, for staff training, road and housing construction, water supply and management services.

So much for the plan and the dream. What are the facts? Over the past 10 years more than 1.5m ringgits have been pumped into opening up the Tenggara. About 400,000 acres



have been put under cultivation, overwhelmingly with oil palm, with about 17 per cent for rubber, cashew nuts, cocoa and other crops.

Another 4bn to 5bn ringgits (taking into account inflation) will have to be invested before the remaining half-a-million acres are developed and the population target reached.

There are now 150,000 people living in 18 townships compared with the original 60,000 subsistence farmers and aborigines. DARA, the authority given overall charge of Pahang Tenggara, admits that progress has been slower than planned. It will take until the year 2000 or

later, instead of the original target year of 1990, before the region is developed. But the jungle is steadily being pushed back by tractors and crops.

Developing such a large isolated region poses very great difficulties. The costs of felling the jungle, building roads and houses are much higher than in other land schemes.

Implementation of the plan for a renewable forest area, supporting a thriving timber-based industry, is nowhere in sight. Politicians and influential elements in the state grabbed concessions and stripped the forests without bothering to replant.

There is no worthwhile manufacturing to speak of in Tenggara simply because private investors have better places to go.

There is still a long way to go before Pahang Tenggara matches the dreams of Tun Razak.

Given another five years, however, large parts of the project's land schemes should reach peak production and the region will be a substantial producer of palm oil and rubber. By then its earning power should be attracting the range of investors and businessmen able to inject vitality into townships and provide the range of services necessary for urban comforts.

It is partly in anticipation of the high volume of oil palm from the Tenggara that the Government has spent 500m ringgits building two ports at Pasir Gudang and Kuantan.

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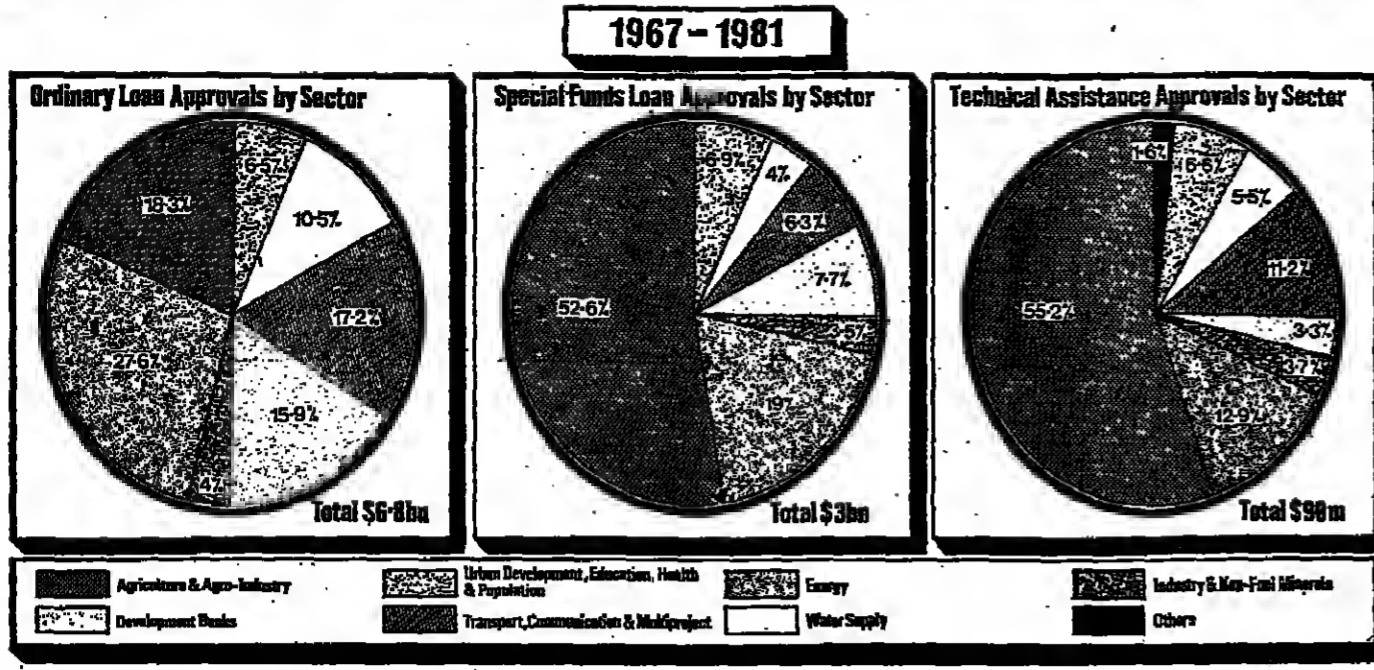
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ASIAN DEVELOPMENT BANK VI

New ways are being sought to stimulate the flow of external funds

Co-financing seen as growing arm of aid strategy



THE NEED for Asian countries to find new ways of generating external finance is highlighted by the ADB's calculation that external resource requirements for developing member countries will grow to \$63bn in 1990 from the \$27bn level of 1980.

The fact that the Bank is coming under pressure to reassess its underlying aid strategy and that it is faced with its present funding problems simply emphasises this need, even though the Bank is expected to supply little more than 3 1/2 to 4 per cent of the total external resource inflow into the region during this period.

The biggest hopes for stimulating the flow of external finance are being pinned on the idea of project co-financing between the ADB and private sector commercial banks and on the prospect of equity participation by the Bank in development projects. Neither operation, however, is regarded by the Bank as an "answer" to development problems. Each is seen as just another tool to be deployed whose real efficacy has yet to be demonstrated.

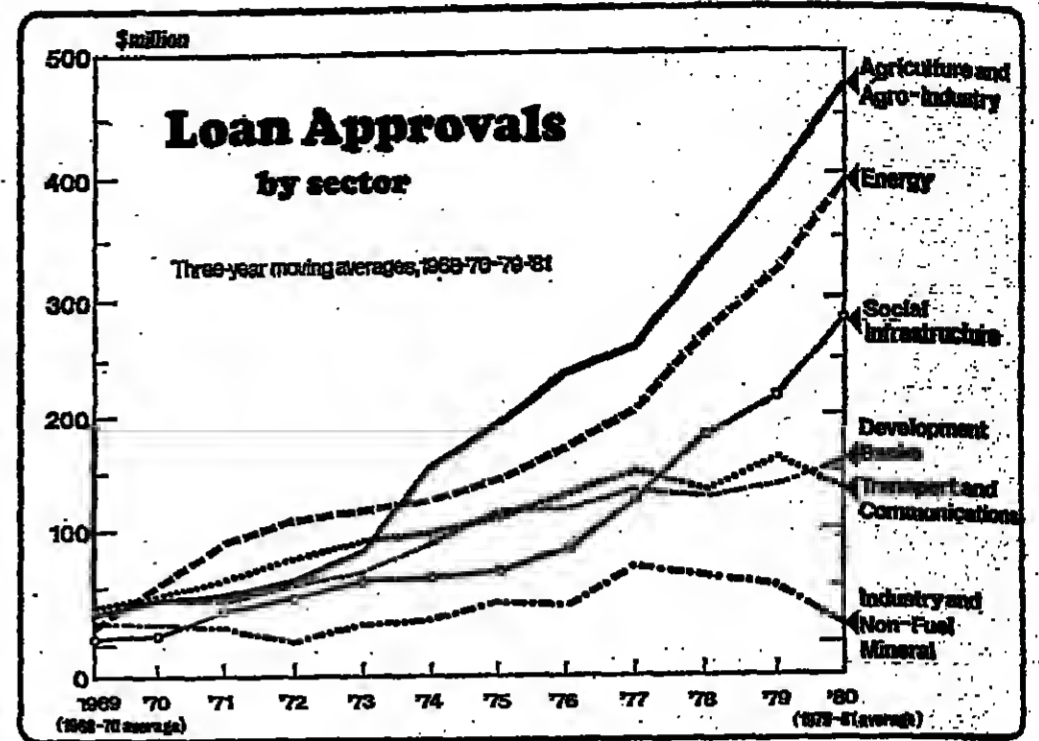
The Bank has gained some valuable experience of co-financing already—but principally with official agencies. By the end of 1981 112 projects had received loans on a co-financing basis to the tune of \$2.45bn. Of this sum, \$1.2bn came from bilateral sources, \$1bn from multilateral sources and \$350m from export credit and commercial sources. In 1981 alone 23 ADB-backed projects involved co-financing, with outsiders contributing \$627m and the ADB \$327m.

Problems

The ADB's largest co-financed project so far has been a major fertiliser project in Bangladesh, which is designed to make the country self-sufficient in urea. This involved working with the World Bank and with Japanese and Arab official sources of finance, with consequent severe problems of co-ordination. Various countries wanted to fly their flags on different parts of the project and at one point the Arab countries wanted to invoke the Arab boycott clause, which was inconsistent with the ADB's competitive bidding policy.

Delays as a result of such problems are expected to engulf ADB efforts to involve commercial banks too but the bank believes it must try to involve the private sector in practically every sizeable project it considers. The Bank's experience of private sector co-financing is limited but instances include a \$5m loan in 1973 by Bank of America for an ADB-supported water supply project in Singapore and projects in the Philippines and Fiji involving the California First Bank and the Tokai Bank of Japan.

Lack of involvement hitherto by commercial banks is more a reflection of the way they make their assessments on a country risk basis rather than rates of return, which on most ADB-backed projects are usually over 10 per cent in real terms. Commercial banks therefore put the emphasis on a government's capacity to repay on time and in hard currency. Development banks deploy technical staff to assess in detail the particular project to



The bulk of ADB lending goes understandably into agriculture and related projects like irrigation. Next comes energy and here—as the article on the opposite page explains—the aim is to reduce the present heavy emphasis on power generation.

be financed. The hope now is that an ADB stamp of approval will bring the banks in, either lending longer term than they otherwise might or perhaps taking up shorter maturity loans created by splitting up the financing of a project into longer and short-term maturities. Another though vaguer suggestion is that project loans should simply be syndicated among commercial banks.

One of the strongest proposals before the ADB board, which is due to consider the co-financing question at a meeting in May, is a complementary scheme involving parallel loans which the ADB would make in two tranches to borrowing government. One would be on the ADB's terms, the other on commercial terms and carrying special clauses saying that failure to pay would amount to default against the ADB. These would be sold on to commercial banks.

Marriage

Plainly, commercial co-financing would be like arranging a marriage. Prospective partners will want to know the terms and conditions in advance; preferences of borrowers and lenders will have to be matched as far as possible by comparison. The ADB's goal of equity participation is probably even more distant however—although firm ideas are emerging based partly on the experience of the International Finance Corporation (IFC), the venture capital arm of the World Bank.

Three possibilities are being mooted in this field: ● Direct equity investment, in which the ADB decides to participate directly in a developing member country's venture which the Bank has fully appraised. Each investment would be approved by the Bank's board.

● Participation in the equity of a country's private sector financial institutions in order to broaden their equity base and so heighten their loan-offering capacity.

● Provision of lines of equity to national development banks to be used on the ADB's behalf in small or medium-sized private sector ventures. There is obviously a risk for an institution like the ADB in delegating authority in this fashion to make money available to the small entrepreneur. Says one Bank official: "The IFC thinks we're crazy." But the notion of equity financing also

has some high level support. For example, Mr Cesar Virata, the Philippines' Minister of Finance and an ADB governor, said at the 1980 governors' meeting that he wanted to see the Bank extend its risk in this way and to become a "development institution" as well as a lending institution.

The idea interests the U.S. because of its private sector thinking but the Americans believe that clearer guidelines are still needed. The Bank's charter certainly allows equity financing but a formal move has to be sanctioned by the Board of governors, which so far has only considered the idea informally.

Apart from these moves by the ADB towards co-financing and equity investment, two other notable trends are visible in the bank's overall lending policy.

● Programme and sectoral lending. Until the late 1970s practically all the ADB's lending was for specific projects. In 1978 it was decided to introduce programme lending and in 1980 sectoral lending as new vehicles for transferring resources to developing member countries.

Programme lending is designed to help developing countries increase production where there is underutilisation of existing capacity. Nine programme loans worth a total of \$97.5m had been approved by the end of 1981. Three approved last year, for example, were for crop intensification programmes in Bangladesh (\$18m), Burma (\$5m) and Nepal (\$5m).

Sectoral loans are designed to meet capital requirements and strengthen institutions in particular sectors. They are for larger amounts and are quicker in disbursement than programme loans. By the end of

last year the bank had approved seven sector loans amounting to almost \$500m. Two last year from ordinary capital resources covered water supply (\$2m) and rural electrification (\$87.5m) in the Philippines; one from the soft loan window covered small-scale irrigation in Bangladesh (\$50m).

Groups

● Grading of borrowing countries. The bank's categorisation of borrowing countries is under going a change. Taking per capita GNP levels it classifies countries into three groups: low-income (Group A—Afghanistan, Pakistan, India, Nepal, Bangladesh, Sri Lanka and Burma); middle-income (Group B—Malaysia, Indonesia, Thailand, the Philippines and Papua New Guinea); and high-income (Group C—Hong Kong, Singapore, South Korea and Taiwan).

Group A countries have hitherto had full access to the resources of the Asian Development Fund, the Bank's soft loan window. But Pakistan, for example, is being provided with some harder loans because soft loan resources are limited. This process is called "maturing."

Similarly Indonesia, which as a Group B country is supposed to have some access to modest amounts of ADF funds, has had to forego this option since 1980. This year Thailand and the Philippines are having to do the same. As for Hong Kong and Singapore, which ought to have access to ordinary capital resources, the Bank is embarking on no new operations there. These countries are described by ADB officials as having "graduated," although they have not been deprived of their right to borrow.

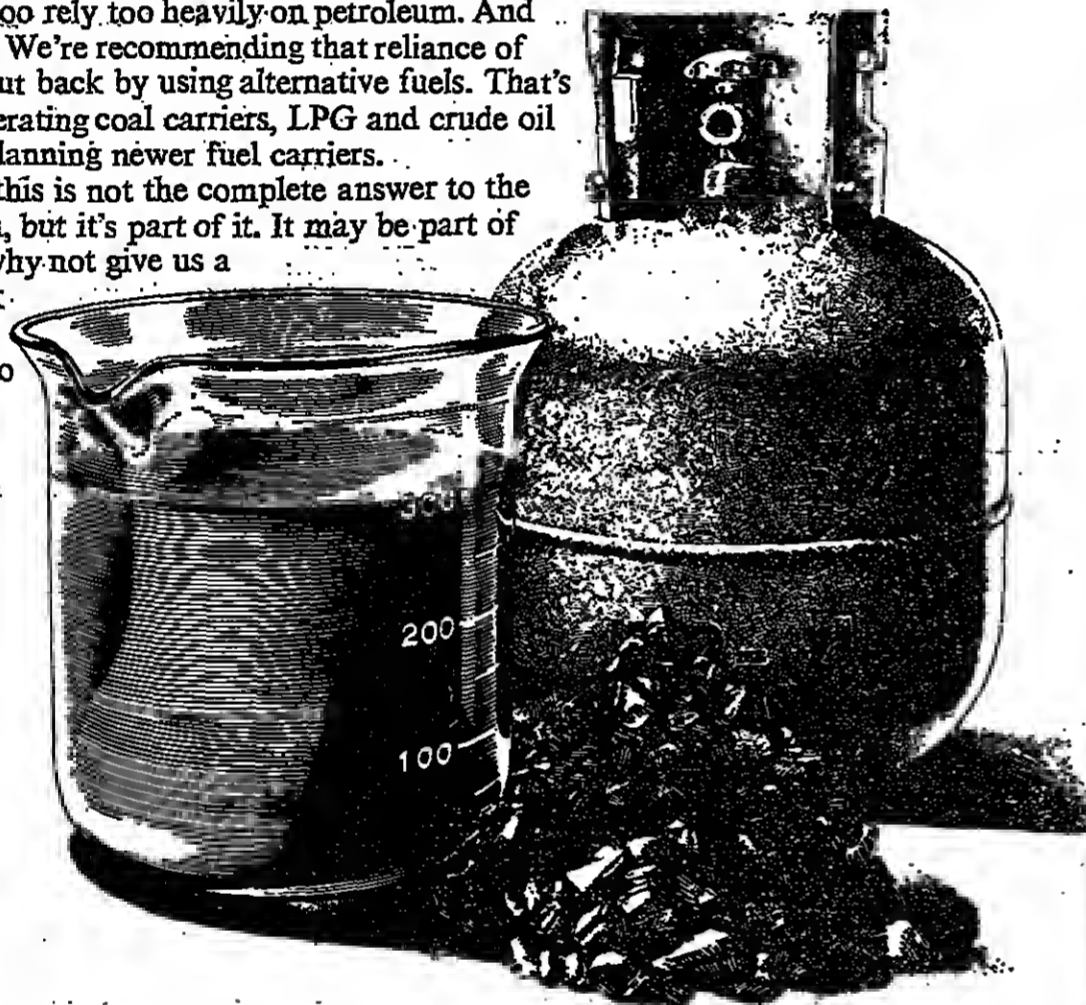
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ASIAN DEVELOPMENT BANK VII

K. K. Sharma reports from New Delhi on his country's intent to borrow India's decision no threat to other borrowers

INDIA'S ANNOUNCEMENT that for the first time since foundation of the ADB it will borrow from the institution from 1983 onwards has sent ripples of anxiety through the bank's traditional beneficiaries. But officials in New Delhi are unapologetic about the decision.

India's need for external funds has soared as its current account deficit has grown to an annual level of \$3.5bn and as the World Bank amid a deteriorating international aid climate, has scaled back its concessional lending.

Indian officials point out that the previous decision to refrain from taking any ADB assistance, despite being its largest regional contributor after Japan, was not meant to tie the country down for all time.

They also say that India's borrowings will not affect the more needy countries or people because India, at least for the present, will not seek any assistance from the ADB's soft-loan window, the Asian Development Fund. India will therefore not tread on the toes of such low per capita income countries as Bangladesh, Sri Lanka and the Philippines—even though its own per capita income and size entitle it to soft loans from the ADB.

Although this policy could change in time Indian officials go further and say that, even by confining its borrowings to the ADB's ordinary capital resources—where it will compete with such relatively developed and high per capita income countries as South Korea and Taiwan—its participation is unlikely to harm other countries.

This argument is based on the ADB's hopes of increasing its ordinary resources by more than 20 per cent. Officials say it is largely from this increase that India will claim its share. This means that, while other countries might have more if India did not borrow from the institution, in volume terms other countries' borrowings should not fall.

The ADB itself has agreed in principle that India is

entitled to tap the bank's resources, despite discordant noises from Japan. It probably had little choice, especially as India has met the argument that the ADB does not have the administrative capabilities to handle loan requests from a country of the size of India.

India has said it will seek what it calls "sector lending" rather than project loans and that this will be for the country's term-lending institutions like the Industrial Development Bank of India (IDBI). These already have facilities for careful scrutiny of projects, so the ADB will not have to formulate documentation for itself on projects and additional administrative machinery will be unnecessary. No bank, of course, even a development bank, will sanction assistance without routine preliminary studies. But to the extent that financial institutions like IDBI are going concerns in much the same business, their work should at least minimise the extra administrative burden on the ADB.

No figure has yet been worked out for the amounts

India will seek from the ADB. Considering the country's needs for external financing they will certainly not be nominal. Ideally, India would want something like \$400m over the next five years, but the amount is negotiable in the light of India's willingness to take into account the needs of the ADB's traditional beneficiaries. The amount would also depend on whether the ADB is able satisfactorily to augment its ordinary capital resources from the world capital markets.

Interest

Until its government's decision to borrow from the ADB India's main interest in the bank lay in taking part in as many projects as possible financed by it in other Asian countries. In the early years this was inconsequential because Indian companies could not compete with Japanese and Western bidders.

But the capabilities and competitiveness of Indian companies has improved in recent years and India's share of ADB procurement has increased sub-

stantially since 1977. From a total of about \$38m up to the end of 1976, India's share had risen to about \$112m by the end of 1981 October.

When ADB loans to India are approved from 1983 onwards this share is certain to increase, giving the country a double advantage from its links with the bank.

India will also help in the ADB's attempts to increase its capital resources for the third time. It did so when the second replenishment was made in 1977, contributing \$5.16m in foreign exchange to the ADB's capital stock by March, 1981. The bulk of India's subscription to the ADB's capital stock is in rupees, however, and this is used for its administrative expenditure in the country.

The amount is not insignificant. India has a 7 per cent share of the capital, the third largest after Japan and the U.S., and this entitles India to one position of executive director on the board of directors and one of the two vice-presidents. Now that India is to become a borrower as well as a contributor their role will become correspondingly more important.

Emphasis on diversifying energy lending

THE ENERGY sector is rising as the new star in the Asian Development Bank's lending activities. The Bank wants to increase its energy lending considerably in the next five years and diversify its portfolio of energy loans. It also sees energy as the major incentive for private financial institutions to join its re-vitalised co-financing scheme.

The Bank needs, however, to

focus more sharply on its lending strategy in order to increase the mileage of its energy loans, at least from the point of view of development financing. Its assistance to energy projects has indeed been rising but the composition of loans is such that it is heavily angled towards commercial power generation and distribution. In the period 1975-1980 93 per cent of the bank's total cumulative energy lending of \$1.5bn went to electricity generation, mainly from indigenous energy sources. The tiny balance of 7 per cent was equally divided between coal and gas development.

ADB has a strong desire to play down its emphasis on power generation and to spend more on the development of commercial energy resources such as oil, coal and natural gas and to start looking more closely at non-conventional sources. But some Bank officials say that because of certain constraints, mainly financial in nature, the Bank will still be heavily into power generation and distribution over the next five years.

Energy came into the spotlight after the 1973 oil crisis when ADB's developing member countries (DMC), most of which are net oil importers, were caught flat-footed by the spiralling price of oil. Substantial portions of the profits of development were siphoned off by the swelling oil import bills. ADB and other multilateral banks watched helplessly as some of their development efforts were dissipated.


The energy sector's share of ADB's lending pie has increased quite substantially from 18 per cent in 1976 to 29 per cent last year. In 1981 agriculture and agro-industry continued to receive the largest share of lending, accounting for 32.3 per cent. The social infrastructure sector received 14.5 per cent while loans to development banks rose to 12.3 per cent.

The bank has spent some \$500,000 on an intensive regional energy survey which covered most of its DMCs. If anything, the survey shows that international financial agencies, ADB included, have over-emphasised the generation and distribution of electricity. It also shows the massive investments required by the DMCs in meeting their energy needs. According to the survey the DMCs will need about \$11bn in annual investments over the next five years, rising to \$15.6bn annually from 1985 to 1990.

But more important for ADB, the regional energy survey gives a clue as to where money is most needed. Given the current difficulties in its own financial requirements, however, the Bank will be hindered from moving quickly into these areas. Its policy paper on "Energy in the 1980s" states that the Bank's desired lending level to the energy sector will be "subject to the availability of resources and the technical, financial and economic viability of specific projects. The implication is that although ADB has a panoramic view of the general direction of its energy policies, it is restrained from making cut-and-dried decisions.

For example, the Bank is still uncertain as to how much stress it will place on packaged programme loans and to what extent it will continue its lending on a project-to-project basis. The problem here is that if ADB moves more closely into pro-

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gramme lending, funding needs will be greater, while the technical requirements are entirely different from what the bank specialists are familiar with.

On the other hand, if it continues to emphasise project lending it may find itself stuck with the power generation sub-sector, where projects are quite profitable and for which commercial funds are available anyway. The second option puts the bank in a position that contradicts its role as "a provider of funds and inputs that the private sector will not or cannot provide.

Nevertheless, ADB is targeting a total of \$6bn in energy loans for the period 1981 to 1987. The amount means an annual budget of \$87m or almost double the average yearly energy loans during the last three years.

The Bank intends to reduce its allocation for the electricity sub-sector from the current 93 per cent of the total energy lending to about 76 per cent between 1981 and 1987. Consequently, it is hoped that lending for the development of oil, gas, coal and non-conventional energy will rise from the current 7 per cent to 20 per cent. These targets may, however, be optimistic considering the constraints on funds for long gestation projects.

Possibilities

Given the constraints on the Bank's traditional lending tools—the ordinary and soft loan windows—it will be using more co-financing to promote energy projects. Attracting private commercial banks to co-finance energy proposals will not be difficult since many of these have vast commercial possibilities. In fact, the Bank's President, Mr Masao Fujioka, sees the energy sector as "the main pillar of its co-financing activities." The reason why the Bank did not make much progress in attracting the private sector in co-financing ventures is that it has placed its top priority in agriculture, in which private banks have very little interest, says Mr Fujioka.

Mr Robert Bakley, director of ADB's industry and development banks department, said that on top of its planned lending of \$6bn the bank expects to raise a corresponding \$6bn in co-financing from private banks. Mr Philip Lewis, a senior energy specialist at the Bank, admits: "There will be no great shift in lending emphasis"—at least in the foreseeable future.

There is a minority group in the Bank who are not convinced that ADB should spend "so much energy on the energy sector." An official said that energy projects are more potentially profitable than those in agriculture, health and education. Energy is therefore naturally attractive to profit-orientated institutions.

But the thinking of most other officials is that the Bank should at least "sell" the projects—and of course the co-financing idea—to private bankers who are mostly conservative and are still cautious about committing funds to the energy sector. After all, energy is an area where many banks have not fully developed their own expertise.

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ASIAN DEVELOPMENT BANK VIII

ADB projects present considerable scope for Western contractors and technology—although in most instances business is not easily won

Opportunities for Western groups in a competitive game

WITH TOTAL loans to various projects averaging over \$1bn a year, the ADB offers a wealth of opportunities for international consultants, contractors and equipment suppliers.

proximity tend to favour the Japanese, such factors pale against the aggressive way they conduct business in Asia, says Mr Bohn.

Table with 3 columns: Procurement in ADB Member Countries (\$m), Cumulative as of Dec 31 1981, 1981. Rows include Japan, U.S., West Germany, South Korea, UK, India, France, Australia, Switzerland, Netherlands, Canada, Total.

equipment suppliers and contractors and although the Bank's engineers examine all tender documents in detail to make sure that specifications are not restrictive the borrower's implementing agency decides on type and quantity of equipment.

department that had absolutely nothing to do with procurement. Early this month the Bank came under fire from Indian contractors. A report received from New Delhi by the Bank's headquarters said that at a workshop on project exports organised by the Association of Indian Engineering Industry (AIEI) an Indian spokesman complained that the Bank has been "showing undue preference to Japanese and South Korean companies in projects it finances."

Last year the total value of contracts arising from ADB projects reached \$656m, bringing the cumulative total to \$4.5bn covering the 15 years of the bank's existence.

From the Asian region the South Koreans and Indians have kept up a fair pace. The Koreans were the fourth-ranking contractors and suppliers with almost \$22m of contracts last year. India scored about \$12m.

It is also remarkable that the value member countries can draw from contracts are greater than what they actually put in in terms of paid-in capital. Britain, for instance, has obtained a total of \$238m in contracts for ADB-assisted projects during the last 15 years. In contrast its total contributions (to both ordinary and special funds) amounted to \$193.8m.

Turnkey bidding is not used in ADB-financed projects. Instead the Bank requires the borrower to select consultants who prepare detailed tender documents for various blocks of equipment, so allowing partial bids. The "lowest evaluated competent bid" and not simply the lowest bid wins the contract. However, there have been occasions of disagreement between the Bank and the borrower in determining the lowest evaluated bid. In exceptional instances, when the differences seem irreconcilable, the borrowers look for other sources of financing. But more often than not the borrowers agree to adjust their evaluation.

Technology

The Americans were a distant second, getting only 5.2 per cent worth \$34m. They were however, the leading provider of consulting services in power projects. The U.S. has done well in contracts requiring high technology, while transmission lines and sub-station equipment contracts tend to be won by Japanese, European, South Korean and Indian groups.

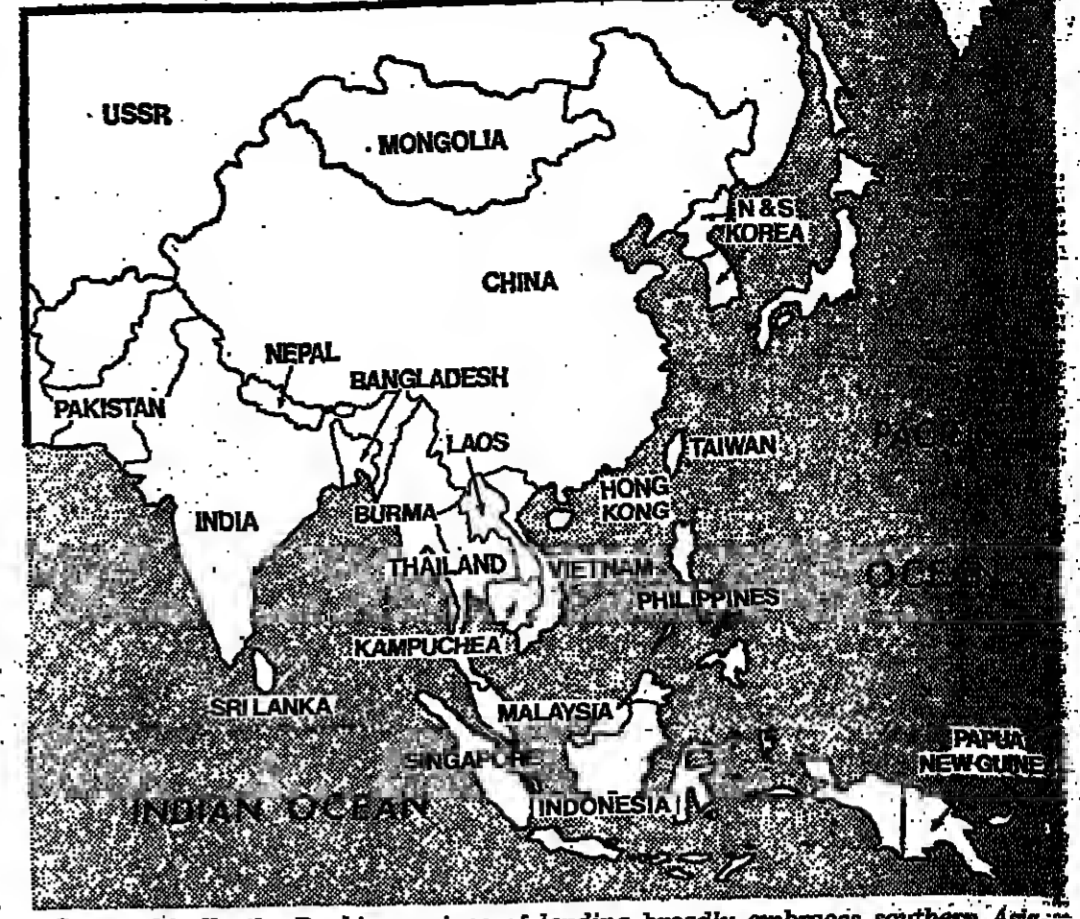
Bank officials agree that the British and the Western Europeans have joined the hand-

wagon to Asia. "Because of the recession in Europe and because of the flurry of activities in ADB's developing member countries, the Europeans are jumping at these opportunities," an official said.

ADB and its borrowers use consulting services and equipment procured exclusively from the Bank's member countries. Although the bank monitors procurement procedures, the borrower deals directly with

Mr John Bohn, Jr, the U.S. executive director at ADB, admits that the Americans' record on procurement has been disappointing. While certain technologies and geographic

regions are more competitive, the Americans' record on procurement has been disappointing. While certain technologies and geographic



Geographically the Bank's province of lending broadly embraces southern Asia and South-East Asia down to the Indonesian archipelago and includes the Philippines and Papua New Guinea

Port Qasim as a rival to Karachi

THE HUGE French-built gantry cranes on the iron ore and coal terminal of Pakistan's new Port Qasim will come into their own this year as the nearby Pipri steel plant moves into full production.

While such emergency imports are no longer necessary, the completion of Port Qasim makes it almost certain that such a crisis will never happen again.

Port Qasim has neverthe- less had its headaches. Heavy siltage in the wandering channels of what used to be the River Indus, which flows into the Arabian Sea from the north, has posed major technical headaches and generated heavy additional running costs—currently about \$15m a year.

Soon the cranes will be off-loading 2m tonnes a year

The \$550m port, located about 40 km east of Karachi, is nearing completion. Besides the iron ore and coal terminal, one berth is ready, three more will be ready in June and the remaining three complete in 1984.

In addition, a Government decision that the new port should pay its way from the outset has forced it to charge comparatively high tariffs. Wharfage fees are three times those of Karachi port, berthing eight times higher and port dues three times as great.

The Bank's staff, which is drawn from over 30 nationalities, is largely professional. Career advancement appears to be something of a problem.

While the Pakistan Government has funded about 60 per cent of the cost of this urgently needed port out of its own coffers, the project has attracted considerable foreign interest and help. Foremost, the Asian Development Bank has provided \$48.6m, with the UK providing \$26m. Funds have also come from France, West Germany, Holland, Japan, Bulgaria, Canada and Italy.

As a result the port authorities will need to maintain a rapid throughput of ships if they are to avoid losses. This may be possible, since the port has several advantages over Karachi. Apart from being a modern, efficient port, it is unhampered by the road and rail congestion in Karachi and will therefore be able to carry bulk cargoes into Pakistan's interior with much greater efficiency.

Competent and cool but sometimes frustrated staff

The Asian Development Bank undoubtedly has under its roof a host of brilliant and diligent professionals; outsiders, including private bankers, can be effusive in their praise of the bank staff's proficiency. Indeed an ADB man, like a typical international bureaucrat, comes across as competent, cool and confident. But behind the smooth exterior displayed by managers and staff there lies some frustrations about the limits on the rewards the bank can offer.

When complete the port will handle 3.4m tonnes of cargo for the steel mill and a further 31.4m tonnes of general bulk cargo, mostly wheat, rice and fertiliser. The port will do a great deal to relieve congestion at Pakistan's only other major port at Karachi, which is more than a century old. Indeed much of the momentum for the new port was built up in the dreadful years of 1977 and 1978, when major harvest failures combined with a critical shortage of cement to force an emergency import programme which very nearly brought Karachi port to its knees.

It is also cheek by jowl with Karachi's designated export processing zone and a 10,000-acre industrial development zone. Once developed these zones will look to Port Qasim as a lifeline for imports and exports alike.

The hiring of new consultants requires additional secretarial and clerical support and this has led to the rapid expansion of ADB's manpower. It now has 1,200 employees, about 500 of them professional staff, and its 13-storey building on trying to influence appointments and events at the bank means that promotions frequently become political decisions. The highest positions reachable to career staff—those of department deputy directors and on rare occasions those of section directors—are occupied either by political appointees or by users who tend to hold the posts for life. Movement up the promotional ladder for careerists can be painfully slow and the end result is that the young breed of technocrats approach ADB with very tentative motivations.

Everybody seems to expect that heads will roll as a result of Mr Fujioka's determination to axe the dead wood. Although the Bank machine continues to roll, uncertainty hovers above the heads of staff members. For them the new President is indeed a different man—his style is unconventional for a Japanese and he is a President who wields a hatchet. A senior officer at the Bank said that the review, the suspense and almost anything happening at the Bank are all part of the "Fujiokisation" of the ADB.

David Dodwell

Discussion Like a maturing tree whose old branches eventually wither away, ADB has grown to a size where some of its employees have become — in President Fujioka's cold-blooded words — "dead wood." Just a few months after the new President assumed his position he made it plain that the bank needs some cobweb sweeping. He has met his senior officers for a frank discussion of administrative problems and has asked for a review of the performance of each department's staff members.

DEVELOPMENT FINANCING FOR A BETTER TOMORROW... FOR YOU, FOR US.



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We are on the threshold of a challenging tomorrow. Our future is closely linked with yours. We are on the threshold of a challenging tomorrow. Our future is closely linked with yours. We are on the threshold of a challenging tomorrow. Our future is closely linked with yours.

Predicated A number of staff members and managers do feel that "the bank's organisation is built on impermanence" and that it could extract more from the talents of the staff if their jobs were predicated on a more permanent basis, or if they could see fair chances of easily moving up the hierarchy.

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This may be asking the bank for the stars, however. The mere fact that ADB exists on member countries' financial contributions, and organisational support invariably requires it to play the political game. It is not difficult to understand why ADB is more disposed to dance to the tune of its donors rather than of its career staff. But what is probably not so easy to understand is the bank's tendency to rely on too many consultants. One engineer at the bank, who is considered an "energy specialist," feels that it seems to believe in the

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ASIAN DEVELOPMENT BANK Manila, Philippines DM 150,000,000 9 1/4% Deutsche Mark Bonds of 1982/1992. Includes list of participating banks and a logo.

A TRAUMA FOR TEXAS

Braniff's future in the clouds

By Richard Lambert in New York

IF SHEER will-power could keep an airline flying, Braniff International would have a secure future.

In television chat shows, press briefings, banking parlours, and anywhere else that a worthwhile audience can be gathered, the chairman and chief executive, Mr Howard Putnam, is to be heard hanging home a single message—Braniff has a future.

In case anyone missed the point, he called a speech he gave the other day: "Braniff 1984".

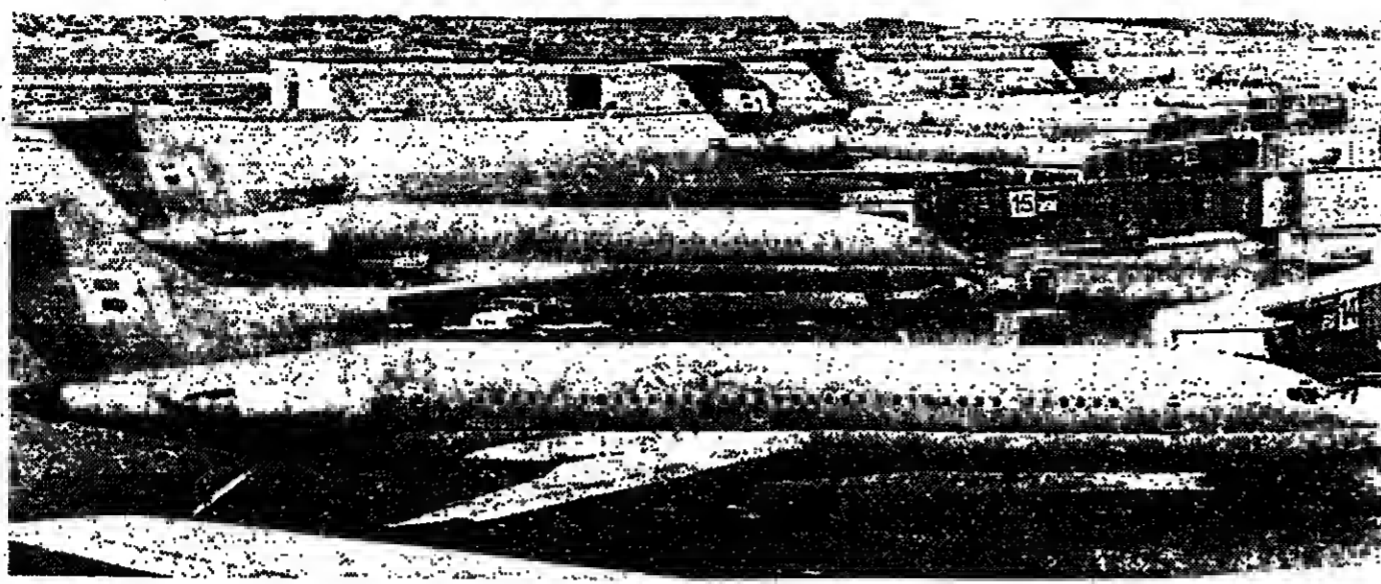
But it is a hard road to the promised land, and Braniff's future could well be decided one way or another in the next month or two. The U.S. airline industry is in dire financial straits and Braniff—still one of the ten largest carriers—is one of its weakest members. In the last three years its aggregate losses have climbed to \$310m after crediting \$92m of gains from property and equipment sales.

At the end of last year, it had a deficiency on shareholders' funds of around \$90m, and it is currently trying to restructure debts of \$733m from 39 major lenders. Mr Putnam acknowledges the key challenge. "We have got to prove to our lenders that it is better to keep us going than to let us go," he says.

At the end of last week, Braniff received a blow which could make that task a lot harder. The Civil Aeronautics Board rejected a request to give its immediate approval to an agreement whereby Braniff would have transferred most of its South American routes to Pan American. It said that the competitive implications of the deal—which was to have taken effect next Sunday—were so complex and contested that no decision would be made until July.

This is a serious setback for Braniff, for two reasons. Pan American was going to hand over \$30m for the routes—\$20m in the near-term and \$10m in 1983. Braniff will keep the \$7m which Pan Am has already handed over, to cover the exchange of various passenger facilities at Houston. But the remaining \$23m of badly-needed cash is now in question.

In addition, the decision means that Braniff is stuck for the time being with routes that lost it \$15m in 1981, and which



Glyn Genn

are doing even worse so far in 1982. Pan Am, with a fleet of fuel-efficient TriStars and a productivity deal with its cabin crews that would have enabled it to take on the services without adding to its wage bills, could have made good money on the routes. For Braniff, running the services with 14-year-old DC-8s, they are a gaping wound. Other airlines now have a chance to bid for the routes, but Mr Putnam is not sitting back passively. Although Pan Am is still the preferred choice, bankers Lazard Freres have been instructed to tout for other deals. "We're not going to sit back and wait for July. We're going to press for something to happen this week, if we can," says Mr Putnam.

As with some of its competitors, Braniff's troubles started when the U.S. airline industry was deregulated late in 1978. Seeing what it regarded as an unrepeatable chance to break into a new scale of operations, Braniff went for broke. In the months following deregulation, it moved to 13 additional cities in the U.S., and to four new destinations in Europe and another four in the Pacific-Far East. Its fleet was expanded accordingly.

Within a few months, it was experiencing a severe cash shortage, which slammed the brakes on its dash for expansion. But as fuel costs mounted and the U.S. economy began

to wobble, Braniff's finances skidded out of control.

Mr Putnam, aged 44, appeared on the scene last autumn. For the previous three years he had been running Southwest Airlines, which has a reputation for low costs and high profits. He set similar goals for Braniff.

"An airline for the 1980s has got to have a very low cost structure so that it can survive the lean times," he says. "The days are gone when you can afford to have a 65 per cent load factor as your break-even mark."

Braniff's yield per passenger mile was around 13 cents in 1981, and it had no less than 582 different fares. The new plan was to reduce these to a single "Texas class" aimed eventually at generating 12 cents a passenger mile, but pitching initially at around 11 to 11.5 cents. That involved nominal cuts in fares of up to 45 per cent, but the average reduction was to be 12 to 15 per cent.

At the same time, Braniff aimed to reduce its costs per passenger mile from around 8.5 cents to 7 cents. One cent a mile represents \$100m of costs, and by slashing into overbreads on all sides, Braniff has cut its way down to 7.3 cents a mile.

With this cost/field formula, Braniff reckoned it could break even with passenger load factors around 55 to 58 per cent, and start to make big money over 60 per cent.

The trouble is that the airline has not so far been able to get the revenue needed to swing back into the black. In a viciously competitive market place, yields have been coming in at well under 11 cents a mile, and they probably slipped below 10 cents in March when in an effort to generate volume—and cash—Braniff was effectively giving away one free ticket with every one it sold on a number of important routes.

The forthcoming first quarter figures are likely to show more big losses. However, Mr Putnam is not fighting a lone battle. Returning to Dallas in February after a difficult trip to Washington, he was given a rousing reception by a crowd of 300 banner-waving employees. "It was one of the most emotional experiences in my life," he says.

The story had a big impact in Texas. "All the big hitters in Dallas swung their support behind us," he says. "They said Texas wasn't like the rest of the country; they weren't going to let a Texas company go down."

One businessman bought \$8,000 worth of tickets to show his feelings, and others took advertisements in the press and on television urging people to back "our Dallas-based airline."

All this has not gone down too well with the other Dallas-based airline—American Airlines, which has a vastly stronger financial structure than

Braniff but which is still none too pleased about a surge of public support for a head-on competitor which, in its view, has been slashing prices to stay in business.

American says that 85 per cent of the widely publicised bitterness following the two big Dallas airlines is "strictly a media event." It welcomes the fact that the CAB is looking into anonymous allegations that it has been acting in various ways to undermine Braniff, which it describes as "ridiculous and baseless charges."

Yet there is no mistaking the hostility in the Braniff camp to American's intervention in its proposed deal with Pan Am. In a last-minute filing with the CAB, it offered to help subsidise losses incurred by Braniff on the South American routes in return for a fall bearing on the application.

According to Mr Putnam, these proposals were a "cleverly designed transparent sham." He claims that American is trying to dominate the Dallas-Fort Worth region, and "wants to see Braniff disappear from the scene as quickly as possible so that it can raise fares."

But the immediate worry is about how Braniff's lenders will react to the South American news. The disposal of these routes was a vital part of the reconstruction proposals which the airline presented to

Lombard

A shock after the oil shock

By Nicholas Colchester

WHAT WILL International banks do now that the recycling charge more by bankers: their banks do now that the recycling challenge is fading away? Twice within the last decade the banks played their part in absorbing the balance of payment surpluses, and financing the matching deficits, which resulted from two upward bounds in the price of oil.

Those two oil shocks triggered a sort of quantum jump in global financial interdependence, with private flows of finance eclipsing the "official" flows between governments, central banks and institutions like the IMF. Last year a Bank of England study showed that the sum of world current surpluses and deficits had doubled since the first oil shock from 1.15 per cent of market economy GNP to 2.3 per cent, and that the larger imbalances had been financed principally through the capital markets and the banks.

Now, and for the second time, a key element in those imbalances is disappearing. The gross surpluses of the oil exporters (i.e. the surpluses of those still in surplus) were \$111bn in 1980, dropped to \$75bn in 1981 and will, according to a Bank of England estimate, be down to some \$20bn in 1982. So will the international banking business now atrophy, like a body-builder whose weights have been taken away?

At the start of the year the banks were pulling a brave face on the matter. The dwindling flow of Opec deposits meant that liquidity would be tighter and that spreads, or margins, on sovereign bank loans would have to go up, they said. Bankers and their regulators were becoming more risk-conscious. Above all, they said, banks were becoming more profit-orientated in their international activities, going for profit and not for business volume.

As he has done throughout, Mr Putnam rates the likelihood of survival at better than 50-50. The next few months will decide.

Letters to the Editor

Ratepayers and the London equalisation scheme

From the Director of Finance Wandsworth Borough Council. Sir—My friend, David Hopkins, Westminster City Treasurer, evidently did his usual excellent job for Westminster when discussing London rate equalisation with Mr Pauley (April 15). I look forward to discussing with him elsewhere his ingeniously confusing explanations why the domestic ratepayers of the richest boroughs should even further reduce their share of London's rate burden, when they already benefit directly from the lower poundages produced by the borough's high commercial rateable values; they also enjoy the benefit of spending on services in excess of government guidelines, without the financial penalties imposed by the Government on other local authorities in these circumstances; and they have been totally protected from the Government's grant

reductions on borough services since the equalisation scheme was devised, while the other inner London boroughs have lost grant equivalent to a 10p rate in cash terms. Mr Pauley attributed to Wandsworth the argument that the City of London and Westminster should be treated as if they were within the Government's block grant system, to arrive at a "negative grant" for each. Evidently Mr Hopkins had not mentioned that this was in fact the original basis of the equalisation scheme, and that Westminster has effectively avoided updating the original 1980 calculations for two years. Mr Hopkins apparently suggested to Mr Pauley that this argument would imply an "impractical" additional cost of \$90m (a 25p rate) to Westminster in fact my calculation implied only an additional \$14m (a 4p rate), and even this modest amount would not have

been levied on Mr Hopkins's already well protected domestic ratepayers. With such an accumulation of privileges for Westminster ratepayers, Mr Pauley should be surprised if he finds much sympathy for "Westminster's case" anywhere other than perhaps the City of London. Everyone recognises that the City is a special case and needs to be dealt with by some special formula. It is convenient for Westminster's argument that it should identify itself with the City but the disparity of rates per head between the two authorities shows that the City stands alone. In any event, London rate equalisation should fully compensate for the differences in resources between inner London local authorities which is the intention of the scheme. Albert Newman, The Town Hall, Wandsworth High Street, SW18.

Pitfalls in quick promotion

From Mr H. Goulet. Sir—Your Management Page article (April 16) on the painful experiences of newly-promoted managers, points to a feeling that is endemic in business in this country. Even those companies that provide training, and have management development schemes, usually stop short when it comes to helping a manager negotiate the abrupt step to a higher level of responsibility. It is not difficult to identify the new elements that will need to be grasped by a manager moving from one job to another, nor to design and implement a training programme covering those elements. (It requires some effort, but it is not difficult.) Admittedly, some promotions (too many) have to be made quickly because of the sudden departure of an individual. But, in most cases, it is possible, with the co-operation of the incumbent, to put down in writing a comprehensive list of objectives, responsibilities, tasks, expectations, problems etc. that can be worked on by the designated manager both on his own and together with the incumbent, over a period of time before the move becomes effective. It may also be necessary to make provision in the programme for training, in interpersonal skills or in the basic principles of matters that were not previously important, such as financial control or data processing. This procedure gives the newly-promoted person more confidence than he might otherwise have in his ability to do the job. Where people have been promoted without training, they have sometimes made costly mistakes, or failed to recognise potentially profitable opportunities, and often there has been a drop in the morale of their subordinates. The best time to train managers for greater responsibility is before they are promoted, not afterwards; and the best place to do it is where they work, for there, the facts of the job can be imparted. And it is the assurance that one knows one's business that gives confidence and authority. Henry Galgut, 7 Knoll Court, Forquhar Road, Dulwich Road Park, SE10

Out-of-date trade marks

From Mr V. Low. Sir—Barry Fox's article, "Support sought for London (April 15), deals mainly with the declining of Patent Office service in relation to patents rather than trade marks, and as a matter of interest it is now taking up to nine months before a trade mark application is examined, and if there are any objections it can take a considerable time before registration is granted. The public search room at the trade marks registry is not keeping up to date with filings of new trade marks, and last month, for example, there was a delay of about five weeks from the date of filing until information about the mark reached the search room. This could lead to real problems for a manufacturer who believes he has chosen a name which is not in conflict with any other trade mark, only to find at a later date that an earlier filed application has priority. We recently learnt that the trade marks registry has decided to scrap its annual name index (the last one to be published will be the 1978 edition later this year), and this means that it will be virtually impossible to obtain full details of trade marks owned by a particular company. Let us hope that the publicity concerning the siting of the EEC trade marks office in London will bring about an improvement in services at the

Patent Office in relation to both patents and trade marks. V. P. Law, K. V. Marshall and Co., 19, St. Andrew's Way, West, Wickham, Kent. Battery egg production. From the General Secretary, Compassion in World Farming. Sir—I am surprised that the Financial Times should give space to the scare-mongering tactics of Ted Kirkwood (April 14) and his fellow battery egg producers. He claims that if battery hens are given more space in their cages they will become aggressive. Is he saying that battery farmers are at present cramming so many birds into a cage that they can't fight? With fully outstretched wings a chicken measures about 30 inches across, yet it is usual to keep five such birds in a cage only 20 inches wide and 18 inches deep. The EEC proposal to increase the floor space per bird from 480 sq cm to 500 sq cm or even 600 sq cm is meaningless. Battery cages should and can be phased out of the EEC over the next five years—as the agricultural committee of the House of Commons recommended should be done last July. Battery cages are cruel, there can be no doubt whatsoever about that. There are viable alternative systems at present operating in this country as well as in Switzerland, Germany and Holland. Such systems could supply the nation's eggs just as cheaply as batteries. There are just four factors that determine

egg yield—lighting, genetics, nutrition and management. Given these four, the particular system used makes little difference. If Ted Kirkwood could not manage without these cruel battery cages he should get out of egg-production and make way for someone who can. Peter H. Roberts, 20, Lavant Street, Petersfield, Hampshire. Buying contributors to profits. From Mr M. Minford. Sir—I was stimulated by reading Christopher Lorenz's feature on GEC's "cost reduction miracle" (April 14) but was disappointed to see that despite half the production cost being in bought-in components, the buying representation in each of the three working teams was described as "a clerk." This appears to reflect the persisting attitude in much of industry that buying is a routine function which merely carries out instructions from other quarters—somehow I doubt if such a philosophy pertains in Lord Weinstock's organisation. Buying must be recognised not just as a service function but very much as a direct profit-contributor whose educated managers with commercial experience and technical background exercise, initiative and imagination, often showing the lead to engineers, chemists and accountants. M. Minford, Cleve House, 473 Crewe Road, Wintatou, Crewe, Cheshire.

Advertisement for ITT Unimat 4080 PABX. The ad features a large, dark image of a telephone exchange machine. Text includes: "It's not every day that you buy a new PABX. So surely you want a system that will prove both cost effective now, and can be easily adapted for the systems of the future. Like the ITT Unimat 4080 PABX. The 4080 can do everything your present exchange can do, plus a whole lot more. The entire exchange is geared towards cost effectiveness. It uses the most advanced form of computerisation, low cost, high technology micro-processors. And it has an array of advanced features, such as a control that can prevent those mysterious, and often expensive, long distance calls. The ITT 4080 PABX caters for over 100 lines, it's compact, easy to operate, and has an ergonomically designed switchboard. If you're worried about maintenance, forget it. (ITT train British Telecom's engineers.) The Unimat 4080 was designed by ITT with the ever-changing British market in mind, and has the elegance and style that will reflect your company's image. ITT Business Systems, as Europe's largest telecommunications company, has a comprehensive range of data, voice and text systems for the future, which can be interconnected for information transfer. But don't wait for the future, we'll give you a demonstration now. Simply write for more details to: David Evans, ITT Business Systems, Maidstone Road, Sidcup, Kent DA14 5HT, or telephone 01-300 7788. It's an odds on bet that you'll be very impressed. ITT Business Systems ITT".

Smiths Industries rises £1.2m

FOR THE 26 weeks ended January 30 1982, pre-tax profits of Smiths Industries have risen from £9.7m to £11.7m, on sales ahead by 15 per cent to £187.85m, compared with £163.55m.

However, the group warns that it may not prove possible to maintain the high level of profits achieved in the second half of last year—£16.35m—and this will make the objective of continuing its record of unbroken profit growth more difficult to achieve.

Deferments in military procurement end a slow down in the replacement of civil aircraft will constrain profits from aerospace in the short term, although demand remains relatively high and there are encouraging opportunities for the longer term. Prospects for the medical activities are good, but trading conditions for many other businesses are likely to remain depressed.

Trading profits for the first half were 18 per cent higher at £14.11m. Interest charges rose from £2.01m to £2.94m mainly because further investment was required to finance the growth of overseas activities. Tax charge increased by £0.3m to £2.79m and after deducting minorities of £70,000 (£54,000) net available profits came

HIGHLIGHTS

Lex studies Thomas Tillings' annual report and accounts with particular reference to the £100m gilt-edged book that the company is running at present. Interim figures from Smiths Industries showed an advance in pre-tax profits from £10m to £11.1m but no thanks to any improvement in domestic demand. Maintained profits for the year seem the likely outcome—for the fifth successive year. The column goes on to examine recent events in the gold market and then comments on the results from the British Transport Docks Board which, though in loss, is a candidate for privatisation. On the inside pages Britannia Arrow makes a counter offer for General and Commercial coming the earlier bid from Refuge Assurance. William Low comes up with a £3.2m rights issue with its half time figures and yet another new company, Continental Microwave, joins the USBI.

through ahead from £7.42m to £8.31m.

In order to reduce disparity, the interim dividend is being raised to 4p net per 50p share, against 3.7p last time, absorbing £2.07m (£1.9m), the previous year's total was 10.5p from £26.35m pre-tax profits.

An analysis of the half-year sales and trading profits, with comparatives restated, shows respectively: aerospace £45.45m (£39.5m) and £6.48m (£5.24m); automotive £28.5m (£26.15m) and £19,000 loss (£1.63m loss); dis-

tribution £30.75m (£30.7m) and £120,000 (£1.4m); industrial £23.5m (£22.85m) and £2.68m (£2.61m); marine £10.05m (£11.15m) and £125,000 loss (£476,000 profit); medical £14.6m (£10m) and £3.36m (£1.77m); and Australasia/Southern Africa £29.7m (£23.2m) and £2.13m (£2.13m).

The aerospace and defence activities continued to achieve good results. In the automotive areas sales to the after-market benefited from an increase in the demand for tachographs

while progress on the restructuring plan for original equipment activities is broadly in line with the programme. However, the forward picture in the automotive sector remains one of great uncertainty as to the level of domestic and export demand and the resulting effect on margins.

In the distribution business the pressure on margins evident in 1981 continued. The seasonal pattern of trading of these businesses favours the second-half, but as yet there is little sign of any underlying upturn in activity. Results under the industrial heading continued to hold up well in difficult trading conditions.

The North America marine activity is also seasonally biased to the second half and satisfactory results are expected for the year as a whole. In the UK, however, demand from the Royal Navy was very low, the commercial market remains depressed and a loss was incurred. Medical activities in the UK and U.S. are continuing their excellent progress. The economies of both Australia and South Africa are less buoyant than in 1981 but profits have been maintained.

See Lex

EDITH rises to £2.23m and pays more

Net revenue after tax of the Esdale Duffies Investment Trust (EDITH) rose from £2.17m to £2.23m in the year to March 31, 1982 and the final dividend is being raised from an adjusted 1.44p net per 25p share to 1.5p making a total of 2.3p against 2.21p (adjusted).

A one-for-25 capitalisation issue is also proposed. Earnings per share are given as 3.7p (2.34p adjusted).

Before tax the net revenue amounted to £3.27m (£3.2m) and tax is estimated to take £1.04m (£1.03m).

EDITH is an investment trust specialising in the acquisition of shares in private companies to hold as long-term investments. It is managed by Industrial and Commercial Finance Corporation which is a subsidiary of Finance for Industry.

Receiver for Michael Barber

MR MARTIN PAGE of chartered accountants Peat, Marwick, Mitchell and Co, Norwich, has been appointed receiver and manager of Michael J. Barber of Pulham St Mary, Diss, Norfolk.

The company, with 12 employees, is the sole distributor of Alfa-Laval Milking Equipment, in Norfolk, Suffolk and Cambridgeshire. In addition to installation work, the company services milking equipment, supplying spares and sundry farm equipment.

Mr Page said that the company would continue to trade for the time being and is currently seeking a buyer for the business as a going concern.

John Menzies over £9m mark

AFTER TAKING into account the adverse effects of the recession, high unemployment and the weather conditions in the vital pre-Christmas trading period, the directors of new-agent and bookseller John Menzies (Holdings) say the results for the year ending January 31 1982 are "better than might have been expected."

Pre-tax profits improved by 23 per cent over £7.68m to £9.43m on turnover substantially higher at £336.75m compared with £268.18m, an increase of 17 per cent. The final dividend is effectively raised from 2.5p to 3.95p net for a total of 4.5p (3.75p adjusted).

The directors say that most of the group's business depends upon customer discretionary expenditure and is vulnerable in a year of deep recession such as has been experienced. Sales in some categories were below budget with the consequence that stocks are higher and cash balances lower than expected.

Despite this, they say the group repaid the £3m term loan and maintained the strength of its balance sheet, in which the net cash position is satisfactory. They say shareholders' funds have increased to £38.6m, and the current cost basis of calculating shareholders' funds now exceeds £50m.

The pre-tax figure was struck after profits less losses on sales of fixed assets of £270,000 (£313,000), leasing income of £14,000 (£19,000), leasing finance costs totalling £364,000 (£150,000) and other interest costs of £899,000 (£930,000). There was a tax charge of £1.23m (£1.27m), and after minorities of £133,000 (£122,000) and extraordinary items (goodwill) £580,000 (£536,000), attributable profits were higher

at £7.46m compared with £5.24m. Dividends absorb £1.46m (£1.25m). Stated earnings per 25p share improved from 21.8p to 28.3p.

The directors say that forecasting in a company such as Menzies—with its heavy dependence on Christmas trading—is hazardous, but having taken this into account, they are optimistic about the current year's trading and expect to enter 1983 "in good heart."

On Monday the company stated its intention to make an offer for Lonsdale Universal, which would make a "sensible" extension to its activities.

comment

John Menzies ploughed through bad pre-Christmas weather and falling disposable real incomes—which had dragged profit expectations down to around £3.5m—to record an increase before tax of more than a fifth to £9.4m. Sales are biased (on average) about

£5/45 towards the second half, which includes both Christmas and the January sales. Costs being more evenly spread, the pattern of profits is much more heavily skewed—roughly 90 per cent falling in the final six months. Forecasting at this stage is therefore hazardous, and the first intimations of a better Christmas in 1982 must be treated with caution, the more so as volume has yet to establish a significant upward trend.

Wholesaling is less seasonal, at present enjoying the extra sales generated by tabloid bingo, and holding on to gross margins. The shares yield 2.6 per cent—covered more than five times by current cost earnings. Up 17p to 255p, they trade—in a thin market—at nearly 17 times fully-taxed earnings.

Boustead profit falls to £1.42m

ALTHOUGH TURNOVER Boustead investment holding company, moved from £6.22m to £4.45m, pre-tax profits fell from £2.14m to £1.42m in 1981.

Mr Alan Charlton, chairman, says that the results for the quarter of 1982 do not show any real upturn in trading conditions, especially in Australia, but there are signs of improvement.

The final dividend has been held at 0.75p which would be a total of 1.25p. Earnings per share on a net basis are given as 1.32p (2.22p) and on a gross basis as 1.33p (2.27p).

Pre-tax profits were £1.42m after increased intangible losses of £1.07m (£754,000). Turnover also higher investment income of £528,000 (£271,000) and accurate profits of £308,000 (£262,000).

Tax was higher at £270,000 against £102m. Minority interests were lower, at £220,000 (£275,000). There were no ordinary credits of £1.1m compared with previous year of £94,000.

On a current cost basis, tax profits were £1,540,000 (£1,540,000).

British Vita prospects 'reasonable'

The international operations of British Vita, manufacturer of polymeric products, are on course for another reasonable year, although there is a continuing world recession, Mr P. A. Parker, the chairman, told the annual meeting.

He said the first quarter of this year in the UK reflected the lack of consumer demand and the only likely source for an improvement in the retail trade was the reduction in the mortgage interest rate.

Any demand arising from a re-stocking programme depended on a fall in interest rates, which were influenced by high American interest rates. Of the markets, the company served, he said the furniture and bedding industries were still experiencing sales at a slow level. The general industrial and automotive industries have shown signs of a slight improvement, but it was too early to determine a trend.

Ultramar looking for upturn in 1984

ALTHOUGH HE says it would be rash to make a profits forecast for 1982, Mr Arnold Lorbeer, the chairman of Ultramar, says the board is very optimistic about the long-term outlook for the group.

As reported March 4, pre-tax profits of this oil and gas exploration and production group rose from £128.3m to

£180.2m in 1981. Total sales jumped by £4,450 to £1,398m. Mr Lorbeer says in his annual statement that the group's financial position is strong and it has again improved net working capital. Ultramar has also been able to continue and accelerate its capital expenditure programme.

Capital expenditures for 1982 and 1983 are estimated at a total of about £450m (£148.5m

for 1981). It is expected that on completion of this major programme in early 1984, the group will have the basis for continued growth and sharply increased earnings.

The chairman remarks that all the signs point to 1984 as the year in which Ultramar will double its gas production in Indonesia, produce a lighter mix of petroleum products at the

Quebec refinery, have a new source of North Sea crude oil and be operating a modern fleet of medium sized oil-bulk-ore carriers.

The largest portion of the group's capital expenditures however, continues to be for finding and developing new oil and gas reserves. Ultramar is restudying this programme, in the light of lower crude oil prices and changing taxation.

HEPWORTH CERAMIC HOLDINGS PLC

Recession deepens but profits up

"We are now so structured that the effect of a comparatively small upturn will have a dramatic effect on our profitability... however long and deep the slump may be we shall beat it—and, I may say, we are well placed to do it."

Peter Goodall (Chairman)

The Chairman, Mr. Peter Goodall, in his circulated statement referred to the great difficulties which arose in 1980 from the effects of the recession, the Government's deflationary process, the strike in the steel industry, and the downturn in business. The Chairman commented on the steps taken at the time with the aim of producing a Group capable of making acceptable profits at levels of turnover which equated to twice those of the second half of 1980, which was the lowest level in living memory. He continued:

With the benefit of hindsight, it would appear that the policies then adopted have not been entirely unsuccessful.

We have had to operate in 1981 with a turnover which is in real terms very much less than that "twice the second half of 1980". Nevertheless, in spite of this further downturn we have increased our trading profits before interest from £21.9m to £26.7m and it is an interesting speculation as to what these profits would have been had turnover remained at "twice the level of the second half of 1980".

Slump in the United States. Recession is not confined to the United Kingdom. In 1981, the United States slipped into a very severe depression and trade fell at a most astonishing rate. The slump in the U.S. took place at a tremendous speed and we have been engaged in the whole of 1981 in trying to rationalise and reduce our operations to produce the same sort of picture that we have achieved in the U.K., i.e. operating profitably in a much smaller market.

We have taken the necessary steps to control the situation, and I now expect to ride out the storm in America on very much the same basis as we have ridden out 1981 in the United Kingdom.

Since 1974/75, when it became apparent to us that the markets in which we operate in the U.K. were going into a decline, we started our policy of acquisition in the U.S. to get the Group back on the road for growth and to offset the continuing fall in the U.K. The slump in America has at this point in time completely upset this strategy. I remain convinced, however, that the strategy is correct.

Steps taken to combat "frightful difficulties". It has been our policy for many years to mothball plant and to bring it back into operation as and when there have been upturns in the market allowing us to do this. We have, however, had to review the whole concept having regard to the prolonged and severe downturn in our markets, and the rationalisation programmes which have been carried out have made the re-opening of some of our mothballed plant highly unlikely. We have also written off as an extraordinary item those which we shall not now re-commission.

So this has been a very difficult year, of recession on top of recession, of a colossal cut-back in Government spending, and of frightful difficulties in the industries we serve. We have, therefore, had to take further steps in 1981 to keep the Group viable, competitive and profitable:

- we have had to close or mothball twelve of our plants.
- a further 600 have had to be made redundant.
- capital expenditure has been cut back to £12m.

Research and development programme maintained. The whole future of the Group depends on its being a technological leader in the markets in which it operates, and this means that we must make, and continue to make, very great efforts in effective

and worthwhile research and development. We have always maintained this sort of effort, and because it is so essential we have in 1981 spent some £6m on research and development.

Dividend. Having regard to the difficulties of the past year and the continuing low levels of trade so far this year, your Board proposes a final dividend of 3p per share, the same dividend as that paid for 1980.

After reviewing divisional activities the Chairman concluded: Future. I stress throughout this report recessions and downturns, lack of Government spending, deflationary policies, and so forth, which are taking place all over the world, and I apologise for referring to these year after year; but they really are the very crux of the whole matter, and this is at present a never-ending battle which we must continue to win. I frankly do not see in the U.K. in the foreseeable future the sort of levels of demand which were normal in the 1960s and the 1970s. What I do see, however, over the next two or three years is a gradual improvement in demand in this country and in Europe; but America will in my opinion, in the medium term, bounce back with vigour in the same way that it has fallen, to produce very acceptable levels of demand to us operating over there.

At this date our markets are as flat as they were in 1981, and there is no indication of any sustained upturn in demand.

I am pleased that we have so far mastered the effects of the depression, that in spite of a further severe downturn in business in 1981 we have increased our profitability on that which achieved in 1980, and that to produce the sort of profits which you rightly expect from us, we do not require anything like the sort of upturn which would be necessary to bring demand back to the peaks of the 1960s and early 1970s. We are now so structured that the effect of a comparatively small upturn will have a most dramatic effect on our profitability.

We shall therefore keep up our never-ending drive for greater efficiency based as it is on ever-lower cost production, knowing that provided we pursue these goals with ruthless determination—and we shall do so—then however long and however deep the slump may be, and wherever it may spread, we shall beat it—and, I may say, we are well placed to do it.

Results in brief

Year ended 31st December	1981	1980
	£m	£m
Turnover	289.7	263.2
Profit before tax	24.1	22.3
Profit after tax	15.8	16.0
Capital expenditure	12.2	18.2
Shareholders' interest	161.3	155.2
Earnings per share	10.01p	10.16p
Dividends per share	5.25p	5.25p

The Annual General Meeting of Hephworth Ceramic Holdings plc will be held on 12th May in London.

Copies of the Report and Accounts can be obtained from the Secretary, Goufax House, Tipton Park Road, Sheffield S70 3FF.

HCH Leaders in clayware, refractories and industrial sands and prominent in plastics, foundry resins & equipment, engineering etc.

NatWest's Argentine exposure 'very small'

REFERRING TO the dispute with Argentina over the Falkland Islands, Mr Robin Leigh-Pemberton, the chairman of National Westminster Bank, said at the annual meeting that the bank's existing exposure with the country formed only a very small percentage of NatWest's total international assets.

Commenting on the bank's relationships with Argentina, he said that for the past 18 months, NatWest had taken a cautious stance in view of the economic problems facing that country while acknowledging its long-term potential.

In compliance with the Government's order which prohibits banks from making payments or transferring funds on the instructions of the Argentine Government or Argentine residents, all banking negotiations with Argentineo representatives had been suspended. The bank had also withdrawn from the lead management in a \$200m credit being put together for SEGBA—the Buenos Aires Electricity Generating Board.

On the domestic front, Mr Leigh-Pemberton said of the Budget, that in an otherwise astute performance, the Chancellor made some unjustified

and vague remarks on the level of taxation borne by the banking sector; producing uncertainty only too well reflected in the subsequent movements in bank share prices on the Stock Exchange.

Since the Budget, NatWest's share price has fallen from 470p to 418p at the close yesterday.

DIVIDENDS ANNOUNCED

	Current payment	Date	Corre. of sp. div.	Total for year	Total for last year
Bovycote Intnl	2	—	2	4	4
Boustead	0.75	—	0.75	1.25	1.25
CLRP Inv Trust	1.6	—	1.6	3.5	3.5
Edinburgh Inv Trust	1.23	June 25	1.12	2.12	1.96
EDITH	1.5	—	1.44	2.3	2.21
Green's Economist	2.88	May 29	2.69	5.75	4.93
Hamilton Oil	nil	—	nil	1	nil
Lamson Holdings	0.8	July 1	0.7	1.2	1.1
Wm. Low	2.1	June 1	2.1	4	7.5
John Menzies	3.95	—	2.5	4.5	3.75
Harold Perry Motors	2.25	—	2	3.5	3.5
Silvermines	2.1	—	2	3.5	3
Smiths Industries	4	June 17	3.7	10.5	10.5
Tilbury Group	1.9	—	16.38	25	22.8
United Parcels	3.3	—	3.3	4.5	3.5
Websters Group	1.71	—	1.6	2.51	2.3
Welbeck Investment	1.25	—	1.1	2	1.8

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM Stock. § Final of not less than 5.9p forecast. ¶ Irish currency throughout. †† To reduce disparity. ††† Final of not less than 1.9p forecast.

For Sale

THE SUPERMARKET DIVISION

of

Crav Alimentos S.A.C.I.

Crav Alimentos S.A.C.I. owns and operates one of the largest chains of supermarkets in Chile, with 13 modern stores in metropolitan Santiago.

Crav Alimentos S.A.C.I. is putting up for sale the assets (less liabilities) of its supermarket division.

All bids must be received at the office of Crav Alimentos S.A.C.I. by 5:00 p.m., local time, on May 24th, 1982. For further information, including the terms and conditions of the bidding procedure, please contact the company or its New York representative: The Chase Manhattan Bank, N.A., 1 Chase Manhattan Plaza—13th floor, New York, NY 10081, U.S.A., Attention: Mrs. V. Ferrentino, Telephone: (212) 552-4938, Telex: 423315 CHASEMBG.

Crav Alimentos S.A.C.I.
Alameda 11-12th floor
Santiago, Chile
Telephone: 724-008
Telex : 40626 CRAV CL

CRAVAL

Companies and Markets

UK COMPANY NEWS

Wm. Low 25% ahead: £3.2m rights Bodycote makes some recovery

REPORTING A 25 per cent increase in pre-tax profits for the first 28 weeks of its 1981-82 financial year, Wm. Low and Co, the Dundee-based supermarket operator, also announces a rights issue to raise £3.2m, net of expenses.

The company has not yet disposed of the leases of its two fast food outlets which were closed last August. It is consequently incurring further rental and other costs which together with provisions are estimated to amount to £0.25m this year.

At September 5 1981 the company had a total sales area of 347,000 sq ft, representing an increase of 123 per cent over its sales area in 1973. Operating profits generated by these areas increased over that period from £0.86m to £2.27m.

IN THE second half of 1981, Bodycote International, the industrial clothing, metal treatment and textiles group, made up some lost ground but finished the year with pre-tax profits behind at £0.82m compared with £1.08m.

Tilbury Group recovery continues: 1-for-2 scrip

hitherto known as Tilbury International.

Utd. Parcels reaches £6m

Websters surges ahead

Yearlings at 13 3/4%

Small advance at Lamont

THE UNITED KINGDOM OVERSEAS GROUP of SMITH KLINE & FRENCH LABORATORIES LIMITED is proud to announce receipt of THE QUEEN'S AWARD FOR EXPORT ACHIEVEMENT

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UK COMPANY NEWS

Hamilton Oil hit by fall in Argyll field production

A FALL in oil production from Hamilton Oil Great Britain's Argyll field operations from 5.81m barrels to 3.6m barrels hit the group's results for 1981. Turnover fell from £25.57m to £20.44m and taxable profits dropped from £18.57m to £13.17m.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

Intarima—McKee Brothers, MTD (Mangula), Wade Poteries. Finance—Bridle, Concord, Ranflex, Caspina Property, Danish Secur, Oita, Empire Stores, E Fogarty, Haden, Harris Queensway, Hawker Siddons, London and Continental Advertising, RMC Securities Trust of Scotland, Spencer and Jackson, Son Life Assurance, Western Motor.

PUTTING DATES
Intarima—McKee Brothers, MTD (Mangula), Wade Poteries. Finance—Bridle, Concord, Ranflex, Caspina Property, Danish Secur, Oita, Empire Stores, E Fogarty, Haden, Harris Queensway, Hawker Siddons, London and Continental Advertising, RMC Securities Trust of Scotland, Spencer and Jackson, Son Life Assurance, Western Motor.

some 4km to the west of the field. These wells have added significantly to estimates of recoverable reserves in the Argyll area, he said.

During the year, the company for the first time became involved in oil and gas exploration in the U.S. and Canada through its U.S. subsidiary taking a 4.8 per cent interest in a \$105m joint venture exploration programme organised by its U.S. associates. Of the 41 exploration wells which were completed by the end of January 1982, 16 discovered oil or gas.

The company was floated on the London Stock Exchange in July 1981.

comment
The Argyll field—of which Hamilton Oil (GB) has a 28.8 per

cent stake—was the first in the North Sea to start producing. Yet far from running dry, Argyll seems to be enjoying a renewed lease of life. Two closely related structures are either in test production or about to be, and there is a strong chance that they will obtain separate field status. This would bring in oil allowances that would shelter much of the production from PRT. So while output was interrupted twice in 1981, barring accident profits should be back at 1980 levels in the current year, and the medium term outlook is healthy. Meanwhile cash in the balance sheet has come down from £33m to perhaps £22m. The lowly rating of the shares—unchanged at 91p yesterday—reflects uncertainties about how the Hamilton empire is developing.

Edinburgh Inv. Trust advances to £3.84m

Net revenue attributable to Edinburgh Investment Trust advanced from £3.4m to £3.84m in the year to March 31, 1982, and the final dividend is being raised from 1.12p net per 25p share to 1.28p, making an increased total of 2.18p, compared with an adjusted 1.96p.

Gross revenue was ahead at £6.44m (£7.24m). After dividends of £3.62m (£3.76m) the retained surplus for the year emerged at £2.82m (£1.77m).

At the half year stage this investment trust was already ahead with gross revenue of £4.52m (£3.81m) and net revenue attributable of £2.02m (£1.82m).

Net assets at the year end, taking investments at market value, attributable to ordinary shareholders, were equivalent to 78.9p (78.7p) per share.

comment
Tax took £122,618 (£177,128).

Welbeck falls to £409,581

SECOND HALF pre-tax profits of Welbeck Investment are down from £381,007 to £238,440. The taxable result for the whole of 1981 dropped from £622,720 to £409,581 on turnover higher at £7.52m, against £7.36m.

The dividend has been lifted from 1.85p to 2.25p with an increased final of 1.25p (1.1p).

At the trading level profits fell from £227,906 to £41,399. An analysis of trading profits by division shows banking services nil (£98,215); head office and financial services £141,216 (£78,285); printing £35,489 (£16,936); retailing loss £14,281 (loss £1,013); textiles £218,965 (£337,489).

Trading profits were struck before increased provisions of £31,816 (£15,186).

Tax took £183,395 (£151,035). After a credit for minorities of £11,661 (debit of £1,333), and lower extraordinary credits of £81,001 (£121,203) stated earnings per 10p share were down 6.4p (10.8p). Before extraordinary items they were given as 4.9p (8.7p).

On a current cost basis the operating profit before tax was £230,000 (£323,000).

CLRP rises to £383,362

In the half year to February 28 1982, CLRP Investment Trust made taxable profits of £383,362, compared with £364,906 on total revenue which rose from £514,018 to £559,123.

The interim dividend is being maintained at 1.6p net per 25p share and the directors forecast a final of not less than last year's 1.8p. Earnings per share are given higher at 1.8p (1.71p).

Tax took £122,618 (£177,128).

Perrys ahead 9% despite drop in vehicle sales

TAXABLE PROFITS of Ford main dealer Harold Perry Motors advanced by 9 per cent from £3.42m to £3.72m in 1981, on lower turnover of £99.05m, compared with £106.45m.

Mr J. F. Macgregor, chairman, says action to reduce operating costs, a substantial reduction in the group's borrowing requirements, and interest earned on temporary cash surpluses contributed to the improved result.

The recession and cut-throat competition hit vehicle sales volume and profits, he says. A lower number of new car sales produced 2.4 per cent more profit. Commercial vehicle profits were 22 per cent less.

Other trading activities provided 95 per cent of total profit with higher contributions from spare parts — 34 per cent up— and self drive hire—more than doubled.

Looking to 1982 he says group profits for the first quarter were £1.12m (£960,000) but there is little evidence so far that the year will provide substantial growth in demand for the products and services.

Having in the past two difficult years been able to preserve the group's organisation,

premise, and work force virtually intact it is ready for any upsurge in business which an improving economy would bring, he adds.

With stated earnings per 25p share rising from 11.4p to 13.4p the year's dividend is being raised from 3.5p net to 3.75p with a final of 2.25p (2p).

Tax took £1.3m (£1.37m) and after extraordinary debits of £166,000 (£223,000) the attributable profits came out at £2.55m (£1.83m). Dividends absorbed £578,000 (£531,000) leaving retained profits of £1.98m (£1.35m) losses after extraordinary item relating to previous years of £2.55m.

At the half-year stage the group was behind with taxable profits of £1.55m (£2.12m) on turnover of £48.75m (£54.34m). Current cost adjustments reduced the pre-tax profits to £2.46m (£2.05m) and earnings per share to 6.4p (3.5p).

comment
Last year was undisputedly tough. A 5.7m slip in Perry's turnover bears witness to the sluggishness of its new car sales which, it admits, were worse than the small setback for Ford overall. But Perry says it deliberately sidestepped the wild

discounting necessary to keep hold of some fleet business and any car profits are ahead nearly a tenth. The big fillip for the pre-tax level was the further reduction in debt. Over £900,000 of term loans were repaid and interest charges were halved to around £400,000 while investment income shot up from £40,000 to £130,000. The results were good enough to inch the price back up to 103p—a high for the eighties—where the fully taxed p/e is 10.2 and the yield 5.3 per cent. Impressively 1982's first quarter profit is ahead 30 per cent. True, the comparable period was depressed but this January and February's snow storms did little to help and March must have been an excellent month. If there was going to be a slow quarter it would have been the first, so the year seems to be shaping up for further recovery—as indeed it should to justify the rating, one Ford's price cut will affect margins from now on but Perry is not discouraged, believing it marks the end of hefty discounting. But others have an uneasy feeling that the move might mark the beginning of a price war—that could be bad news.

Continental Microwave on USM

Continental Microwave is joining the Unlisted Securities Market by way of a placing of 245,000 of its shares at 260p, or 24 per cent of its total capital. The placing will raise £110,000 and capitalise the company at £2.76m.

The company, which was established in 1973, designs and manufactures advanced electronic systems, covering the spectrum from vhf to the upper microwave frequencies, for terrestrial and satellite communications, defence applications and television broadcasting.

Between 1977 and 1981 Continental's pre-tax profits grew from £47,000 to £174,000 while sales advanced from £384,000 to £2.1m. For the year ended June 1982 the company forecasts pre-tax profits will be not less than £300,000.

The directors intend to pay a final dividend in October of 1.75p net. For 1983 they forecast a full pay-out of at least 5.5p.

Continental was started in 1973 with funding from California Microwave, a U.S. company in the same line of business. In 1975,

Technical Development Capital assisted three UK directors of the group to buy-out the company from California Microwave.

Of the 245,000 shares to be placed, 120,000 are being sold by TDC, 56,000 by three directors and the balance represents new shares issued. The TDC will hold 20.6 per cent of the shares after the issue while the directors will hold approximately 48 per cent.

The proceeds of the placing will be used to fund further expansion.

Stock Beech, stockbrokers, are sponsoring the share placing. Dealings on the USM are expected to begin on April 28.

comment
Continental is a tiny company in a fairly fashionable, expanding business. The group says it can burrow into niches which the giants, like GEC, Plessey and Ferranti, have so far ignored. The European communications business, however, is riddled with regulatory minefields which mean that American-style growth is still some way off. Still, the group's customers are well split between the defence, telecommunications and broadcast markets. Some of its equipment is appearing on the shelves of the armada at this moment. This naval manoeuvre, however, is no doubt why Continental is being introduced on a full-taxed prospective p/e of less than 20. The prospective yield of nearly 3 per cent represents a slight premium to the sector.

ANGLOVAAL GROUP

Mining companies' reports - Quarter ended 31 March 1982

Table for Eastern Transvaal Consolidated Mines, Ltd. showing quarterly and nine-month results for 1981 and 1982. Includes operating results, financial results, and development.

Table for Hartbeestfontein Gold Mining Co. Ltd. showing quarterly and nine-month results for 1981 and 1982. Includes operating results, financial results, and development.

Table for Prieska Copper Mines (Proprietary) Limited showing quarterly and nine-month results for 1981 and 1982. Includes operating results, financial results, and development.

Table for Loraine Gold Mines, Ltd. showing quarterly and six-month results for 1981 and 1982. Includes operating results, financial results, and development.

Table for Consolidated Murchison Ltd. showing quarterly and financial year results for 1981 and 1982. Includes operating results, financial results, and development.

Table for Prieska Copper Mines (Proprietary) Limited showing quarterly and nine-month results for 1981 and 1982. Includes operating results, financial results, and development.

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Table for Prieska Copper Mines (Proprietary) Limited showing quarterly and nine-month results for 1981 and 1982. Includes operating results, financial results, and development.

RECORD START TO SECOND HUNDRED YEARS! 1981 RESULTS: New Annual Premiums up by 16%, New Single Premiums up by 75%, Protected Growth Declared Rate up to 12.8%, Terminal Bonus Increased, Assets now exceed £400 Million, NEW DEVELOPMENTS: First Annual Declaration of Bonus, MORTGAGE PLAN flexible house purchase package, SOVEREIGN PLAN pension plan based on Protected Growth, Establishment of special facilities for funds from banks and building societies, INVESTMENT: £60m of new money invested - 32% into gilts, 19% in property, 40% in equities, 9% in cash.

BASE LENDING RATES table listing various banks and their interest rates for different terms and currencies.

M. J. H. Nightingale & Co. Limited. 27/28 Lovat Lane London EC3A 8EB. Telephone 01-621 9211. Includes a list of companies and their share prices.

THE TRING HALL USM INDEX 117.6 (-0.1) close of business 20/4/82 BASE DATE 10/11/80 100 Tel: 01-638 1881. LADBROKE INDEX Close 558.582 (+3)

Turnround for Anglovaal metal producers

BY GEORGE MILLING-STANLEY

A COMPLETE turnround in fortunes among the base metal producers within the South African Anglovaal group has pushed the antimony-producing Consolidated Marchion into the red in the three months to March 31, while the copper and zinc-producing Prieska has moved back into the black.

The main reason for Prieska's return to profit was a change in the mix of concentrates shipped from the mine, with a greater emphasis on zinc. The rise in deliveries of zinc concentrates came in spite of a fall in production of the metal, while copper concentrate output was higher as a consequence of better head grades.

The total tonnage of ore milled decreased by 5 per cent to 678,000 tonnes, which produced 24,447 tonnes of copper concentrate against 24,211 tonnes, and 31,814 tonnes of zinc concentrates compared with 37,501 tonnes.

The amount of zinc concentrates shipped rose to 28,143 tonnes, some 15 per cent higher, while shipments of copper concentrates fell 10 per cent to 360 tonnes.

Consolidated Marchion's antimony output was slightly higher to better head grades, but as felt by more than half to 704 tonnes, realising R2,54m (£1,36m) against R5.7m in the December quarter.

The weakness of the antimony market has meant that Marchion's by-product gold output is assuming an increasing importance, and the company has

decided to publish details of its gold production for the first time. Output for the most recent quarter was 130 kilograms, broadly in line with that for the previous period.

Among the group's gold mines, Loraine went directly counter to the current trend in the industry, with a 19 per cent increase in net profits after the inclusion of non-mining income.

Loraine, a marginal operation, lost R1.27m on its gold mining operations, compared with a profit of R1.85m in the previous quarter of R1.85m. But R2.43m in state assistance, plus R2.34m from non-mining income against just R850,000 last time, gave the mine net profits of R3.01m against R2.53m in the December quarter.

The breakdown of non-mining income is not disclosed, but it is known to include the results of initial hedging transactions on gold futures markets concluded during the first three months of the year.

Loraine paid no tax, so that it was not affected by the recent increase from 5 to 15 per cent in the tax surcharge on South Africa's gold mines.

Hartebeest was not so fortunate, and its tax charge rose sharply following the group's decision to deduct the whole of the increased tax charge in the current quarter.

The higher surcharge is retrospective to the beginning of a firm's financial year, so that the tax figure in the current quarter results reflects the higher

level right back to July 1 last year.

	Mar	Dec	Sept
qr.	qr.	qr.	qr.
Hartebeest	11,298	28,337	27,550
Loraine	3,012	2,825	2,454
Consol. Marchion	741	1,865	1,116
Prieska	1,161	1,440	1,711
East Transvaal	1,163	2,225	1,317
Viljoen Main	142	285	348
Loss			
Assistance			

Mr George Nisbet, chairman of Randfontein Estates and Western Areas, the other two mines to produce quarterly reports yesterday, conceded that the mines were lucky to be accounting on a calendar-year basis.

This means that both companies, members of the Johannesburg Consolidated Investment group, are only liable for the higher tax rate in respect of the most recent three months.

With mill throughput, gold grade, working costs and gold output all broadly unchanged, the lower gold price received was the only factor with any material effect on the profits of Randfontein.

The mine received an average of \$363 per ounce compared with \$426, or in rand terms R11,519 per kilogramme against R13,107. This decline, plus of course the higher tax charge, resulted in a fall of 41 per cent in net profits.

Randfontein managed to maintain the grade of its ore at 5 grammes of gold per tonne in spite of the fact that a higher percentage of low-grade material from surface tailings and rock dumps was treated. This suggests

that underground production must have come from higher-grade zones.

The group's marginal Western Areas operation posted a net loss, compared with a profit last time, following declines in mill throughput, gold price, and gold production, and a steep rise in working costs.

Mr Nisbet pointed out that the reduction in the amount of ore milled was largely attributable to a number of power failures. Western Areas lies in a district which is particularly subject to electrical storms, which frequently cause a loss of power.

In addition, there was a breakdown at a big compressor serving the mine's south shaft. Throughput was also affected by the commissioning of a screening plant designed to improve the grade of the mill feed.

Mr Nisbet admitted that this was a critical time for Western Areas, and consequently the mine has revised its mining plan with a view to raising the grade of ore treated. This means concentrating development work on the higher-grade Ventersdorp Contact and Upper Elizabeth reefs.

He went on to say that Western Areas is considering every possibility for improving its position, including even an application for state aid. He denied that the mine had already applied and been turned down.

	Mar	Dec	Sept
qr.	qr.	qr.	qr.
Randfontein	28,310	50,557	51,897
Western Areas	(2,090)	13,057	13,713
Loss			

that the values reported by the venture were too low.

It gave an average value of stones from the southern section of AK-1 (where mining is to start) of \$11.73 per carat which, it claims, was supported by assessments from seven out of eight independent valuations.

Even so, the venture is set to become the world's biggest diamond producer in due course and has easily the highest concentration of diamonds.

Thomas Tilling on sound foundation

THE FINANCIAL strength, wide ranging markets and operating standards of Thomas Tilling provide a sound foundation on which to continue to plan profitable growth for the group, says Sir Robert Taylor, the chairman, in his annual statement.

For 1981, pre-tax profits rose to £76.5m, against £70.7m previously, on sales up 21 per cent to £2,091m—as reported March 18. Earnings per share were lower at 18.5p (21.5p) but the dividend is stepped up to 8p (7.5p) with a net final of 4.5p.

Higher results arose entirely from overseas operations, particularly in the U.S.—although increased profits were earned from existing operations, high interest costs and Tilling's acquisition of loss making quarries in the U.S. resulted in initial overruns from interests acquired in the year. However, the quarries are expected to produce satisfactory profits and returns from now on.

Since the year end, total expenditure by the group on acquisitions has reached £42.7m. Total net assets acquired were £38.7m and combined profits before tax in their last accounts prior to acquisition were some £9.8m.

A statement of source and application of funds shows that funds of £89.7m (£97.8m) were generated in 1981. The purchase of fixed assets involved £51.7m (£59.8m) but there was only a small increase of £5.3m (£3.8m decrease) in working capital through continuing tight control during the recession.

There was an operational inflow of £2.3m (£3.1m) and after taking account of the £32.3m (£40.6m) cost of acquisitions, less disposal of subsidiaries, there was a total outflow of £50m (£55.3m). Of this, £11.9m (£9m) was financed by issues of ordinary shares in connection with acquisitions.

At the year end, the group held investments of £112.5m (£92.1m) which serve to offset the foreign currency borrowed on a medium term basis to finance U.S. acquisitions. The bulk of these investments—£103.1m (£84.7m)—related to UK Government and Local Authority negotiable bonds and stocks, valued at cost.

The return on average funds employed fell from 15.5 per cent to 15.5 per cent. Net borrowings rose by £64m to £231.6m.

Meeting: 1st Floor, Centre Point, WC, May 14, at noon.

Silvermines jumps 83%

A RISE of more than 83 per cent from £13.5m to £24.7m in 1981, against £13.5m in 1980, was reported March 18. The final dividend is being held at 2p, which brings the total to 3.5p (3p).

The directors say they have continued their policy of investing in new ventures and natural resources but add that there has been a switch of emphasis to energy production and high technology.

During 1981, the group acquired a 24.7 per cent interest in the overriding royalty on the Kinsale heat and steam plant. Oil and gas royalty entitlements were bought on prospective acreage in the U.S. and Australia.

The directors report that there was continued strong trading by Anglian Windows, which they say is now the largest supplier of replacement windows and doors in the UK. The contribution from Anglian fell slightly to £1.13m (£1.38m).

The group sold half its holding in Arden Energy, realising a capital profit of £2.6m. There was a substantial increase in royalty income from Magobar which the directors say helped the increase in operating profits from £285,454 to £378,564.

There was a satisfactory initial trading period for Irish Cold Stores.

Net investment portfolio profits rose from £284,043 to £1.34m. The share of associate profits fell

from £1.15m to £1.11m.

Tax took £716,281 (£667,206). There was a transfer from capital reserves last time of £8,360, and retained profits surged to £23.2m (£20,297).

Further efforts to cut costs, and the switching and chartering of ships in and out of trades to match capacity to demand.

Though pleased that OCL had difficult circumstances, Sir Ronald said profits did not provide an adequate return on capital employed.

Current cost accounts, drawn up for the first time, showed a pre-tax profit of £12.3m (£31.6m) and a return on capital employed of 2.7 per cent (8.9 per cent). The longer term, higher returns will be needed to justify the risk of re-investment, he added.

This year is expected to be one of consolidation, with OCL aiming to complete the introduction of the new trades and benefit from increased size of operations.

OCL's services now cover most of the Western world, apart from the Americas. The new trades comprised: Europe to Arabian/Iranian Gulf and Far East to the same destination (introduced December 1980); Europe/East Africa (April 1981); and Europe/India and Australia/New Zealand/Gulf (November 1981).

A settling of the Gulf war would much improve the results of OCL's three trades into the area, it said. Apart from this, "we cannot count on any improvement in world trade over the next two to three years; we do not anticipate a reduction in the level of competition, nor any significant alleviation in the present world recession."

Profit increases would come from efficiency, better use of assets and lower costs. "We anticipate unspectacular though steady savings."

Cominco plunges into losses of CS15m

ANOTHER WORLD mining major has gone into the red. Canada's Cominco reports a loss of CS19m (£9.9m) for the first quarter of 1982 on sales of CS255.3m. This compares with a net profit of CS16.3m in the first quarter of last year and the total net profit for 1981 of CS70.8m.

Cominco, which is controlled by the Canadian Pacific group

with an interest of 53.6 per cent, says that the past quarter's loss reflects depressed prices for lead, copper, silver, gold and potash coupled with higher operating costs.

The company, which is also a leading producer of zinc, incurred a first quarter operating loss at its mining and metals division of CS19m compared with a profit of CS20.7m a year ago.

The chemical and fertilizer division saw profits fall to CS6.8m from CS16.3m in the first quarter of 1981.

Because of the current recession Cominco is implementing several cost control programmes, including temporary plant closures to control stock levels. Capital projects are being carefully monitored and where practicable are being postponed.

Recently reporting mine closures, Cominco said that it would maintain supplies to customers from metal and fertilizer stockpiles. It also said that the copper price was "of concern" in the company's consideration of the big, but low grade, Valley copper prospect in the Highland Valley district of British Columbia.

the values reported by the venture were too low.

It gave an average value of stones from the southern section of AK-1 (where mining is to start) of \$11.73 per carat which, it claims, was supported by assessments from seven out of eight independent valuations.

Even so, the venture is set to become the world's biggest diamond producer in due course and has easily the highest concentration of diamonds.

Down-to-earth valuation of Ashton diamonds

IN THE face of persisting talk Down-Under, that the diamonds contained at the huge Ashton Joint Venture (AJV) discovery in Western Australia are of better quality than has been generally realised, comes a latest down to earth valuation from the AJV.

The venture's value has assessed a total of 3,000 carats from the northern and southern sections of the AK-1 pipe at a reduced average value of only US\$7 per carat. This valuation

takes into account the currently depressed conditions in the world diamond market and the fact that the bulk of the diamonds are industrial, rather than gem grade.

Such valuations are made in order to assist feasibility studies in the proposed mining operation. Actual prices realised will, of course, reflect market conditions at the time of sales. Even so, the latest valuation is the lowest reported so far.

Another valuation carried out

last quarter by De Beers' Central Selling Organisation (CSO) covered a mixed sample of 19,000 carats from the southern part of AK-1 and gave a better average value of \$7.82 per carat. The higher value reflects an increased proportion of larger stones in the sample.

Previous valuations of AK-1 diamonds have ranged to over \$20 per carat but in February this year CRA, the AJV consortium leader refuted assertions

that the values reported by the venture were too low.

It gave an average value of stones from the southern section of AK-1 (where mining is to start) of \$11.73 per carat which, it claims, was supported by assessments from seven out of eight independent valuations.

Even so, the venture is set to become the world's biggest diamond producer in due course and has easily the highest concentration of diamonds.

Ultramar: A powerful performance based on widespread strengths

Extracts from Mr. Arnold Lorbeer's Statement to the Shareholders and the 1981 Annual Report

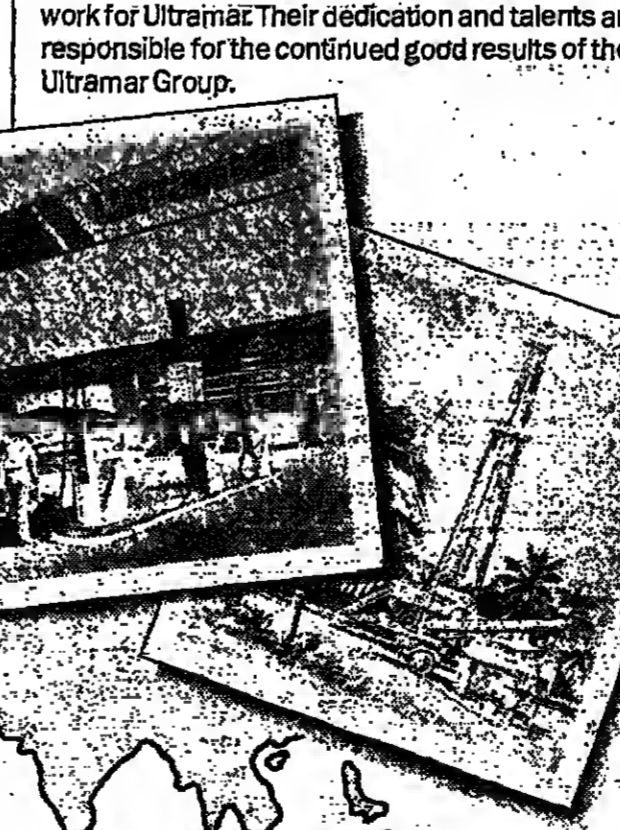
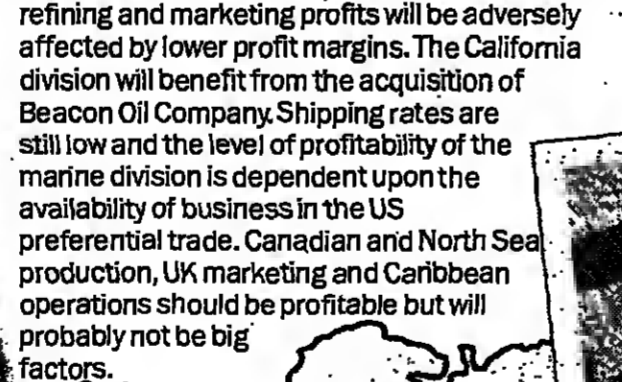
You will see from our Annual Report that we did well in 1981. Our sales revenue of £1,392,500,000, cash flow of £136,400,000, before tax profit of £180,200,000 and net profit of £90,700,000 were records for the Ultramar Group. We were able to achieve these results in the face of a world over-production of crude oil which has caused profit margins to weaken and an economic recession which has reduced the demand for refined petroleum products in all the major markets.

On the basis of these results, your Board is recommending a final dividend of 8p per share, bringing total dividends paid out of 1981 profits to 13p per share. The 1981 dividend, together with the relevant Advance Corporation Tax, comes to £20,000,000.

After three years of excellent growth, during which net return on average invested capital has averaged over 25 per cent, it appears that 1982 will be a year of consolidation. Indonesian income is expected to be steady, but Eastern Canadian refining and marketing profits will be adversely affected by lower profit margins. The California division will benefit from the acquisition of Beacon Oil Company. Shipping rates are still low and the level of profitability of the marine division is dependent upon the availability of business in the US preferential trade. Canadian and North Sea production, UK marketing and Caribbean operations should be profitable but will probably not be big factors.

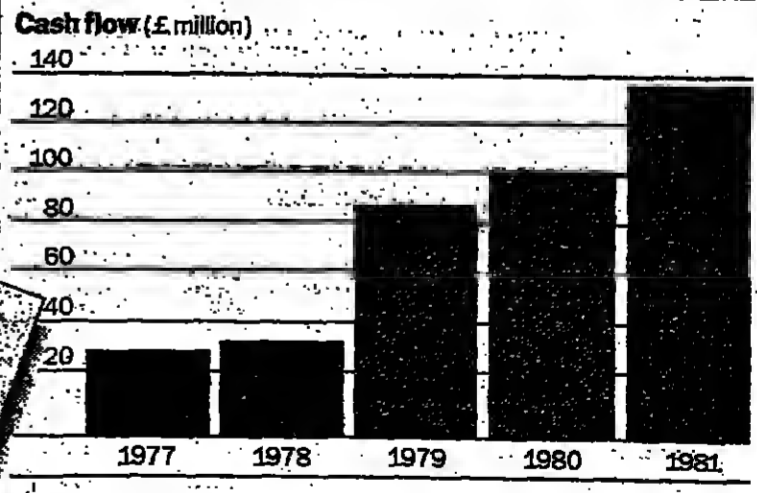
Our financial position is strong and we have again improved our net working capital. We have also been able to continue, and even accelerate our capital expenditure programme. All the signs point to 1984 as the year in which we will double our gas production in Indonesia, produce a lighter mix of petroleum products at the Quebec Refinery, have a new source of North Sea crude oil and be operating a modern fleet of medium sized oil-bulk-ore carriers.

Our most important asset is the people who work for Ultramar. Their dedication and talents are responsible for the continued good results of the Ultramar Group.



Summarised Financial Results

	1981	1980	1979	1978	1977
	£ million	£ million	£ million	£ million	£ million
Sales	1,392.5	939.5	1,001.7	595.1	472.7
Cash flow from operations	136.4	100.5	86.3	31.6	26.7
Operating profit before taxation	180.2	126.3	75.4	37.7	24.7
Taxation on operating profit	87.6	52.8	30.1	23.6	10.5
Operating profit after taxation	92.6	73.5	45.3	14.1	14.2
Foreign exchange fluctuations	(1.9)	0.6	1.5	(5.5)	(5.6)
Net profit	90.7	74.1	46.8	8.6	8.6
Earnings per Ordinary Share	84.3p	69.5p	49.2p	7.5p	8.2p



Ultramar
 The British Oil Company

The Annual Report was posted to Shareholders on 20th April 1982. If you are not a Shareholder and would like a copy please complete and return the coupon.

Name _____
 Address _____

To: The Secretaries, Ultramar PCC, Morgan House, 1 Angel Court, London EC2R 7AL.

Britannia Arrow bids for Gen. & Commercial

BY DUNCAN CAMPBELL-SMITH

A SINGULARLY unusual condition governed a £15.3m bid by Britannia Arrow Holdings yesterday for General and Commercial Investment Trust, counting a £13.8m bid by Refuge Assurance agreed with G and C last Friday.

The condition reserved the right of Britannia and its advisers, Lazard Brothers, to withdraw the counterbid "if war is declared or there are major hostilities without a declaration of war prior to 5 pm today."

Apparently that deadline was passed without disruption from the South Atlantic and a proposed share issue which is part of Britannia's bid now stands underwritten by a group of City institutions managed by brokers Rowe and Pitman and Carr Sebag.

Britannia is offering shares to the value of 116.92 per cent of G and C's underlying net asset value as and when the bid has become unconditional and Britannia's shareholders have approved its terms. The bidder has set an upper limit of 37.8m new shares for the issue and each will be valued at 42p for the purpose of the bid. Any necessary increase in the bid price to match the 116.92 per cent evaluation will comprise

cash. G and C's net asset value on April 13 was approximately £13.1m, or 245p per share. Britannia's bid on this basis would comprise shares valued at 42p each to a value of 236.5p for each G and C share.

The bid also presents a cash alternative equivalent to 103 per cent of the asset value. On the above basis, this would represent a bid of £13.5m or 252.2p per G and C share.

Refuge is offering shares plus a cash balance if necessary to give G and C shareholders the equivalent of their company's net asset value. Refuge's shares closed 10p higher at 228p, valuing its effective bid at 262p for each G and C share.

Mr Arthur Booth, Refuge's managing director, expressed his surprise at the Britannia bid and announced that his board had no intention of increasing its offer. However, Refuge's advisers, Charterhouse Japhet, later issued a statement acknowledging that under Rule 42 of the Takeover Code their client was barred from announcing at this stage its offer could not be increased.

Lazard confirmed that it had been in touch with Hill Samuel, which is advising G and C. The bank said it was hoped to secure the G and C board's recommendation, perhaps as early as Thursday.

Mr Stewart Goldsmith, a director of Britannia, said G and C's acceptance of the Refuge bid indicated a willingness to consider takeover terms and he presumed G and C would recommend the better offer.

"There is no question that there are very good precedents for offering more than the net asset value for an investment trust, even in cash terms," said Mr Goldsmith. "The key for our shareholders will be the relative profits which Britannia can earn over a period of time on the acquired funds relative to any loss which may be made on the disposal of the G and C portfolio."

Britannia said its present intention was to liquidate G and C's portfolio at some stage to help provide cash resources for other activities, including the expansion of Britannia's own investment portfolio. The proposed share issue would also enable the company to broaden its institutional shareholder base.

Britannia's shares closed down 11p at 40 1/2p. G and C put on 13p to close at 248p.

sketchy, the linen hire and dry cleaning group, has extended its £40.6m offer for Means Inc of Chicago once again in the face of a further delay in the discussions between the anti-trust division of the U.S. Justice Department and ARA Services, which proposes to better Sketchley's offer for Means.

ARA's counter bid has already exhausted the time allowed for an examination of anti-trust implications under the provisions of Hart-Scott-Rodino legislation but Sketchley's merchant banking advisers in London believe that ARA will be under pressure to come to some form of settlement before May 3 when shares tendered to it may be withdrawn should shareholders wish.

The UK group acknowledges that it faces long odds against a successful conclusion of its own approach but remains convinced that the odds against a Justice Department block on ARA's offer are not so long as to withdraw at this stage.

The costs of maintaining its interest in a bid for Means are rising weekly. Sketchley has arranged a placing of 4m ordinary shares to finance the deal and, with the placing fee rising by 1/2 per cent each week, the arrangement has already cost

ARC's £12m aggregates takeover

Amey Roadstone Corporation, the construction materials subsidiary of Consolidated Gold Fields, has agreed terms to buy Westminster Gravel, a subsidiary of Royal Bos Kalls Westminster, the Dutch dredging and construction group, for a sum believed to be about £12.5m cash.

The deal will give Amey Roadstone an increased share of the UK dry aggregates market from its present 15 per cent of total sales, to about 27 per cent. ARC says the acquisition represents an important stage in reinforcing its long-term commitment to marine dredging.

Westminster Gravel had a turnover of £7.3m in 1981 with pre-interest and pre-tax profits of £946,000. It supplies marine dredged sand and gravel secured from areas just off the coastline in the English Channel. Westminster Gravel owns three dredgers, including the Deepstone, the largest aggregate dredger in Europe, and employs about 100 people.

Royal Bos Kalls Westminster said yesterday that the marine aggregate dredging business was a fringe activity for the company. Its involvement dates back to the 1960s, but the company now wants to concentrate its resources and management effort on the main RBW business in civil engineering.

The acquisition is being handled by the ARC Marine company and is the second ARC acquisition in the aggregate market announced this month. Last week the company purchased Blue Circle Industries' aggregates business for £37.6m cash.

Like the BCI deal, which involved four other serious contenders, it is understood that there were not any other serious contenders in the Westminster Gravel acquisition.

Sketchley again extends U.S. bid

Sketchley, the linen hire and dry cleaning group, has extended its £40.6m offer for Means Inc of Chicago once again in the face of a further delay in the discussions between the anti-trust division of the U.S. Justice Department and ARA Services, which proposes to better Sketchley's offer for Means.

ARA has now agreed not to purchase the shares of Means tendered pursuant to its \$37 per share offer until April 26. So, Sketchley has extended its own \$33 per share bid until April 23. This is the third time that Sketchley has had to extend and wait for ARA and the Justice Department to come to some decision.

Sketchley's U.S. lawyers continue to make strong representations to the Justice Department and to the Securities Exchange Commission "in order that the present unsatisfactory position may be clarified as soon as possible."

Sketchley an additional \$50,000. The agreement, moreover, expires on the last day of this month.

BURTON GROUP

BURTON GROUP, the Top Shop and Dorothy Perkins retail chain, confirmed yesterday that the chairman and chief executive, Mr Ralph Halpern, exercised an option to acquire 100,000 shares at 56p per share. In the accounts for the year to August 29, 1981 Mr Halpern increased his option entitlement from 113,600 to 400,000 shares. The exercise price for the additional tranche of options was 92p, based on the middle market price ruling on the last dealing day before the option was granted.

The chairman's holding of ordinary shares in the last accounts was 146,356 shares.

Charterhouse withdraws bid for CCP

Charterhouse Petroleum has withdrawn its bid for CCP North Sea. The withdrawal followed revised arrangements with Cluff Oil Company covering the purchase of a 17.1 per cent stake in UK North Sea block 20/8 from Cluff.

A well is due to be started on 20/8 next month. Charterhouse had a 9.8 per cent interest in adjoining block 20/2, where oil was found last year.

It said the acquisition of Cluff's stake in 20/8 was a central feature of its proposal to acquire CCP announced February 25. Cluff is CCP's largest shareholder with 29.9 per cent.

Charterhouse said its decision to withdraw its bid for CCP was also influenced by results from CCP's North Sea well 12/26-1, and the below forecast level of oil production from CCP's Buchan field interest in the first quarter of 1982.

CCP's net current assets have seen a significant reduction since December 31, it added. Charterhouse was offering shares and cash worth 199p per CCP share. Tricentrol in a rival bid is offering 208.6p.

Tricentrol's offer document, issued on April 14, said irrevocable undertakings to accept its terms had been given for 15.2 per cent of CCP's shares. In addition, Cluff confirmed it supported Tricentrol's offer and would tender its 29.9 per cent interest subject to the lapsing of its existing undertaking to accept the Charterhouse bid.

BATUS DEADLINE IS EXTENDED

Batus, the U.S. subsidiary of BAT Industries, has extended the deadline on its \$362m bid for Marshall Field, the Chicago department store company to 6 pm (Eastern Standard Time) today instead of the previous deadline of April 19.

Batus said yesterday that a total of about 8.8m common shares and 639,000 preferred shares had been tendered by the April 19 deadline. The tender offer price is \$30 net per common share cash and \$54 net per preferred share cash.

The deadline had previously been extended to Batus complied with a Federal Trade Commission request for information about the bid, and under U.S. law this meant that Batus could not purchase any Marshall Field shares until 10 days after it had supplied the FTC with the information.

Expansion at Green's Economiser

Pre-tax profits for the 12 months were struck after an exceptional debit last time of £204,246, and interest payable of £117,119 (£207,440). However interest receivable of £253,515 (£57,631) was also included.

Tax was higher at £602,303 (£377,963) — the charge was reduced by stock relief provisions of £201,000 (£218,000). Ordinary dividends absorb £565,862 (£485,024).

RILEY LEISURE

THE RECENT rights issue by Riley Leisure, the manufacturer of snooker tables, has been taken up in respect of 71.7 per cent. The balance of the shares have been sold at a net premium of 0.25p in the market for the benefit of entitled shareholders.

Series	May	Last	Vol.	Aug.	Last	Vol.	Nov.	Last	Stock
GOLD	2300	46	24	60	60	77	AJ543		
GOLD	2325	13	25	45	22	48			
GOLD	2350	4	15	15	1	3	A		
GOLD	2400	18	2,50	23	10	A			
GOLD	2425	2	2,20	21	1				
GOLD	2450	2	3,50	1					
GOLD	2475	1	1,4	15		16,50			
GOLD	2500	1	1,7	28	6	25,50			
GOLD	2525	1	1	5					
GOLD	2550	1	1	5					
12 1/2 N. 51 87-91									
C F.107.50				6,90		F.114			
C F.110	200	4,90	489	4,90	1	4,70			
C F.112.50			100	2,50					
C F.115			100	0,50					
12 N. 51 86-88									
C F.108.50			40	3,80		F.106.50			
10 1/4 N. 90 86-88									
C F.97.50			15	6,20		F.108.70			
C F.100	5	3,70	110	4,10					
C F.102.50	50	1,60	1100	2,30					
C F.105			803	1	100	1,6			
C F.107.50			50	2					
11 1/4 N. 92 88-92									
C F.108.50	1	0,8	18	2,80		F.104.80			
C F.105	50	0,8	208	1,80	150				
C F.102.50					150				
July									
AIN C	F.200	15	1,70						F.291
AIN P	F.200	12	4,80						
ANZO	F.25	80	4,80						F.25.50
ANZO	F.27.50	343	65	3,20					
ANZO	F.30	118	1,10	50	1,6	4	2,30		
ANZO	F.32.50	62	0,50	10	1				
ANZO	F.37.50	10	0,80	30	1,50				F.17
ANZO	F.40	40	0,80	30	0,70				
ANZO	F.45	10	0,80	30	0,70				
ANZO	F.50	50	0,70						
AMRO	F.50			4	2,80				F.50
AMRO	F.55								
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AMRO	F.485								
AMRO	F.490								
AMRO	F.495								
AMRO									

TECHNOLOGY

EDITED BY ALAN CANE

IMI for building products. heat exchange, fluid power, special-purpose valves, general engineering, refined and wrought metals. IMI plc, Birmingham, England

Centre to ensure safety of nuclear pressure vessels

BY DAVID FISHLOCK, SCIENCE EDITOR

A NATIONAL validation centre for the inspection of nuclear pressure vessels will be set up at Risley, Cheshire, later this year...

sure vessel is to ensure that the fuel remains adequately flooded with coolant at all times. The UKAEA yesterday published the second assessment of the integrity of PWR vessels by the study group headed by Dr Walter Marshall...

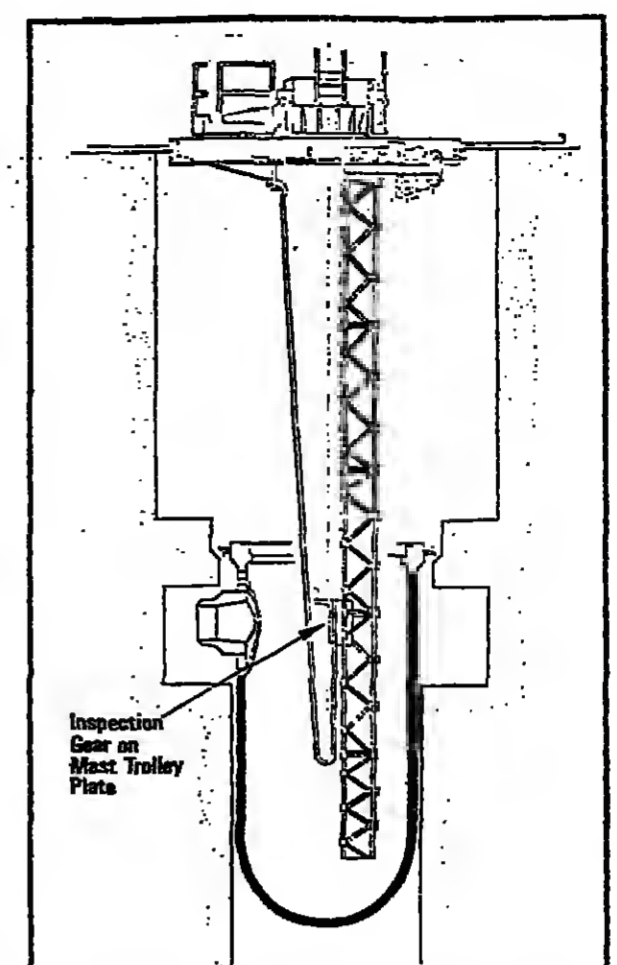


Dr Walter Marshall, UKAEA chief scientist, recognised that his committee had to satisfy the remaining reservations



Sir Alan Cottrell, former chief scientific adviser to the Government, appreciates "the significant changes"

member of Marshall's study group, "gave everybody a bit of a shock." Standards varied considerably and fell, says Cottrell, "well below what was expected in principle."



The Arrangement Adopted For The Automated Ultrasonic & Visual Inspection Of PWR Vessels

The same automated inspection techniques, sketched here, should be used for pre-service "finger-printing" of the pressure vessel and for in-service inspection

Tough at the top for Hell

IT'S HELL at the top—at least, that is how the West German manufacturer of colour scanning equipment sees its position in the UK market. Its chief competitor is, of course, Crossfield Electronics...

Infra-red imaging helps spot heat loss

THE TECHNOLOGY of infra-red thermal imaging, which advanced rapidly through image-intensifier techniques developed by the U.S. for night-vision use during the Vietnam war...

beliefs will greatly improve airborne surveillance at night and in poor weather conditions, and also provide a new tool for industry.

importantly in "seeing" temperature variations in industrial processes. It is estimated that machine energy inputs can be lowered by as much as 25 per cent in some industries, notably paper and plastics manufacture...

sensors' output with standard commercial components, such as computerised video processing, video tape recorders and telemetry data links.

Easier life for the telephone repair men

USING ONE of the new breed of semiconductor chips that is able to generate speech from digital circuits, Teradyne has been able to make life easier for telephone repair men.

each subscriber line to determine its condition. The faults are printed out centrally and often it is possible, claims the company, to rectify a fault even before the subscriber becomes aware of it.

covered to speech signals to be heard on demand when the repair man rings in from a remote point. Using a special handset equipped with keypad he calls a special number, keys a simple command and the system, called 4TEL, immediately carries out the required line tests.

Moulding

POLYPENCO's new MR series of injection moulding materials is now developed in a series of leadfils from Polypenco, PO Box 55, Bridge Road East, Welwyn Garden City, Herts (Welwyn Garden 21231).

Talk to PERA about TRAINING for FOREMEN The food industry leaders do! PERA TRAINING Production Engineering Research Association

"The combination of a wide field of view, TV compatibility, high resolution and ease of operation makes infra-red an excellent night vision system," the company said. Discussions with UK military authorities are taking place. It is suggested that power failures and grid breakdowns can be avoided by airborne infra-red inspections of power lines and substations to pick out faults.

PUBLIC NOTICES

- BUCKINGHAMSHIRE COUNTY COUNCIL. The Buckinghamshire County Council announces that the rate for their Variable Rate Refuseable Book 1982 for the period 21st April 1982-21st October 1982 is 7.5125 being equal to 4% per annum above the average 5% monthly sterling deposit rate offered on or about 10.00 am on the 20th April 1982.

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the future starts today in Gwent. Today fiction is becoming reality, and the communications revolution is reshaping the way we live. In the forefront of that change is Gwent, the new centre of Britain's high technology industry.

FLIR systems that much of the maintenance and difficulty in obtaining component parts for other high performance FLIRs have been engineered out of its package. For simplicity, a single or double detector system was adopted, avoiding a complex electronic time-delaying network required for a large number of detectors, and the additional cost and reliability problems.

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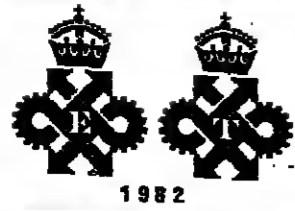
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The Queen's Awards FOR EXPORTS AND TECHNOLOGY

EXPORT ACHIEVEMENT

A substantial and sustained increase in export earnings to a level which is outstanding for the products or services concerned and for the size of the applicant unit's operations

Aerocoldform: The company manufactures cold extruded mild steel components for use in the manufacture overseas of tractors and other vehicles, the main use being for piston pins and tracklink bushings. Exports go to the U.S. and West Germany.

Aircraft and Instrument Demisting: This very small company (six employees) manufactures a demist filter for night vision goggles and sights and anti-mist and frost coatings for glass substrates. These are in use with civil and military aircraft, tanks and other transport and were used on Apollo and Sky-Lab. 96 per cent of the £4m turnover comes from overseas sales.

Aircraft Furnishing International: A medium-sized company manufacturing passenger seats for aircraft. It has had outstanding success with a lightweight mark of modular design introduced in 1977 and now exports mainly to Hong Kong, U.S., Indonesia, Malaysia, Sweden and Philippines. An Award winner in 1968 and 1969.

Alvis: A United Scientific Group company, Alvis is a leading British manufacturer of armoured vehicles, and its Scorpion range is recognised worldwide. Over half the company's output is exported with sales to approximately a dozen countries.

Aston Electronic Developments: Manufactures broadcast television equipment, in particular a video character generator, which is now available with over 150 matching national fonts (character sets). The keyboard

can be purchased in 16 different languages and the product is sold chiefly in Europe, Scandinavia, Australia and South Africa.

Aviation Traders (Engineering): This subsidiary of Aer Lingus overhauls, repairs and maintains aircraft and aircraft components owned or operated by overseas companies. An Award winner also in 1981, the company provides its services to customers in 17 countries.

BICC Power Cables: A major UK manufacturer of copper and aluminium conductor electric cable for power distribution up to 66 kV, as used in power stations, mines and railways and in industry and construction projects. Award winner in 1976.

BIS Software: This company has concentrated on the development of international banking software and its systems have been sold to some 47 overseas countries. Award winner in 1981.

Ballantyne Sportswear: A member of the Dawson International Group manufacturing ladies' and mens' quality knitwear of which 75 per cent is made of pure cashmere and the balance of new wool. Italy is the major export market with Japan the most rapidly expanding market. Award winner in 1967.

Baxter Fell Northfleet: Manufacturers of modular shopfitting equipment—shelving, counters, refrigeration cabinets—steel prefabricated components and ancillary products. Supplied in kit form for easy assembly by local unskilled labour. Principal markets are the Middle and Far East and North and West Africa.

Beaufort Air-Sea Equipment: A member of the BTR Group designing and manufacturing life rafts and lifejackets, specialised flying clothing, immersion suits, survival suits, anti-gas suits and submarine escape suits. It has associated companies in Australia, Canada and the U.S. and exports to 37 countries worldwide.

Bihy Line: One of the leading UK shipowning companies achieving increased earnings despite the difficult trading conditions in the shipping industry. It is concentrating increasingly on the more technologically sophisticated side of the market. The company, which operates

worldwide, were winners of the Award in 1972 and 1976.

The Aircraft Group of British Aerospace: The group consists of six manufacturing divisions producing both civil and military aircraft. Notable programmes include the Harrier, Hawk, Tornado, Jaguar, Airbus wings, BAC 1-11, 148, 748, 125 and Jetstream 31. The group also provides defence support services in Saudi Arabia and Oman. Over 50 countries have purchased its products.

Butterworth Systems (UK): A subsidiary of Esso, the company manufactures and maintains marine and shore-tank cleaning equipment. It has also recently commenced the manufacture of high pressure water jetting equipment. The company has regularly exported to various European and Scandinavian countries and the U.S. and has recently obtained orders in Spain.

The Germiston Works of Cape Boards and Panels: Manufacturers of non-combustible asbestos-free boards and panels for shipbuilding construction and high technology industrial markets. Exports from Germiston are worldwide but principally to European and Comecon countries and North and South America. Cape Boards and Panels received the Technology Award in 1980.

Claridge Mills: A small firm, weavers of wool, silk, cashmere, etc., cloth and rugs and scarves of the same materials. Has flexible production facility which enables it to produce large or small quantities to suit customers' requirements. Export markets are the Far East, North America, Western Europe and Australia.

Coin Controls: This company manufactures coin banding mechanisms for the amusement and vending industries. About 80 per cent are made for use with foreign coins. Exports go to some 19 countries.

Comfort Hotels: Of the 27 hotels which the company operates in the UK and overseas, 14 in the two- and three-star categories are located in the London area and are the subject of the Award. The largest number of foreign guests is from Germany, Sweden, South America, U.S. and Switzerland and new business has been obtained from



Mr Tony Tantram, managing director of City Technology, with a tray of oxygen sensors. The company has won the Queen's Award for technological achievement in the development of the sensors which are used mainly in energy conservation and medicine.

several other markets, especially the Far East.

Magnetic Media Manufacturing division of Control Data: Established in Wales in 1973, this subsidiary of the American Control Data Corporation manufactures tape, disc packs and cartridges for computer systems. It is one of the three leading suppliers in Europe/Scandinavia and now also exports to 22 other countries worldwide. An Award winner in 1978.

Coopers (Metals): The company exports reclaimed iron and steel scrap to a variety of European countries, notably Spain, and also to India and the Far East.

Cummins Engine: This prominent manufacturer of diesel engines is the UK subsidiary company of Cummins Engine in the U.S. It exports in great volume across a power range of 150-1,600 hp to all parts of the world, major markets being the U.S., South America and the Middle East.

The Equipment division of Dasic International: This division's products are designed for use on marine tankers and must comply with internationally agreed regulations for the control of pollution and to ensure safety. The products include permanently fixed crude oil washing equipment, portable

tank cleaning machines and portable water/air-driven gas freeing/ventilating fans. The division has 14 export markets covering Europe, Scandinavia, Singapore, Australia and the U.S.

Dowty Meco: This member of the Dowty Group manufactures heavy-duty conveyors for the mining industry which it exports to some 17 countries throughout the world. In recent years it has achieved very substantial sales to China.

Dreamland Electrical Appliances: This company is the largest British manufacturer and exporter of electric blankets. On a smaller scale it also manufactures and exports fire detection equipment. From a strong domestic base, the company has steadily increased exports year by year and now sells its products in Europe, Australia and South Africa, with some local manufacture in New Zealand.

The Marine Loading Arm division of EMCO Wheaton UK: This division manufactures specialised loading equipment for the transfer of liquids and liquefied gases at ports and harbours. A subsidiary of Emco of Canada, it exports to about 70 countries in all parts of the world, with recent notable successes in Saudi Arabia, India, Philippines and the Nether-

lands. **Fabrikat Industries:** This medium-sized company has progressed from manufacturing lighting columns to fabricating steel poles and offering complete packages for power distribution requirements. Exports are made to the Gulf States, Nigeria, Cyprus, Hong Kong, Jordan, Eire, Kenya, Iraq, Saudi Arabia and Malawi.

Fairley Allday Marine: This subsidiary of Fairley Holdings designs and manufactures aluminium, glass fibre and steel boats up to 30 metres long, major clients being Government and military authorities and commercial operators. It exports mainly to Africa, the Far East and the Middle East with a major new market in the U.S.

The Display Group of the Navigation Systems Department of Ferranti: This small display group designs and assembles the Combined Map and Electronic Displays (CMED) installed primarily in military aircraft. The system has achieved outstanding success both in Europe and the U.S., with more recent entry to India.

Donald Fisher: A small member of the Distillers Company which specialises in adapting its packaging for particular markets. Export sales are worldwide with the main volume going to Central and South America.

Flymo: a member of the Electrolux group of Sweden, is a well-known manufacturer of lawnmowers. It exports to more than 80 countries in all parts of the world including 12 new markets developed since 1978.

Peter Fraenkel and Partners: A firm of consulting engineers whose overseas work is principally in connection with the planning, design and construction supervision/management of works in ports and harbours, dockyards, coast protection, inland waterways, roads, bridges etc., plus associated mechanical and electrical services. The partnership is currently active in Hong Kong, Thailand, Malaysia, India, Egypt, Nigeria and Africa.

GEC Electrical Projects: This subsidiary of the General Electric Company specialises in the design, manufacture, installation and commissioning of complete electrical systems incorporated in a wide variety of

industries including metals and mining, marine, rural electrification and airfield projects. Contracts are taken in many countries, with major current work in India, the Middle East, South Africa, Nigeria, Central and South America.

GEC Turbine Generators: This GEC subsidiary manufactures steam turbines and associated generators for fossil-fired and nuclear power stations. It undertakes the design and supply of complete thermal power stations. Award winner in 1977, 1980 and 1981.

Haste International: A firm of consulting engineers specialising in public health engineering, water supply and marine and harbour works. Its principal export markets are Iraq, Libya and Saudi Arabia in each of which territories local offices have been established.

Head Wrightson Machine Company: This company, part of the Davy Corporation, designs, supplies, installs and commissions strip processing and finishing equipment, tube mills and auxiliary equipment for the metals industries. Export markets are in East and West Europe, Scandinavia, India and South Africa. It has also recently obtained a large contract in Mexico.

Henderson Busby Partnership: Consulting engineers specialising in transportation and having an internationally recognised expertise in railway consultancy. The firm has worked for over 120 years in the consultancy profession in some 72 countries worldwide.

Holborn Law Tutors: An independent law college providing full-time degree and professional training for UK and overseas students. The college exports its services to some 15 countries, mainly in South East Asia and Africa.

R. G. Holland and Co.: Manufacturers of ferro-chromium for use in the production of steel. It exports to many countries in Western and Eastern Europe, and also to the U.S., Australia and the Far East.

Hughes Tool Company: This subsidiary of Hughes Tool Company of the U.S., manufactures specialised tools and equipment for the oil, gas, mining, water-well and construction industries. It exports to some 70 countries in all parts of the world. The

company was an Award winner in 1980.

Huntleigh Medical: Designs, manufactures and markets electromedical and electronic equipment for use in hospitals and for homecare. Products include bloodflow and focal heart monitoring and deflection equipment. Over 85 per cent of output is exported to a dozen countries, covering Western Europe, U.S., Canada and Japan.

Inclinator Company: Designs, manufactures and installs inclinometers in compliance with environmental emission standards. Exports have been made to 28 countries in the past three years, mainly in the Middle East, Far East and Africa.

Instrument Colour Systems: The company markets a computer based colour measuring system used within the textile, paint, plastics, printing and other colour based industries. It is exporting to more than 27 countries including Japan, the Far East and Australia.

James Marine Services: A small servicing company (21 employees) that provides marine machinery, equipment and essential spares for deep-sea merchant shipping fleets. Approximately 85 per cent of turnover is exported to more than 20 countries.

Johnson Matthey Chemicals: A leading manufacturer and exporter of catalysts, metallising preparations and a variety of high purity and specialty chemicals. It is also a major refiner of gold and silver, producer of billion bars as well as licensors of chemical processes and trades with over 100 countries.

Johnston Pipes: A small company manufacturing glass reinforced plastic pipes which are much lighter than traditional steel or concrete pipes. Regular sales are made to the Middle East and Eire with Nigeria and Hong Kong as new markets.

Kodak: This UK subsidiary of Eastman Kodak of the U.S. is well established as one of the leading exporters of photographic materials and equipment, with exports concentrated on Western Europe. The company won Awards in 1970 and 1978.

Landis Lund: This subsidiary of Litton Industries of California, manufactures large custom-

Continued on next page



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Her Majesty the Queen has made 91 awards to British companies for export achievement this year and 19 for technological achievement



1982

Continued from previous page

mult. technically advanced riding machines, mainly for the automobile industry. It exports to Central and South America, Mexico, Western Europe, India and Australia.

Spine Broach Company division of Staveley Machine Tools: This manufacturer of broaching machines, broaching tools and associated products is among the leaders in its field and won in Award in 1981. Most of its products are used in the manufacture of aero engines.

Life Science Research: A subsidiary of IMS International of New York, this company undertakes contract research for the medical, pharmaceutical, agrochemical, medical food and food additive industries.

Liquid Plastics: The company manufactures plastic-based waterproof coatings and fire retardant finishes. Exports are worldwide and several new markets have been established in recent years.

Actuation division of Lucas Aerospace: This division designs and manufactures hydraulic and pneumatic actuation systems for aircraft secondary flying control systems, aircraft gas turbine engine thrust reversers, and other engine and missile actuation systems. Key markets are France, West Germany and Italy and exports are also made to Japan, India, China and Canada. An Award winner in 1981.

Mahoy and Johnson: Manufacturers of structural engineering equipment, particularly unit construction bridging. Regular sales are made to over 30 countries worldwide. Newer markets are North and South America and Indonesia, in which country a local manufacturing arrangement was agreed with the Indonesian Government for 200 Bailey bridges.

Marlin-Baker Aircraft: This company designs and manufactures ejection seats for use in military aircraft. Over the past 15 years almost 5,000 lives have been saved by the Marlin-Baker system, which is installed in the military aircraft of 67 countries.

Meyer and McEllean: A long-established firm of consulting engineers whose main activity is in large scale electric power

generation and transmission schemes. The firm operates worldwide providing its services to some 40 overseas countries.

Meter Management Systems: Formed in 1977, overseas earnings are from the sale (and rental) of mini-computer-based information facilities for project management, and royalty income from licensees overseas.

Michelin Tyre: Subsidiary of French company manufacturing car, truck, bicycle tyres and tubes, flaps and wheels. Sales are made to over 100 countries.

Micro Focus: A small company (45 employees) developing and marketing computer software products. Overseas business is almost entirely from the CIS COBOL product range and particular success has been achieved in the U.S. and Japan as well as a number of European markets.

Micro-Image Technology: Manufactures ultra-pure chemicals for supply to the semi-conductor and related industries. Exports to Western Europe and the Soviet Union and some East European countries as well as to Japan and Algeria.

S. A. Monk: This subsidiary of Dostour Engineering manufactures knitting machines, fabric transfer printing machines and fabric examination machines. Since it was re-formed in 1975 it has developed markets in many parts of the world.

Morgan Grenfell: A merchant bank providing services mainly in the banking, corporate finance, investment management project and export finance and Eurobond fields. These services are exported to most parts of the world.

Morris Hanbury Jackson Le May: This company is a leading exporter of bops and hop products to many parts of the world.

National Supply Company (UK): This subsidiary of Arco of the U.S. manufactures a wide range of oil drilling machinery in various locations in England, Scotland and Northern Ireland.

Licensing division of Netlon: Exports machinery for making nets and meshes to 17 countries, mostly in Europe.

T. P. O'Sullivan and Partners: A small firm of consulting civil engineers operating mainly in the fields of transport and urban development, with services designed specifically to meet

the requirements of public sector organisations in developing countries.

A. H. Philpot and Sons (Milk Powders): Exports dried milk products to most parts of the world. Many new markets have been developed in recent years.

Phosyn Chemicals: Produces trace element fertilisers and provides associated analytical and technical services. The traditional markets are France and Libya.

Pirelli General: This subsidiary of Pirelli manufactures electric cables and accessories, and through its subsidiaries and local teams abroad undertakes multi-discipline turnkey projects involving civil works and the supply and installation of cables and complementary capital goods. The company exports to over 100 markets.

Portals Holdings: Portals comprises three major businesses, bank note and security papers, water treatment equipment and chemicals and engineering machinery for the graphic arts and packaging industries. It trades worldwide and in 1981 direct exports from the U.K. exceeded £50m. The Group won an Export Award in 1977.

The Fragrance division of PPF International: This member of the Unilever group manufactures fragrances and flavours which are used in the manufacture of toiletries, soaps, toothpastes, etc. Exports are made in some 70 countries.

Quest Automation Systems: Manufactures computer-aided design and manufacturing systems, including sophisticated software. Exports are made to Europe, Scandinavia, Australia, China, U.S., South Africa and Japan.

The RHP Precision Division of RHP Bearings: Manufactures high precision ball and roller bearings in a full range of inch and metric sizes to meet the needs of all markets, particularly machine tools. It has established markets in Italy, U.S., Spain, India, France, Taiwan, Australia and Canada.

Avionics division of Racal-Decca Navigator: This division designs and manufactures airborne navigation equipment for helicopters and fixed-wing aircraft. Its products have been fitted in 94 different types of aircraft in 52 countries.

Racal Security: Using infra-red and microwave technologies, this small company within the

Racal Electronics Group designs and manufactures electronic intruder detection sensors and associated equipment for the security industry. The company now exports 85 per cent of its output.

Ransomes and Rapier: This manufacturer exports cranes and earthmoving equipment to many parts of the world.

Redland Automation: This former subsidiary of Redland has been acquired by a management based syndicate. It manufactures electronic traffic detection, analysis and control equipment; industrial process instrumentation measuring the density and flow of liquids and gases, and water industry instrumentation. The company exports to 29 markets.

Roy Manufacturing Company (Fashions): A small firm which makes extensive use of out-workers to manufacture ladies' dresses, blouses and skirts; suede and leather garments; and children's wear. Currently the most important market is Libya.

Ruston Gas Turbines: This member of the GEC Group is among the leaders of the gas turbine industry. Large volumes of exports go to all parts of the world and five new markets have been established in recent years. This company won Awards in 1969, 1977 and 1978.

Shackleton Engineering: This small subsidiary of Shackleton Management manufactures industrial gear units for mechanical power transmission drives primarily for use in the North American oil industry. The principal markets are U.S., Canada, Holland, Belgium and India.

Simon Food Engineers: This subsidiary of Simon Engineering designs, supplies, erects and commissions complete manufacturing plants. It exports machinery and accessory equipment associated with food processing plant mainly to South America.

UK Overseas Group of Smith Kline and French Laboratories: This group exports human pharmaceuticals. Under a franchise granted by the parent company in the U.S., the group exports to Asia Minor, the Middle East and parts of Africa.

The Cheltenham division of Smith Industries Aerospace and Defence Systems: Manufactures aeronautical control and display systems. Its products have been

specified as standard fit on three types of Boeing aircraft, in spite of stiff domestic U.S. competition.

Stewart Wales, Somerville: This small company (27 employees) manufactures specialist surface coating, similar to paint. It exports to the Middle East and is now starting to expand into the Far East.

T. L. Chesterfield: This member of the Tube Investments group manufactures seamless steel gas cylinders. The company has exported to 38 countries in the past three years including 11 new markets.

Tiger Tin Products: A small company (30 employees) manufacturing freighters made principally of kerolene. The major export market is West Germany with other European countries and Malta, Cyprus, Bermuda, Tahiti and Saudi Arabia providing outlets for these products.

Richard Unwin International: This very small company (six employees) obtains orders for military pyrotechnics and subcontracts their manufacture. It exports primarily to Middle Eastern and African countries.

VG Instruments: A subsidiary of Eagle Star (Holdings) it embraces 10 subsidiary companies which manufacture a wide range of scientific instruments and systems. It exports to many countries.

Video Arts: A small company producing training and educational films, with complementary training publications also producing sponsored films commissioned by third parties.

Wallwin Pumps: The company manufactures pumps which it exports together with sewage equipment and other installations. Exports go to about 20 countries with the greatest concentration in the Middle East.

Watercraft: This medium-sized company manufactures survival craft for the oil industry and for ships, together with ships' davits and commercial craft.

Wearwell: Manufacturers of ladies' and children's outerwear—skirts, slacks, dresses, suede and leather wear etc.—men's outerwear—coats, suede and leather wear. Overseas sales go to the Middle East, Europe and North Africa. Award winner in 1980.

Young's Seafoods: One of the leading exporters of fresh chilled and frozen seafoods.

TECHNOLOGICAL ACHIEVEMENT

A significant advance, leading to increased efficiency, in the application of technology to a production or development process in British industry or the production for sale of goods which incorporate new and advanced technological qualities

"Silhouette" division of ARC Concrete: Recognised for research and development of technology in precast concrete, in particular the production of reinforced concrete pipe in which glass fibre replaces steel as the reinforcing agent.

City Technology: Gains the Award for technological innovation in the development of oxygen sensors. The CTL oxygen sensor based on battery technology is a relatively cheap, simple and rugged instrument of excellent stability and sensitivity. Its main applications are in the fields of safety, energy conservation and medicine.

Coles Cranes: This well-known engineering company receives the Award for technological innovation in telescopic boom design. Its "OCTAG" (eight-sided) boom series of mobile cranes, incorporating a four section fully-powered boom claims 10 per cent more height and 30 per cent greater lifting capacity than conventional rectangular box boom cranes.

LI Division-Battlefield Sensors Royal Signals and Radar Establishment: The Award goes jointly to LI Division-Battlefield Sensors and Plessey Optoelectronics and Microwave for the research and development of materials and electrical

circuitry leading to the production of pyroelectric infra-red detectors. Application of the technology includes the manufacture of burglar alarms, gas pollution monitors and weather satellite radiometers.

Edwards of Enfield: This company gains the Award for advancing technology in the automatic handling of non-ferrous metals extruded by hydraulic presses up to 7,000 tons. Its extrusion puller, powered by linear motors and integrated automatic extrusion saw with overall microprocessor control, improves product quality, significantly reduces waste and economises in energy and manpower requirements.

The Scottish Group of Ferranti: The Scottish Group gains the Award for the development and production of a combined map and electronic display (COMED) for use in military aircraft.

Instrom: This company gains the Award for development and production of its 8000 series testing machines used for studying the mechanical properties of materials components and structures. Its microprocessor control application to material testing machines has simplified complex procedures enabling tests to be conducted with high accuracy, repeatability and minimal risk of human error.

Laser-Scan Laboratories: Laser-Scan is recognised for innovation in the design and manufacture of laser-based computer peripherals and systems. Its HRD-1 FASTRAK laser display digitizer has application in the field of cartographics and in the design of bank notes with significant cost economies.

The Actuation division of Lucas Aerospace: This division gains the Award for technological innovation in gas turbine engine re-heat nozzle and thrust reverse actuation systems.

May and Baker: Recognised for technological innovation in the development and production of "FLAGYL" (metronidazole) for use in the treatment of anaerobic infections, with particular application in post-operative conditions.

The Mining Research and Development Establishment of the National Coal Board: The Award is made jointly to the research and development of

Establishment and Salford Electrical Instruments for the development and practical application of a natural gamma radiation detector as an aid to the steering and guidance of coal cutting machines.

Neotronics: This young company gains the Award for the development and production of a fuel efficiency monitor, a light portable self-contained unit which speedily analyses essential information on boiler or furnace combustion efficiency. It caters for solid, gaseous or liquid fuels and can be used by non-skilled personnel.

Osel Offshore Systems Engineering: Recognised for its development and production of one-man tethered submersibles. In the offshore oil industry these vessels, incorporating single atmospheric systems, overcome decompression problems and time limitations imposed by "wet" diving.

Plant Breeding Institute: The Institute is recognised for innovation in breeding the nematode-resistant main-crop potato variety Maris Piper. Outstanding characteristics of the variety include its immunity to wart disease, resistance to gangrene, and its high yield and good quality.

Plessey Optoelectronics and Microwave: See entry for LI Division—Battlefield Sensors, Royal Signals and Radar Establishment.

Racal-Redac: Recognised for innovation in the application of advanced microprocessor technology in the production of a portable desktop computer aided design machine.

The Derby Engineering function of Rolls-Royce: The Derby Engineering function gain the Award in recognition of their outstanding contribution to fuel efficiency in the operation of turbofan aircraft engines. Their RB211-524 series have demonstrated in successful service since 1978 superior fuel consumption economies over competing engines.

Salford Electrical Instruments: See entry for the Mining Research and Development Establishment NCB.

TSL Thermal Syndicate: This company is recognised for technological innovation in the manufacture of translucent fused silica tubing for use in the manufacture of infra-red radiant heaters for domestic and industrial application.

The EXTRA contribution.

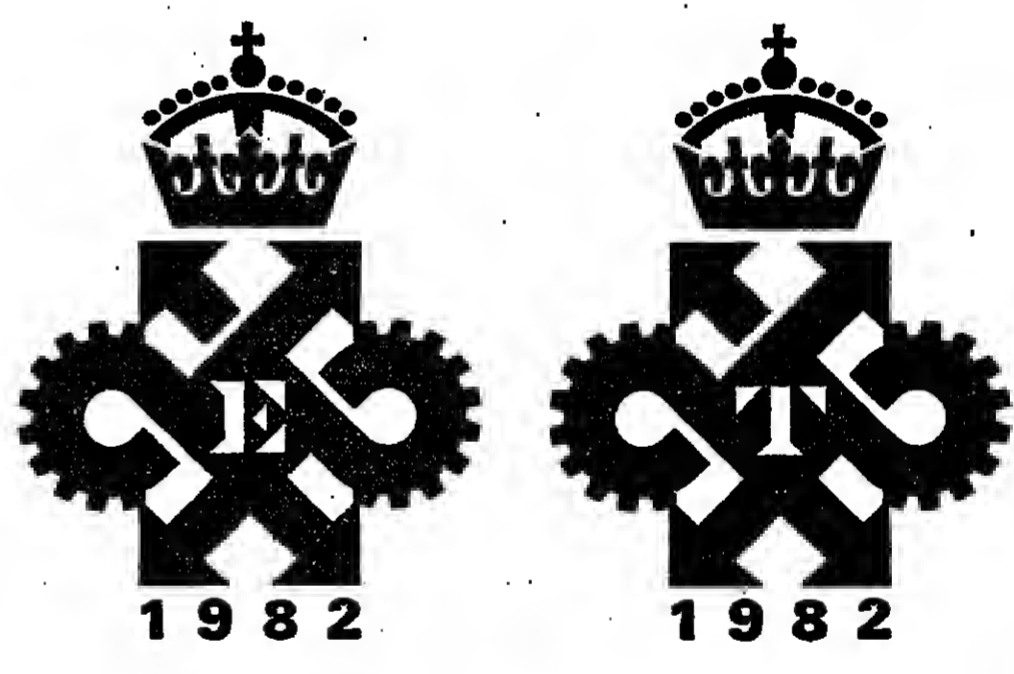
Last year was very tough. Just look how many of the world's important economies were in recession.

Yet our safety equipment subsidiary, Beaufort Air-Sea Equipment Limited, has won a 1982 Queen's Award for Export.

That's very good for our shareholders — but the special value of our efforts lies in the extra contribution we make to the good of the country as a whole.



BTR plc, Silvertown House
Vincent Square London SW1P 2PL
01-834 3848



Lucas Aerospace Actuation Division wins Queen's Award double

Lucas Aerospace is proud to announce that its Actuation Division has won two Queen's Awards this year—one for Technological Achievement, and one for Export Achievement. This is the second successive year that the Wolverhampton-based Division has been among the winners, having been honoured with a Queen's Award for Export Achievement in 1981.

The Division, which employs 1,700 people, designs and manufactures hydraulic and pneumatic actuation systems for civil and military aircraft, gas-turbine engines, and missiles, and is a world leader in its field.

The Queen's Award for Export Achievement is in recognition of a 274 per cent increase in the Division's overseas business during the past two years—a remarkable

sales success which has resulted in the creation of 140 new jobs.

The Queen's Award for Technological Achievement recognises the Division's development of the 'hot-end' re-heat nozzle and thrust reverser actuation systems for the Turbo-Union RB 199 engines which power the multinational Tornado all-weather combat aircraft, now in quantity production for the British, German and Italian Air Forces. The development of these systems extended technology beyond the existing limits of knowledge, and represents a triumph for the Lucas Aerospace engineering team.



Lucas Aerospace Limited, Shirley, Solihull, West Midlands, B90 2JJ. Tel: (0902) 782381. Telex: 338217 LUCARO G.

UK maintains hard line at farm price talks

BY LARRY KLINGER IN LUXEMBOURG

THE EUROPEAN Community's Agriculture Ministers last night resumed their marathon farm price fixing negotiations with little indication that they were prepared to significantly shift their hard line stances on a wide range of contentious issues.

Britain intended to negotiate seriously towards obtaining a "strong agreement on farm prices" in parallel with the budget talks and despite its preoccupations with the Falklands dispute.

The most encouraging view of the current talks, which are expected to continue through tomorrow, came from Herr Josef Ertl, the West German Agriculture Minister.

Herr Ertl said, after lunching with Mme Edith Cresson, the French Minister, that with just a little flexibility the Ministers could agree on new price levels and acceptable adjustments in the EEC's Agrimonetary, or "green" currency, system.

Sugar price at 2 1/2-year low

By Our Commodities Staff

THE DECLINE in world sugar values continued yesterday with the London daily raws price slipping \$6 to \$129 a tonne and the August position on the London futures market ending \$5.125 down at \$134.675 a tonne.

INTERNATIONAL AGREEMENTS New disputes threaten UN common fund

BY BRIJ KHANDARIA IN GENEVA

PROSPECTS for early operation of the proposed \$750m "common fund" to finance price stabilisation and export promotion of some 18 commodities have receded further because of disagreements with the present international commodity organisations.

The disagreements were serious enough for a new round of talks due next month to be cancelled awaiting private consultations between the commodity organisations, interested governments, and the Secretary General of the UN Conference on Trade and Development (UNCTAD) which is sponsoring the fund.

Underlying the Unctad programme to reach international agreement in 18 commodities whose centre piece is the Common Fund, initial demands for a \$6bn (\$3.4bn) fund were scaled down in negotiations between 1976 and 1980 to \$750m.

Way clear for U.S. stock index futures

BY NANCY DUNNE IN WASHINGTON

THE KANSAS CITY Board of Trade has failed to get a temporary court injunction to halt approval of the Chicago Mercantile Exchange's contract. It was expected that the contract would be granted by the Commodity Futures Trading Commission and trading would start today.

because they had been the first to submit a proposal to trade futures based on a stock index. After the court decision Mr Leo Melamed, special counsel to the CFTC, claimed that the MERC had originated the idea of stock market index contracts ten years ago.

TURNOVER in the London gold futures market dipped yesterday on the second day of trading to 1,478 lots of 100 troy ounces each, compared with 2,336 lots on the first day.

arbitrage business is developing, which may increase further next week when American clocks go forward by an hour. The weakness in gold is due to uncertainty about the Falklands and continued lack of consumer interest, kept trading on the London base metal markets subdued yesterday.

Second day dip in London gold trading

BY JOHN EDWARDS, COMMODITIES EDITOR

BRITISH COCOA bean grindings rose 16.65 percent in the first quarter of 1982 compared with the same period last year.

Table with 4 columns: Commodity, Unit, Price, Change. Includes BASE METALS, COPPER, and TIN.

Table with 4 columns: Commodity, Unit, Price, Change. Includes SILVER, LEAD, and ZINC.

Table with 4 columns: Commodity, Unit, Price, Change. Includes COCAO, WHEAT, and BARLEY.

Table with 4 columns: Commodity, Unit, Price, Change. Includes SOYABEAN MEAL, SUGAR, and GRAINS.

Table with 4 columns: Commodity, Unit, Price, Change. Includes GAS OIL FUTURES, WOOL FUTURES, and ALUMINUM.

Table with 4 columns: Commodity, Unit, Price, Change. Includes INDICES, FINANCIAL TIMES, MOODY'S, DOW JONES, REUTERS.

Table with 4 columns: Commodity, Unit, Price, Change. Includes COFFEE, SOYABEAN MEAL, and SUGAR.

Table with 4 columns: Commodity, Unit, Price, Change. Includes GAS OIL FUTURES, WOOL FUTURES, and ALUMINUM.

Table with 4 columns: Commodity, Unit, Price, Change. Includes COCAO, WHEAT, and BARLEY.

Table with 4 columns: Commodity, Unit, Price, Change. Includes SOYABEAN MEAL, SUGAR, and GRAINS.

Table with 4 columns: Commodity, Unit, Price, Change. Includes GAS OIL FUTURES, WOOL FUTURES, and ALUMINUM.

Table with 4 columns: Commodity, Unit, Price, Change. Includes INDICES, FINANCIAL TIMES, MOODY'S, DOW JONES, REUTERS.

Increase in cocoa demand

By Our Commodities Staff

BRITISH COCOA bean grindings rose 16.65 percent in the first quarter of 1982 compared with the same period last year.

Grain subsidy warning

WASHINGTON

THE U.S. may be forced to enter an export subsidy war because of the EEC's agricultural policies, said Mr Thomas Hammer, who recently resigned as Deputy Under Secretary of Agriculture.

PRICE CHANGES

In tonnes unless otherwise stated.

Table with 4 columns: Commodity, Unit, Price, Change. Includes Metals, Oil, and Grains.

LONDON FUTURES

Month Yesterday's % of Business

Table with 4 columns: Commodity, Unit, Price, Change. Includes Gold, Silver, and Grains.

Table with 4 columns: Commodity, Unit, Price, Change. Includes SOYABEAN MEAL, SUGAR, and GRAINS.

Table with 4 columns: Commodity, Unit, Price, Change. Includes GAS OIL FUTURES, WOOL FUTURES, and ALUMINUM.

Table with 4 columns: Commodity, Unit, Price, Change. Includes COCAO, WHEAT, and BARLEY.

Table with 4 columns: Commodity, Unit, Price, Change. Includes SOYABEAN MEAL, SUGAR, and GRAINS.

Table with 4 columns: Commodity, Unit, Price, Change. Includes GAS OIL FUTURES, WOOL FUTURES, and ALUMINUM.

Table with 4 columns: Commodity, Unit, Price, Change. Includes INDICES, FINANCIAL TIMES, MOODY'S, DOW JONES, REUTERS.

Table with 4 columns: Commodity, Unit, Price, Change. Includes SOYABEAN MEAL, SUGAR, and GRAINS.

Table with 4 columns: Commodity, Unit, Price, Change. Includes GAS OIL FUTURES, WOOL FUTURES, and ALUMINUM.

Table with 4 columns: Commodity, Unit, Price, Change. Includes COCAO, WHEAT, and BARLEY.

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POTATOES

LONDON POTATO FUTURES

International Super Agreement (U.S. cents per bushel) and stored Caribbean ports. Prices for April 19; 01/16, 01/16, 01/16; 15-day contract 10.28 (10.31).

COTTON

LIVERPOOL SPOT and shipment

was amounted to 318 tonnes. Re-

RUBBER

The London physical market opened

slightly steeper, extracted little interest.



INTERNATIONAL COMPANIES and FINANCE

Sharp falls for U.S. chemicals groups

Three major U.S. chemicals companies report sharply lower first quarter earnings, reflecting a general slump in the chemical business as a result of a recession in the U.S. and in Western markets.

Dow Chemical sees halt in downward business trend

DOW CHEMICAL, the second largest U.S. chemicals company after Du Pont, reported yesterday a 15 per cent decline in first quarter earnings.

Citicorp earnings doubled in first period

CITICORP, NEW York's largest bank, managed to raise earnings sharply in the first quarter of this year, but suffered a shrinkage in size as it strove to raise the quality of its assets.

Eurobonds for Canadian utility and Union Carbide

THREE FIXED interest dollar bonds were launched in the Eurobond market yesterday as prices picked up further in the wake of the stronger tone of the New York bond market.

Bad quarter for Merrill Lynch

THE BIG U.S. stockbrokers are having a rough ride in 1982. Merrill Lynch, the industry leader, yesterday reported a sharp fall in its first quarter earnings from \$45.2m to \$30m.

Tax lift at United Technologies

FIRST QUARTER earnings of \$162.1m are reported by United Technologies, the U.S. high technology conglomerate which manufactures among other things Pratt and Whitney aircraft engines, Otis elevators and Sikorsky helicopters.

Goodyear Tire in reverse

A 19.6 per cent decline in first quarter profits to \$45.6m or 63 cents a share from \$56.7m or 78 cents a share in the same period last year is reported by Goodyear Tire and Rubber, the leading U.S. tyre company.

Thomson shows \$43.5m profit

INTERNATIONAL Thomson Organisation, the Canadian oil, gas, travel and publishing group, earned \$43.5m (US\$76.7m) from continuing operations in 1981. In 1980, earnings of \$45.1m were struck after losses of \$5.8m.

Good start for Telecom

NORTHERN Telecom, Canada's largest high technology group, raised its first quarter earnings this year to C\$38.3m (US\$31.4m) or C\$1.10 a share from C\$23.4m or 68 cents a share in the same period of a year ago.

Honeywell forecasts downturn

DIFFICULT market conditions have had a major impact on earnings of several leading U.S. computer companies although earnings were in general above expectations.

David Lascelles looks at a \$30m scandal that rocked the U.S. advertising industry

JWT still needs the skills of its image-builder. The report of the investigation continued: "The task of the investigative team was complicated by the fact that in late January 1982, Mrs Marie Luisa, then head of syndication and spot buying in J. Walter Thompson U.S., left the offices of the company and has been unavailable for questioning despite repeated requests to her lawyer."

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or will be published next on Wednesday.

FT INTERNATIONAL BOND SERVICE

Table with columns for Country, Issued, Bid, Offer, Day, Week, Yield. Lists various international bonds like U.S. Dollar, U.K. Government, etc.

NORTH AMERICAN QUARTERLY RESULTS

Table with columns for Company Name, 1982, 1981, 1980. Lists companies like American Express, Burlington Northern, Engelhard Corporation, etc.

DEUTSCHE MARK

Table with columns for Country, Issued, Bid, Offer, Day, Week, Yield. Lists various German bonds.

SWISS FRANC

Table with columns for Country, Issued, Bid, Offer, Day, Week, Yield. Lists various Swiss bonds.

CONVERTIBLE

Table with columns for Company Name, Cw, Cvd, Bid, Offer, Day, Week, Yield. Lists convertible bonds from companies like American Express, etc.

Montedison technology for Union Carbide

By James Euxton in Rome

MONTEDISON, the Italian chemical company, has sold its Union Carbide for its U.S. world licence for its Catalyst process for making polyethylene. The agreement reverses the more common trend where Italian companies acquire U.S. technology under licence.

Montedison, which is based in Milan, began developing its own technology for high yield catalysts for making polyolefins towards the end of the 1960s. The company has patented a large number of processes.

For its part, Union Carbide, the third biggest chemical producer in the U.S. after Du Pont and Dow Chemical, has developed its own process for making polyethylene in the gas phase. The acquisition of the licence for the Montedison catalyst process will complement its own catalyst technology and strengthen its position in the market.

● Istituto Biochimico Italiano Giovanni Lorenzini (IBI), an Italian biochemical concern, has announced profits for 1981 of L1.1bn (\$0.65bn) on turnover up by 26 per cent to L7.1bn, AP-DJ reports from Milan.

Mannesmann Demag orders increase

By Our Financial Staff

ORDERS received by Mannesmann Demag which is 90 per cent controlled by the Mannesmann engineering group, rose by 7 per cent to DM 3.73bn (\$1.54bn) last year after a 15 per cent rise in 1980, Herr Hans Guenter Mueller, managing board chairman, told a Press conference.

Overseas orders were up 14 per cent in 1981 while domestic orders fell by 10 per cent. The foreign share of overall orders was a record 73 per cent.

Herr Mueller said new orders in the first three months of 1982 were down on a year ago at DM 830m, but added order inflow "can change sharply from quarter to quarter."

The company's order book now stands at DM 4.7bn.

Oerlikon-Buehrle reduces payment as profits slide

BY OUR FINANCIAL STAFF

A DRAMATIC collapse in profits has led Oerlikon-Buehrle, the Swiss weapons and footwear group, to cut its dividend for 1981.

Weak demand in the major weapons division coupled with rising development costs is the main reason for a decline in net profits which tumbled to SwFr 23.9m (\$12.1m) from the SwFr 195.9m returned in 1980.

The result represents the second successive year of poor profits from Oerlikon and it has prompted the company to lop a third of its dividend. The payment is being cut from 15 per cent to 10 per cent.

Oerlikon warned in February at profits would fall following decline in sales to SwFr 9bn from SwFr 4.11bn. Even at the fall extent of the set-

OERLIKON'S TRACK RECORD		
	Net profit SwFr m	Dividend %
1975	120	12
1976	158	12
1977	205	14
1978	228	15
1979	244	15
1980	196	15
1981	24	10

back—plus the harsh dividend news—has probably taken most shareholders by surprise.

The company has been hit by a severe downturn in demand in its weapons division, where sales tumbled by 23 per cent.

Elsewhere, the uncertainty of business conditions has led to provisions of SwFr 20m which Oerlikon has taken against the accounts of its parent company.

The aim of these provisions is to allow for substantially increased business risks and for the unfavourable earnings prospects of the parent company likely for the current year, Oerlikon said yesterday.

In high vacuum and thin film products, welding technology and textiles, sales were either flat or modestly lower last year. There was rather more turnover buoyancy in anti-aircraft and fire control systems, shoes, property and hotels.

In a letter to shareholders earlier this year, the company explained that the outlook for 1982 was "laden with considerable uncertainties."

Dutch shipping group sees decline

By Charles Batchelor in Amsterdam

VAN OMDEREN, the Dutch shipping group, achieved a practically unchanged profit in 1981 but expects a decline in the current year. It proposes a final 1981 dividend of Fl 2.50, taking its total payment to an unchanged Fl 3.50 per nominal share.

The company reported a 1981 net profit of Fl 91.2m (\$34m) compared with Fl 92.4m in 1980. The marine and bulk storage divisions continued to make the largest contribution to profits, though the agency and transport division also improved its result. Profit per share fell to Fl 8.40 from Fl 8.92.

The marine and storage divisions are expected to show a fall in earnings this year because of a decline in both markets.

● Nijverdal Ten Cate, the Dutch textile group, which has been largely responsible for introducing board sailing into Western Europe, is to link up with a major U.S. manufacturer.

Ten Cate will take a 40 per cent stake in a newly founded company, Windsurfer International of the U.S. taking the remaining shares. The new company will be based in Oldenzaal, in the eastern Netherlands.

Ten Cate holds a number of European licences to make and sell the Windsurfer sail board from the U.S. company, but has also begun developing boards under its own TC brand name. The decision to give of the Windsurfer activities has been taken to maintain the separate character of the two lines.

● Nederlandse Middenstandsbank (NMB) is to issue Fl 100m (\$37m) of capital debentures to strengthen its asset base in line with the growth of business. The 20-year debentures will carry an 11 per cent coupon and repayments will be made in 40 annual instalments. Available in Fl 1,000 and Fl 5,000 denominations, the debentures will be listed on the Amsterdam Stock Exchange.

Borregaard lifts earnings and maintains dividend

BY FAY GJESTER IN OSLO

BORREGAARD, the Norwegian forest products, chemicals and foodstuffs group, increased sales and profits in 1981, but total return on capital employed fell to 9.6 per cent from 9.9 per cent in 1980. An unchanged 11 per cent dividend is recommended.

Total external sales reached Nkr 3.8bn, compared with Nkr 3.5bn in 1980, with exports accounting for 42.3 per cent of the total. Pre-tax profits, at Nkr 151m (\$24.75m) were significantly better than expected, and higher than the Nkr 142.2m in 1980.

On the outlook for 1982, however, Borregaard is cautious, in view of the prolonged world recession, economic stagnation in Norway, and uncertainty about "when a change for the better will occur."

The annual report says the forest products sector did better. The market for the grades of cellulose Borregaard makes was well maintained, while the rise in value of the dollar increased export earnings.

The market for fine grades of paper was generally weak. One of the group's paper plants made a loss, for the second year running, but another, smaller mill continued profitably, partly owing to its wide range of specialities.

Fiat cautiously optimistic for 1982

BY OUR FINANCIAL STAFF

FIAT is cautiously optimistic about operations this year, according to Sig Vittorio Ghidella, the managing director. Sales abroad rose by 8 per cent last year despite shrinking markets for cars, he told a press conference called in advance of today's opening of the Turin motor show.

Fiat emerged from the crisis of three years ago to a leading position in European sales, with a 13.5 per cent market share "which it aims to hold this year."

Sig Ghidella said collaboration agreements signed by other European car makers with Japanese producers, such as those between BL of the UK and

Chemical activities as a whole achieved a good profit increase, much of it earned by the sulphuric acid plant. In the specialty chemical section, lignin products were particularly successful. Results for edible fats and oils were down on the previous year, owing to falling prices and narrowing margins.

Among the products that Borregaard sells mainly in Norway, detergents and toiletries

Norway's major forest products, chemicals and food group, announced better than expected profits for 1981, but economic stagnation and the world recession have prompted uncertainty about the outlook for 1982.

showed good progress. Results for foods, particularly fresh meat and meat products, were weaker however, mainly because of the steep rise last year in Norwegian meat prices.

The rayon staple fibre plant in Sarpsborg again made a considerable loss. Under an agreement with the State Industrial Development Fund, the group received Nkr 9.7m to cover current losses during the second half of 1981, pending a survey of the plant's prospects by inde-

pendent consultants. The consultants' report recommended closing the plant.

It may be kept open in 1982, however, because 400 jobs are involved. A plan for expansion during this period involving investments totalling Nkr 100m has been agreed. However, Borregaard, its employees, Industrial Development Fund and the Norwegian Paper Industry Workers' Union, but is conditional on the government agreeing to provide a Nkr 50m subsidy.

Borregaard has a stake in North Sea petroleum production through its share in the Noco oil consortium, which is a partner on the Tor field. This activity again yielded a profit.

Borregaard and three other Norwegian industrial concerns (Norges, Havnland and Dyno) has applied for shares in new licences for gas reserves in the Sea area which the Norwegian Government is expected to award soon.

The group is carrying out major modernisation and expansion programmes, which make it more competitive by increasing output capacity and improving product quality. Total investment last year reached Nkr 360m, compared with Nkr 185m in 1980.

Honda and between Alfa Romeo and Nissan were dangerous for the European industry. "European companies must protect their own interests," he said.

Japanese and U.S. pressure on European markets had, however, eased slightly for the time being and Fiat was well placed to fill the gap, Sig Ghidella added.

He confirmed the earlier statement by Sig Giovanni Agnelli, the chairman, that Fiat broke even in 1981, except for its South American operations,

where sales fell by about 40 per cent. Fiat recorded a net loss of L130bn (\$95m) in 1981.

Sig Ghidella expected European markets excluding Italy to remain stagnant in the current year, holding close to the average level of the past two years. Italy's car market, in which Fiat and its subsidiary Lancia have a 52 per cent market share, should continue to grow in 1982 for the third successive year. The market grew by 1.2 per cent in 1981 after a 19.7 per cent rise in 1980.

Krupp Stahl suffers net deficit

OUR FINANCIAL STAFF

KRUPP STAHL, the third largest West German steelmaker and part of the Krupp industrial group, suffered a net loss of DM 2m (\$46.4m) in 1981, and the deficit was compounded by extraordinary earnings, the company said.

It expects, however, to show a sharp improvement in the current year in the wake of higher German steel prices, further reorganisation and cost-cutting though it foresees no rise in West German steel output after a fall of 5

per cent to 41.6m tonnes in 1981.

In 1980, Krupp Stahl broke even at the net level, though it reported an operating loss of DM 46m, with the last quarter of that year bringing losses at this level of DM 90m.

The 1981 loss was attributed to higher raw materials and energy costs, which outweighed higher steel prices and the benefits of restructuring.

Plans were announced recently for Krupp Stahl and

Estel-Hoesch Werke to merge a large part of their steel operations as a means of improving profits. The Estel group was established in 1972 by Hoogovens of the Netherlands and Hoesch, the second largest West German steelmaker, after Thyssen.

Krupp Stahl's turnover last year was down 1.5 per cent to DM 6.07bn (\$2.5bn) from DM 6.16bn in 1980. Crude steel production fell by 8 per cent to 4.91m tonnes, and pig iron output declined 11 per cent to 3.09m tonnes.

Growth for WestLB Asia

AFTER-TAX profit of WestLB Asia advanced 41 per cent to HK\$22.8m (\$3.01m) in 1981 from HK\$16m in 1980, the bank's Weyman parent, Westdeutsche esbank Girozentrale (Westreped),

The rise in WestLB Asia's earnings was led by the expansion of Hong Kong-based bank's hq activities in the Southeast Asian area.

Total assets of WestLB Asia rose by almost 10 per cent to

Bid for French telephone maker

By Our Financial Staff

SOCIETE ANONYME DE TELECOMMUNICATIONS (SAT), the French manufacturer of telecommunications equipment, has launched a bid for Silec, a company which specialises in telephone and power cables. SAT, which already owns 480,000 Silec shares, or 22.6 per cent of the company's capital, intends to acquire an additional 599,998 shares by offering two SAT shares for every seven Silec


AP-DJ

This announce appears as a matter of record only.

APRIL 1982

U.S. \$,000,000

Lear Sgler, Inc.



Revolving Credit Facility

Arranged by

Credit Suisse First Boston Limited

Funds provided by

Algemene Bank Nederland N.V.	Amsterdam-Rotterdam Bank N.V.
Bank Brussels Lambert (U.K.) Ltd.	Banque Internationale à Luxembourg S.A.
Banque de Paris et des Pays-Bas	Berliner Handels- und Frankfurter Bank
Commerzbank Aktiengesellschaft	County Bank Limited
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Svenska Handelsbanken S.A.	Kleinwort, Benson Limited
	Union Bank of Switzerland


Agent Bank

Credit Suisse First Boston Limited

To the holders of:-

INDUSTRIAL AND MINING DEVELOPMENT BANK OF IRAN

Floating Rate Notes due 1984



In accordance with the provisions of the above notes Merrill Lynch International Bank Limited, as Fiscal Agent, has determined that, for coupon No. 11 the rate of interest for the next period, payable on the 21st October, 1982, has been fixed at 15 1/4 per annum.

Merrill Lynch International Bank Limited
Agent Bank

Bank of Tokyo (Curaçao) Holding N.V.

U.S. \$30,000,000

GUARANTEED FLOATING RATE NOTES DUE 1992



Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by

The Bank of Tokyo, Ltd.


(Incorporated in Japan)

In accordance with the provisions of the Agency Agreement between Bank of Tokyo (Curaçao) Holding N.V., The Bank of Tokyo, Ltd., and Citibank, N.A., dated 16th October, 1978, notice is hereby given that the Rate of Interest has been fixed at 15 1/4 p.a., and that the interest payable on the relevant interest Payment Date, 21st October, 1982, against Coupon No. 8 will be US\$79.74.

21st April, 1982
By: Citibank, N.A., London, Agent Bank

CITIBANK

U.S. \$100,000,000




Republic of the Philippines

Floating Rate Notes Due 1986

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 21st April, 1982 to 21st October, 1982 the Notes will carry an Interest Rate of 15 1/4 per annum and the Coupon Amount per US \$5,000 will be US \$400.31.

Credit Suisse First Boston Limited
Agent Bank

U.S. \$25,000,000



The Industrial Bank of Japan, Limited


London

Floating Rate London-Dollar Negotiable Certificates of Deposit due 21st October, 1982

In accordance with the provisions of the Certificates, notice is hereby given that for the six month Interest Period from 21st April, 1982 to 21st October, 1982, the Certificates will carry an Interest Rate of 15 1/4 per annum. The relevant Interest Payment Date will be 21st October, 1982.

Credit Suisse First Boston Limited
Agent Bank

U.S. \$20,000,000



The Industrial Bank of Japan, Limited


London

Floating Rate London-Dollar Negotiable Certificates of Deposit due 21st April, 1982

In accordance with the provisions of the Certificates, notice is hereby given that for the six month Interest Period from 21st April, 1982 to 21st October, 1982, the Certificates will carry an Interest Rate of 15 1/4 per annum. The relevant Interest Payment Date will be 21st October, 1982.

Credit Suisse First Boston Limited
Agent Bank

In war, in peace you need his help



When help is needed, please help him and his dependants

A donation, a covenant, a legacy to

THE ARMY BENEVOLENT FUND

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Companies and Markets INTL. COMPANIES & FINANCE

Money market boost for Kuwait investment bank

BY JAMES DORSEY IN KUWAIT

KUWAIT Foreign Trading Investment Company (KFTIC) and the Kuwait International Investment Company (KIIC) reports a K.D.S. (\$30m) net profit in 1981, compared to K.D. (\$22m) in 1980. Total assets of the company grew by 101 per cent, according to the 1981 annual report, from K.D.299.6m (\$1bn) in 1980 to K.D.616.6m (\$2.1bn) in 1981.

NZ food group in bid for part of Waitaki

By Dai Hayward in Wellington

WAITIE INDUSTRIES, the giant New Zealand food processing group has made a NZ\$28.5m (U.S.\$218.5m) bid for a 24.5 per cent stake in Waitaki NZ Refrigerating, the country's largest meat processing company.

Wah Kwong profit up 10%

BY ROBERT COTTRELL IN HONG KONG

WAH KWONG Shipping and Investment Company (Hong Kong) has reported consolidated net profits for 1981 of HK\$ 144m (U.S.\$ 24.5m), a 10 per cent increase over the previous year. A final dividend of 24 cents per share is proposed, making a total of 34 cents against an adjusted 30.9 cents.

depression similar to that seen in 1974-75. The tanker market has also been weak. He sees little prospect of recovery this year in bulk dry cargo or tanker markets. Dry cargo shipping may bottom out in the next one to two years, while the tanker market will need several more years and substantial reductions in world tonnage before there can be any recovery.

Mahindra and Mahindra lifts earnings and payout

BY R. C. MURPHY IN BOMBAY

MAHINDRA AND MAHINDRA has registered a 23.5 per cent increase in net profits for 1981 despite inflationary pressures and stiff competition, and has lifted its dividend from 18 per cent to 20 per cent. Sales income rose by 23 per cent to Rs 2,637m (\$280m) from Rs 1,979m and pre-tax profits rose by 28 per cent to Rs 176m.

Table with 2 columns: 1982 and 1981. Rows include Capital and reserves, Subordinated debentures, Total shareholders' interest, Current and deposit accounts, Other liabilities, Total liabilities, Cash, money at call and short notice, CD's, deposits with banks, Short and medium term loans and advances, Other assets, Total assets, Profit before taxation, Profit after taxation.

Morgan Grenfell & Co. Limited advertisement. Features the company logo with a crown and the year 1982. Text: 'Morgan Grenfell have received the Queen's Award for Export Achievement 1982. Having previously received the Queen's Award in 1975, we are honoured to have achieved this distinction once again. We wish to thank all our clients and staff for making this Award possible.' Address: 23 Great Winchester Street, London EC2P 2AX. Lists various international office locations.

Itaú Banco Itaú S.A. U.S. \$70,000,000 Financing under Resolution 63. List of lead managers: CITICORP INTERNATIONAL GROUP, THE KYOWA BANK, LTD., BANCO INTERNACIONAL DE COLOMBIA, LIBRA BANK LIMITED, BANCO TOTTA & AÇORES, BANCA CATALANA S.A. List of managers and co-managers across various international banks.

GMAC Overseas Finance Corporation N.V. U.S. \$100,000,000. Retractible Notes Due 1st April, 1997. Unconditionally guaranteed as to payment of principal and interest by General Motors Acceptance Corporation. Credit Suisse First Boston Limited. List of participating banks including Banque Bruxelles Lambert S.A., Citibank, etc.

f & \$ easier

Sterling and the dollar weakened on nervousness about the Falkland Islands dispute and the downward trend in U.S. interest rates.

The lira lost ground in the European Monetary System as a result of Italy's political crisis, and the French franc declined as French interest rates continued to ease.

STERLING — Trade-weighted index (Bank of England) 89.8 against 89.3 at noon, 90.0 in the morning, 89.3 at the previous close, and 87.2 six months ago.

DOLLAR — Trade-weighted index 115.2 against 115.9 on Monday, and 108.3 six months ago. Three-month Treasury bills 14.35 per cent (13.94 per cent six months ago).

D-MARK — EMS member (strongest). Trade-weighted index 123.3 against 123.1 on Monday, and 124.1 six months ago.

Improved against most members of the EMS at the Frankfurt closing. It was unchanged against the Irish punt and lost ground to only the Danish krone.

FRENCH FRANC — EMS member (central position). Trade-weighted index 78.7 against 78.5 on Monday, and 82.7 six months ago.

DUTCH GUILDER — EMS member (third strongest). Trade-weighted index 114.3 against 113.5 on Monday, and 114.5 six months ago.

Other currencies — EMS member (weakest). Trade-weighted index 108.3 against 108.3 on Monday, and 108.3 six months ago.

THE POUND SPOT AND FORWARD

Table with columns: April 20, Day's spread, Close, One month, % Three months, % Six months. Rows include USA, Canada, Netherland, Belgium, Denmark, Ireland, W. Ger., Portugal, Spain, Italy, Norway, Sweden, Japan, Australia, New Zealand, Swiss.

THE DOLLAR SPOT AND FORWARD

Table with columns: April 20, Day's spread, Close, One month, % Three months, % Six months. Rows include UK, Canada, Netherland, Belgium, Denmark, Ireland, W. Ger., Portugal, Spain, Italy, Norway, Sweden, Japan, Australia, New Zealand, Swiss.

CURRENCY MOVEMENTS

Table with columns: April 20, Bank of England, Morgan Guaranty, % Change. Rows include Sterling, U.S. dollar, Canadian dollar, Austrian schilling, Greek drachma, Danish krone, Deutsche mark, French franc, Italian lira, Yen.

OTHER CURRENCIES

Table with columns: April 20, \$, £, Note rates. Rows include Argentina, Brazil, Chile, Colombia, Costa Rica, Cuba, Hong Kong, India, Iran, Israel, Kuwait, Luxembourg, Malaysia, New Zealand, Saudi Arabia, Singapore, South Africa, U.A.E. Dirham.

AUTHORISED TRUSTS

Large table listing various unit trusts and authorized trusts, including Abbey Unit Tr. Mgrs., Alliance Unit Tr. Mgrs., and many others with their respective details and performance metrics.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various currencies including Belgian franc, Danish krone, German D-mark, French franc, Dutch guilder, Irish punt, and Italian lira.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies including Pound Sterling, Deutsche mark, Japanese yen, French franc, Dutch guilder, Canadian dollar, and Belgian franc.

FT LONDON INTERBANK FIXING (11.00 a.m. APRIL 20)

Table showing FT London interbank fixing rates for 3 months and 6 months U.S. dollars, with bid and offer rates.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table showing Euro-currency interest rates for various currencies including Sterling, U.S. Dollar, Canadian Dollar, and others, with short-term and long-term rates.

MONEY MARKETS

Further fall in London rates

Interest rates continued to ease in the London money market yesterday on hopes of a bloodless conclusion to the Falkland Islands crisis.

In the morning the Bank of England forecast a credit shortage of £300m. The main factors were expected to be: bills maturing in official hands.

Before lunch the authorities quoted £22m of bills, made up of £4m bank bills in band 1 (up to 14 days maturity) at 13 1/2 per cent.

In the afternoon the shortage was revised to about £300m, and the Bank of England bought a further £213m of bills, making a total of £200m.

EUROCURRENCIES Rates ease

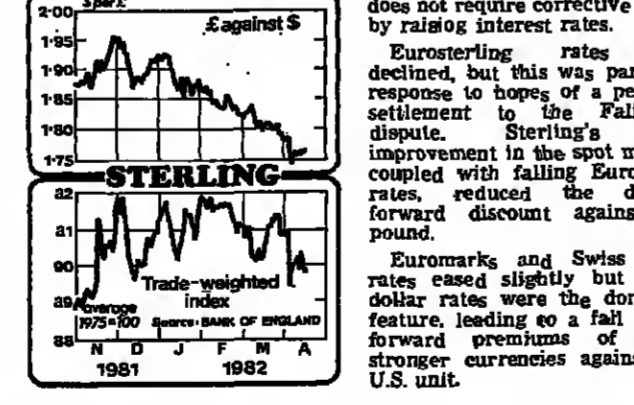
International interest rates followed Eurodollars down yesterday, although there were exceptions, notably the lira, where the growing political crisis in Italy led to a firming of Euro-lira rates.

Discount houses paid 11.13 per cent for secured call loans. In the interbank market overnight money opened at 13-13 1/2 per cent, and touched a peak of 15 1/2 per cent, before closing at 7 per cent.

In Paris the downward trend in interest rates continued, when the Bank of France cut its money market intervention rate by 1 per cent to 16 per cent.

In the interbank market overnight money opened at 13-13 1/2 per cent, and touched a peak of 15 1/2 per cent, before closing at 7 per cent.

Table showing London money rates for various currencies including Sterling, Local Authority, Finance House, Discount, and others.



NEW YORK

Table showing New York money rates for Prime rate, Fed funds, Treasury bills, and other instruments.

GERMANY

Table showing German money rates for Special Lombard, Overnight rate, One month, Three months, Six months, and Two years.

FRANCE

Table showing French money rates for Intervention rate, Overnight rate, One month, Three months, and Six months.

JAPAN

Table showing Japanese money rates for Call rate, Bill discount, and other instruments.

Advertisement for 'مركز التمويل' (Financial Center) with contact information and services offered.

INSURANCES

Table listing various insurance companies and their products, including Abbey Life Assurance Co. Ltd., ABEV Life Assurance Ltd., and others.

Table listing insurance companies and their products, including Crown Life, Legal & General, and others.

INSURANCE & OVERSEAS MANAGED FUNDS

Table listing insurance and managed funds, including Phoenix Assurance Co. Ltd., Life Assur. Co. of Pennsylvania, and others.

Table listing insurance and managed funds, including Sun Alliance Insurance Group, Barclays Overseas International, and others.

Table listing insurance and managed funds, including Overseas Investment Services, and others.

NOTES
Prices are in pence unless otherwise indicated and those denominated in dollars with a prefix refer to U.S. dollars. Values % shown in italics refer to the value of the fund's assets as a percentage of the fund's net assets.

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021 455 9696

FT SHARE INFORMATION SERVICE

FOOD, GROCERIES—Cont.

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0
114	94	Woolworth 10p	108	+2	110	100	74	104	0
94	74	Woolworth 20p	88	+2	110	100	74	104	0

RESTAURANTS AND CATERERS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0
114	94	Woolworth 10p	108	+2	110	100	74	104	0
94	74	Woolworth 20p	88	+2	110	100	74	104	0

INDUSTRIALS (Misc.)

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0
114	94	Woolworth 10p	108	+2	110	100	74	104	0
94	74	Woolworth 20p	88	+2	110	100	74	104	0

ENGINEERING—Continued

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0
114	94	Woolworth 10p	108	+2	110	100	74	104	0
94	74	Woolworth 20p	88	+2	110	100	74	104	0

CHEMICALS, PLASTICS—Cont.

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0
114	94	Woolworth 10p	108	+2	110	100	74	104	0
94	74	Woolworth 20p	88	+2	110	100	74	104	0

BANKS & H.P.—Cont.

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0
114	94	Woolworth 10p	108	+2	110	100	74	104	0
94	74	Woolworth 20p	88	+2	110	100	74	104	0

LOANS—Continued

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0
114	94	Woolworth 10p	108	+2	110	100	74	104	0
94	74	Woolworth 20p	88	+2	110	100	74	104	0

BRITISH FUNDS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0
114	94	Woolworth 10p	108	+2	110	100	74	104	0
94	74	Woolworth 20p	88	+2	110	100	74	104	0

"Shorts" (Lives up to Five Years)

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0
114	94	Woolworth 10p	108	+2	110	100	74	104	0
94	74	Woolworth 20p	88	+2	110	100	74	104	0

Five to Fifteen Years

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0
114	94	Woolworth 10p	108	+2	110	100	74	104	0
94	74	Woolworth 20p	88	+2	110	100	74	104	0

Over Fifteen Years

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0
114	94	Woolworth 10p	108	+2	110	100	74	104	0
94	74	Woolworth 20p	88	+2	110	100	74	104	0

Undated

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0
114	94	Woolworth 10p	108	+2	110	100	74	104	0
94	74	Woolworth 20p	88	+2	110	100	74	104	0

Index-Linked & Variable Rate

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0
114	94	Woolworth 10p	108	+2	110	100	74	104	0
94	74	Woolworth 20p	88	+2	110	100	74	104	0

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0
114	94	Woolworth 10p	108	+2	110	100	74	104	0
94	74	Woolworth 20p	88	+2	110	100	74	104	0

CORPORATION LOANS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0
114	94	Woolworth 10p	108	+2	110	100	74	104	0
94	74	Woolworth 20p	88	+2	110	100	74	104	0

COMMONWEALTH AND AFRICAN LOANS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0
114	94	Woolworth 10p	108	+2	110	100	74	104	0
94	74	Woolworth 20p	88	+2	110	100	74	104	0

LOANS Public Bond and Ind.

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0
114	94	Woolworth 10p	108	+2	110	100	74	104	0
94	74	Woolworth 20p	88	+2	110	100	74	104	0

Financial

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0
114	94	Woolworth 10p	108	+2	110	100	74	104	0
94	74	Woolworth 20p	88	+2	110	100	74	104	0

Building Societies

High	Low	Stock	Price	%	High	Low	Stock	Price	%
174	154	Rowntree M. 50p	168	+2	80	70	24	74	0
154	134	Sainsbury 50p	148	+2	110	100	74	104	0
134	114	Woolworth 50p	128	+2	110	100	74	104	0

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Queen's Awards show tenacity of major exporters

COMPUTER systems, aeroplanes, diesel engines, hops and flavours and fragrances figure among the wide variety of products made by companies winning this year's 91 Queen's Awards for Export, Ian Rodger writes.

A new drug for treating anaerobic infections, a new breed of potato and one-man submarines for deep-sea diving were recognised among the 19 Queen's Awards for Technology.

The 91 export awards illustrate in particular the tenacity of the country's major manufacturers in a period when many markets have been weak and the strength of sterling has—until recently—hurt their competi-

tiveness both at home and abroad.

GEC Turbine Generators, for example, wins the award for the third year in a row, as 90 per cent of its £1.6bn order book now comes from export orders, compared with only 24 per cent in 1975.

For many manufacturers exports have made up for a stagnation or slump in home sales.

"We took a £7m order from Singapore in 1980 on an extremely slender margin," Mr Ron Graham of Pirelli, the electric cable maker, said.

"But our home demand was so low that it afforded a useful base load."

Faced with rapid decline of the UK market for steel scrap in the late 1970s, Coopers

(Metals) opened shipping depots at 10 ports and built up exports from £2.5m in 1976 to £20m last year.

Military equipment suppliers, including British Aerospace, Alvin and Richard Unwin, are prominent among the winners, as are subsidiaries of major foreign groups, such as Micbelin Tyre, Hughes Tool, Kodak and Smith Kline and French.

The list includes some very small companies, such as Aircraft and Instrument Deming, which makes a chemical coating that prevents glass from fogging. The company has six employees and turnover of £1m a year, 99 per cent of which is exported.

Invisible exporters are well represented by a number of

engineering consulting firms and the merchant bank, Morgan Grenfell.

Video Arts takes an award for a series of industrial training films starring John Cleese and other top comedians.

Whisky distillers, regular winners, are virtually absent this year because of the slump in trade. The one winner, Donald Fisher, a subsidiary of Distillers Company, has successfully revived a well-known brand, Yc Monks, in South American markets.

Mr John McCormack, managing director, said only very little was sold in Argentina. The 19 awards for technological achievement include an instance in which the development of one winner, City Technology's oxygen

sensor, is a component in another, the fuel efficiency monitor developed by Neotronics.

Two awards relate to aero engines. Rolls-Royce win one for improving the fuel economy on its RB211-524 engines and Lucas Aerospace is recognised for its engine re-heat nozzle and thrust reverse actuation systems.

The number of applications for export awards reached its lowest level, 818, since 1974 but Government officials suspect difficult trading conditions rather than lack of interest were responsible. The number of applications for technology awards was little changed at 261.

Details, Pages 28-29

Receivers in at Agemaspark

BY ANDREW TAYLOR

AGEMASPARK, the high technology precision engineering company and holder of the Queen's Award for Exports, has been placed in the hands of the receivers.

The company is 49 per cent owned by the National Enterprise Board. It says it is the only major British manufacturer of electro-discharge spark erosion machines, which are used in the manufacture of complex metal-working tools and dies.

Agemaspark's customers have included a range of engineering and manufacturing companies such as Babcock International, British Aerospace, the Central Electricity Generating Board, Plessey, Rolls-Royce, Kodak, Parker Pen, and Spear and Jackson.

The receivers were appointed

by the Midland Bank following a request to the bank from the directors of Agemaspark last Friday.

The receivers are Mr Bernard Phillips and Mr Peter Phillips, of Bernard Phillips and Co, who will continue to run Agemaspark as a going concern. They say, however, that the business must be sold in the next three weeks.

British and American companies are understood to be among potential purchasers.

Agemaspark employs 160 workers at its High Wycombe factory in Buckinghamshire. It started to run into trouble in 1980, a year after it had won the Queen's Award for Exports, the company's turnover peaked at £6.2m in 1979, with about 55 per cent of sales going to export markets.

The company suffered losses of £1.8m in 1981, compared with pre-tax profits of £243,000 in 1979. Turnover for the year was £3.2m. The sharp fall was because of the recession within the British machine tool industry and a collapse of Agemaspark's main exports markets in Italy and South Africa.

The National Enterprise Board injected a further £1.1m in equity capital into the company last summer. This increased the NEB's stake in Agemaspark from 30 per cent (acquired in 1976) to 49 per cent.

Agemaspark made a further approach to the NEB for financial assistance at the beginning of this year but the NEB fell unable to help.

Agemaspark has received almost £2m from the NEB in equity and loan finance. It has received a further £300,000 in public funds in the form of a grant from the Industry Department and development finance from the National Research Development Corporation.

A significant proportion of this money has gone towards development costs on a new wire spark erosion machine—the first such machine to be designed and built by a British company.

The new development has attracted healthy interest at international trade fairs, but orders have remained slow, with much of the world's engineering industry in recession.

Flexibility call by Fed president

By Stewart Fleming in Bonn

THE DECLINE in world oil prices and the sharp reduction expected in the current account surpluses of the members of the Organisation of Petroleum Exporting Countries is allowing industrial countries to "breathe a little easier" and be more flexible in economic policy, Mr Anthony Solomon, president of the New York Federal Reserve Bank, said yesterday.

Much of the reduction in the oil-induced current account deficits, however, will again tend to be concentrated among industrial nations, particularly West Germany and Japan, Mr Solomon told the West German Society for Foreign Policy in Bonn yesterday.

For this reason the world would still face a recycling problem to help developing countries finance continuing current account deficits, he said.

Mr Solomon suggested that "only recently has Opec begun to act like an organised cartel on the production side," adding that it still faced a "test of unity" in this respect.

High real interest rates on the part of industrial countries, the fact that several Opec members themselves heading for current account deficits and the possibility that in the future dollar exchange rates might fall would add to the incentives for some oil producers to break ranks to try to increase their oil earnings.

"The situation gives the industrial countries opportunity to exert leverage for more sustained downward pressure on world oil prices."

Mr Solomon said the lifting of the oil constraint and the disappearance of the Opec surplus "is not a sufficient condition for resolving our economic problems."

The U.S. had to move from recession to expansion without losing the hard-won progress on inflation, he said. This would require a better mix of fiscal and monetary policies.

BL reduces Mini Metro output

BY LORNE BARLING

BL IS TO reduce output of Mini Metros at its Longbridge plant and cut the workforce by a further 500.

The company said the move was because of recent overproduction and a consequently high level of stocks. The cuts in the workforce are in addition to the 1,000 previously announced.

The action is despite a surge in sales on the Continent, but the UK market is expected to contract overall this year and may cut Metro sales below the 110,000 level of 1981. BL said that extra demand expected from the launch of new Metro models in the next two months could also be met without restoring any job cuts. Production levels were to be reviewed again in two months.

BL maintains that the recent overproduction has been due to a higher level of output than expected because of improved efficiency, and that sales are continuing at a high level.

Austin Rover said the manufacturing programme for Metros had been set at slightly more than demand forecast. This was to allow for any production problems, but 98 per cent efficiency had been achieved since the start of the year instead of the expected 94 per cent.

Between 4,300 and 4,400 Metros had been produced each week as a result instead of the 4,270 required by the sales side of BL.

The company said it was, therefore, aiming to reduce production to 4,150 a week. It was

seeking an additional 500 redundancies because it wished to maintain 98 per cent efficiency. The redundancies would be voluntary "if possible."

The high level of stocks will be reduced in the coming months and decisions about future levels of output will then be made. About 11,500 production workers are employed at Longbridge.

BL's hopes of concluding a new industrial relations framework within the company as a whole appeared to have been set back yesterday over warnings given recently to senior union officials at Longbridge, and Cowley, Oxford.

Mr Jack Adams, the Longbridge convenor, has been "counselled" by management

for his published statements on safety standards, said to be damaging to BL. And, Mr Brian Chambers, the AUEW's senior steward, has been reprimanded for lateness and absenteeism.

Mr Colin Willett, a member of the Longbridge works committee, has also been counselled for allegedly misleading a mass meeting during the recent "teabreak strike."

Mr Roy Fraser, of the AUEW in Cowley, faces a disciplinary hearing over claims about bad management, said to have been made to the Press.

BL said last night: "We see no reason why an employee because he is a shop steward, should not be required to observe the same standards of behaviour that all other employees are bound by."

Halewood Escort production halted again

BY OUR LABOUR STAFF

ESCORT car production at the £550m Ford plant at Halewood, was at a standstill yesterday for the second day running.

The dispute, which has cost nearly £14m lost production, began when 18 workers in the metal-finishing area were taken off the payroll on Monday for refusing to work normally.

About 300 workers in the body shop came out in sympathy. Management laid off 5,000 men in the body construction and assembly areas.

Talks over the 300 hourly-paid men on unofficial strike are not planned until Friday, according to Mr Bill Brodick, of the Transport and General Workers' Union.

The 300 men say they are on "indefinite strike," but work continues in the press shop.

maintenance areas and transmission plant.

Striking cannot continue for long, and further lay-offs may become inevitable.

The dispute has been simmering for nearly a fortnight. According to Mr Steve Broadhead, body plant convenor, "two groups of employees are laying claim to the same job."

The two groups are quality control workers and production operators in the body shop.

An interim agreement was reached last week giving the disputed work to quality control. That provoked the walkout by 18 production operators in the body shop.

The company said last night: "These 18 men are flying in the face of an agreement drawn up

between the company and their own district union officials."

The dispute has stopped production of about 2,000 cars.

Better news for the company came from Eastbourne, where leaders of the Amalgamated Union of Engineering Workers, Ford's second largest union, indicated that their annual pay and conditions claim was likely to be relatively low.

The national committee of the union drew back from supporting a resolution before the union's conference for a claim of £20 a week. This would have meant rises of 20 to 24 per cent on basic rates.

The £20 target was urged by Mr Sid Harroway, convenor at Dagenham, who claimed that next Monday Ford would dis-

close a 1981 profit of about £100m.

Another Ford convenor, Mrs Rita Gorostiza, said the specific figure should be deleted in favour of a more loose, but "substantial" claim. The move was approved on 56 to 35.

The overall claim, which includes calls for improved pensions, a 35-hour week and revision of the wages structure to replace the present five grades with a three-grade system, was carried by 79 to 12.

Last year Ford workers officially won a 7.8 per cent rise, though it is admitted in the company that in reality it was considerably higher, perhaps about 11 per cent.

AUEW militants attack economic strategy Page 11

Falklands

Continued from Page 1
settlement, a sizeable group of Tory MPs is now reconciled to the use of armed force to expel the Argentines.

William Hall writes: There was a continued firm tone in London's financial markets yesterday reflecting further hopes that a solution to the Falkland Islands crisis will be found.

Money market rates fell for the second day running, with the three-month inter-bank rate shedding 1 to 1 3/4 per cent.

The weaker trend in U.S. interest rates also contributed to the more confident mood, and three-month Eurodollar rates shed nearly half-a-point.

The dollar continued to weaken on the back of lower interest rates falling in London from DM 2.4155 to DM 2.3665 and from ¥245.50 to ¥242.80 against the Japanese currency.

Sterling was one of the few currencies to close lower against the U.S. currency, finishing at \$1.7653, a net loss of 5 points on the day. Its three-month weighted index fell 0.1 to 89.8.

In the stock market equities continued to move ahead with the FT Industrial Ordinary share index closing 45 higher at 562.6. Gilt-edged stock were also firmer.

British Transport docks 'on the road to recovery'

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE British Transport Docks Board, due for partial privatisation later this year, said further into the red in 1981 but returned to profit in the first quarter of 1982 and says it is "firmly on the road to recovery."

Labour disputes at its main Southampton port were largely responsible for the pre-tax loss of £103m in 1981, compared with a profit pre-tax of £11.5m in 1980.

Sir Humphrey Browne, the outgoing chairman of BTDB, did not think the 1981 results would affect the government's aim of selling 49 per cent of the Board to private investors. He warned that "it would strongly disapprove of a bargain basement sale."

It might, however, affect the timing of the operation. The board might have to provide up-to-date figures in the share sale prospectus for the first half of 1982.

He said the board was now "satisfactorily profitable" with tonnage through the ports up by a quarter in the first three

Continued from Page 1 Acclaim

Japanese products," he said, adding that "the Triumph Acclaim is one of the cases we are most concerned about."

At a Turin Motor Show Press conference Sig Ghidella indicated that Fiat believed the "norm" for the European content of a car, before it could be sold as an EEC product, should be 80 per cent.

He again urged EEC vehicle producers to develop a co-operative European strategy to compete with Japanese and U.S. multinationals.

Fiat is, however, experiencing difficulties arising from co-operation attempts in its dealings with Peugeot of France over the joint production of a new lightweight car engine.

Apparently, the French insist that some production should take place in France. The original concept seems to have been for the engine plant to be in southern Italy.

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Continued from Page 1 Acclaim

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THE LEX COLUMN

No accounting for the treasurer

Monday's official figures on company finances carried a gaping hole, £24bn wide in the last quarter of 1981, between corporate cash flows and corporate borrowing. This discrepancy looks less mystifying in the light of the sort of exercise revealed in Thomas Tilling's 1981 accounts.

Tilling's operations produced a cash inflow of £2m last year and the group spent a net £32m on acquisitions. Bank borrowings, however, are up by £108m.

This figure partly reflects the growth—by no means confined to Tilling—of the corporate treasury function. Tilling's December balance sheet shows £103.1m in the gilt-edged market—a sum rather above the amounts raised by the last two rights issues and not far short of a quarter of tangible net worth.

This important profit (or loss) centre does not feature in the review of operations. But there is plenty of useful detail about small manufacturing businesses, and a pat on the back for Heine-mann, which published the award-winning "How far can you go?"

The same question might well be asked of the accountants, about the way in which the treasury activities are presented. Running income on the gilt-edged book is, of course, taken above the line; last year's £2.6m rise in investment income to £16.4m compares with a £2.9m increase in total pre-tax profits to £73.6m.

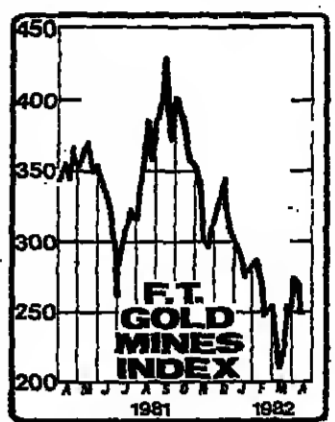
But capital fluctuations are treated quite differently. The £104.9m of listed investments are in the balance sheet at cost, but their market value in December was only £96.1m. The £8.8m book loss does not appear in the profit and loss account, while realised losses, grouped under the heading "net deficit on investment of undertakings and disposal of investments" and totalling £12m, are treated as extraordinary.

Partly for reasons of tax efficiency, Tilling's borrowings are largely in dollars, so that while the gilt-edged book wilted, exchange movements increased debt by £42m last year. This rise is fully matched, however, by an uplift in operating asset values. It all looks much more fun than quarrying.

Gold

If the gold price is any kind of diplomatic barometer, then the chances of a peaceful settlement to the Falklands crisis

Index rose 4.5 to 562.6



matched in the second half and the unbroken profits record may go by the board this year.

Aerospace profits are not being affected by the downturn of orders, while the slowing down of the South African economy could weaken the additional prop from overseas earnings. For a company so heavily involved in engineering industries, Smiths has remarkable able defensive strengths. For after five years of slow growth, it badly needs to show some evidence of growth. At last night's price of 338p, the share yield a historic 4.5 per cent, but look unlikely to break out of their recent narrow trading range.

Docks Board

A swing from pre-tax profits of £1.8m in 1981 to a loss of £10.3m might be expected to dampen aspirations for flotation. But the British Transport Docks Board remains confident that it will be offered to the public later in the year. In fact the poor performance can be attributed largely to exceptional factors. The industrial dispute presented one such factor. It less settled—alone produced a turnaround of nearly £14m. The delay before the Government extended its revised severance terms to the Board's ports cost £6m in extra wages, while a £5m bill for redundancies should not be repeated.

Meanwhile, the Board is talking confidently about a strong pickup in business in the past couple of months. Southampton, has won back all its major customers and is currently processing more containers than ever before. Elsewhere, steel and coal exports are well up.

So, having the unforeseen profits may exceed those of 1980, giving the Board an opportunity to rebuild its depleted cash reserves. This may be a far cry from the £22m made in 1979 when the Board had a target for 20 per cent return on capital. Nevertheless, the Board is the long term beneficiary of the trade switch to the South and East coasts, and its employee surplus is under control. Big and large it has proved capable of producing a reasonable cash surplus out of trading each year. With a loss behind it, and an apparent switch in the Government's priorities—from abstracting the maximum cash to disposal of its own sake—the company may be sold at a very attractive price.

must have risen markedly in the past few days. A week ago, bullion reached almost \$370 an ounce and it looked as if the chartists might at last be able to reverse the direction of their parallel lines.

After falling further yesterday to \$343.75, that hope seemed forlorn. The evidence of physical demand, which produced very high Kruggerand sales and shipments to Japan last month, has slowly evaporated. Even so, there is a general consensus that a solid resistance point. Early last month, that level looked very vulnerable.

For punters in the new gold futures market, the past fortnight has at least shown that gold retains its sensitivity to political unrest, a quality which looked in doubt during the Polish crisis.

Smiths Industries

The tenor of yesterday's interim report from Smiths Industries was markedly less optimistic than that of the chairman's annual statement a few months ago. Demand in the UK is still very weak and the minute profits on distribution increased debt by £42m last year. This rise is fully matched, however, by an uplift in operating asset values. It all looks much more fun than quarrying.

Yet the reorganisation of the components business is already having some effect and there has been another very strong performance from the medical division. For the six months to January, pre-tax profits are 12 per cent higher at £11.2m. This advance will certainly not be

ADVERTISEMENT

NEWS REVIEW

BUSINESS
£2m Network
Order from
British
Telecom

Ferranti Computer Systems has two orders totalling over £2 million, from British Telecom to supply two Argus computer-based P77 controller networks for use in the Telecoms On-Line Data (TOLD) and the new Mechanical Order Handling (MOH) systems.

Further GTE link

Ferranti and General Telephone & Electronics Corporation (GTE) announce a new marketing agreement following the establishment five months ago of the joint venture company, Ferranti GTE Ltd. Ferranti GTE manufactures and sells telecommunications equipment in the UK. New Ferranti Communications Systems Group will market GTE transmission equipment in the same area.

Briefly . . .

A precision COM plexer, EP340, has been ordered by Quarteck Design & Development Ltd from Ferranti Ceteo Graphics.

Electronic components including connectors, transformers, photo-diodes, photo-transistors and high power transistors are featured on the Ferranti stand, All-Electronics Show, Barbican Centre until 22nd April. Three microwave radio relay systems are to be supplied to British Telecom by Ferranti Communication Systems Group.

AVIONICS

Ferranti Queen's Awards

The Queen's Award for Export has been won by the Navigation Systems Department of Ferranti plc, Edinburgh for outstanding export performance during the past three years.

MICROELECTRONICS

Better Gain Control

Thought to be the world's first temperature independent gain control element using thick film microcircuitry, the new Ferranti FER 225 has recently been introduced. It provides constant performance in radar and communications IF and RF amplifiers irrespective of ambient temperature.

With conventional circuitry, control characteristics change with temperature leading to degradation of system performance. However, the FER 225 operates between -65°C and +85°C, a range of 150°C with no noticeable change of control characteristics.

The new gain control element combines high reliability with low cost and small size. It is available from Ferranti Microelectronics Group of Edinburgh.

The good news is
FERRANTI
Selling technology

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